

Service Delivery and Budget Implementation Plan (SDBIP) 3rd Quarter Report

2014/15



GREATER TZANEEN MUNICIPALITY

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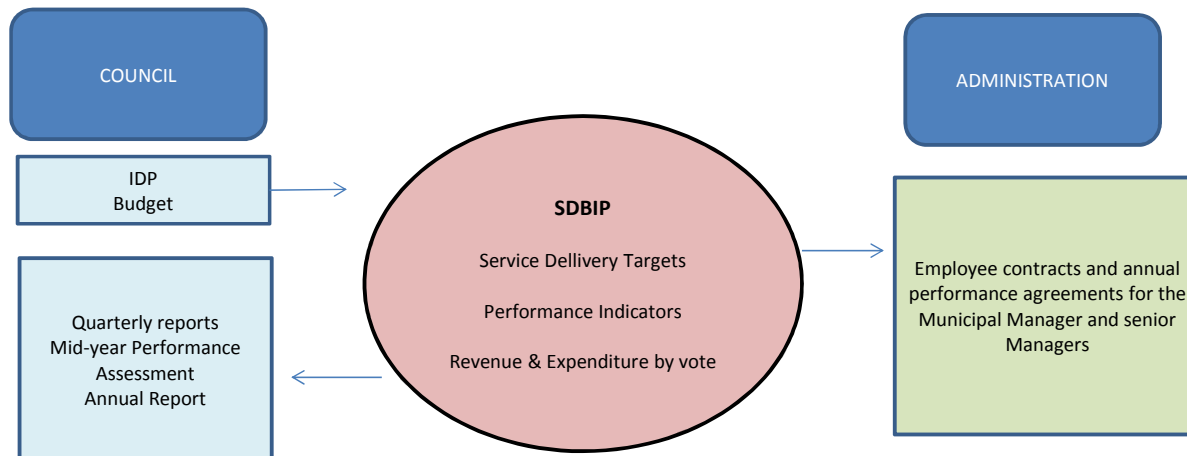
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INTRODUCTION & APPROVAL

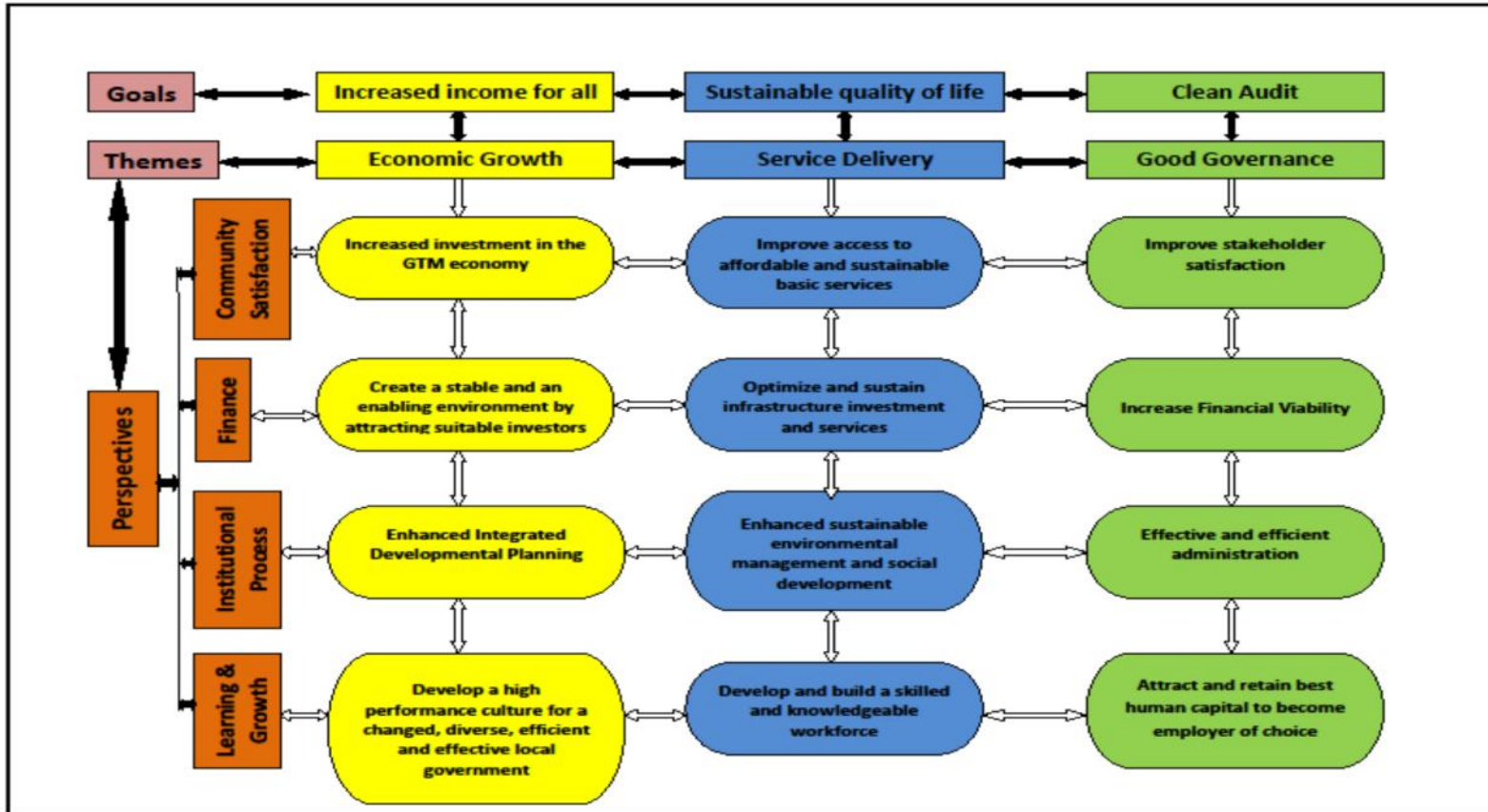
The Service Delivery and Budget Implementation Plan (SDBIP) serves as a “contract” (illustrated below) between the administration, council and the community, expressing the goals and objectives (see strategy map below) set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end of year targets and therefore the implementation of the budget. The SDBIP is also a vital monitoring tool for the Mayor and Council to monitor in-year performance of the Municipal Manager and for the Municipal Manager to monitor the performance of all managers in the municipality within the financial year. This enables the Mayor and Municipal manager to be pro-active and take remedial steps in the event of poor performance.

Being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by the council – it is however tabled before council and made public for information and for purposes of monitoring. The SDBIP should be seen as a dynamic document that may (at lower layers of the plan) be continually revised by the municipal manager and other top managers, as actual performance after each month or quarter is taken into account. However, the top-layer of the SDBIP and its targets cannot be revised without notifying the council as these are linked to the approved Budget and IDP, and if there is to be changes in service delivery targets and performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA).

The Municipal Manager is responsible for drafting the SDBIP and must submit to the Mayor for approval by no later than 28 days after approval of the budget. After approval the SDBIP must be made public.



GTM STRATEGY MAP 2014/15



**Original Monthly Revenue
projections by source for 2014/15**

Source	Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14
	Projected	Projected	Projected	Projected	Projected	Projected
Property rates	6,564	6,713	6,592	6,628	6,723	5,928
Penalties imposed and collection charges on rates	370	269	279	400	419	277
Service charges	36,484	48,400	48,432	30,206	34,409	24,527
Rent of facilities and equipment	61	60	57	49	70	68
Interest earned - external investments	30	107	213	125	410	40
Interest earned - outstanding debtors	926	963	923	1,034	1,012	1,011
Fines	205	320	326	361	214	519
Licenses and Permits	35	-	68	119	46	40
Income from Agency services	3,166	1,991	2,005	2,281	6,014	4,755
Operating grants and subsidies	128,479	3,271	3,418	1,353	114,318	789
Other Revenue	8	1	188	246	479	6
equipment	-	-	-	-	-	-
Income foregone	(1,262)	(1,284)	(1,304)	(1,281)	(1,433)	(1,317)
Total Revenue	175,065	60,811	61,196	41,523	162,681	36,643

**Adjusted Monthly Actual Revenue by
source for 2014/15**

Source	Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14
	Actual	Actual	Actual	Actual	Actual	Actual
Property rates	7,565	7,735	7,638	7,649	7,573	7,652
Penalties imposed and collection charges on rates	459	477	462	431	488	513
Service charges	39,835	40,017	38,273	133,297	(68,537)	39,416
Rent of facilities and equipment	66	72	123	95	133	98
Interest earned - external investments	158	174	227	-	93	69
Interest earned - outstanding debtors	1,623	1,627	1,477	1,557	1,553	1,778
Fines	38	47	556	52	1,312	62
Licenses and Permits	53	55	57	69	67	74
Income from Agency services	4,229	3,466	3,895	4,163	3,519	3,174
Operating grants and subsidies	124,523	2,252	10,065	2,200	9,328	92,831
Other Revenue	388	211	46	111	1,946	107
Gain on disposal of property, plant and equipment	0	0	0	0	0	-
Income foregone	(1,485)	(1,694)	(1,610)	(1,606)	(1,570)	(1,594)
Total Revenue	177,452	54,438	61,209	148,019	(44,095)	144,180

**Monthly Actual Revenue by source
for 2014/15**

Source	Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14
	Actual	Actual	Actual	Actual	Actual	Actual
Property rates	7,565	7,735	7,638	7,649	7,573	7,652
Penalties imposed and collection charges on rates	459	477	462	431	488	513
Service charges	39,835	40,017	38,273	133,297	(68,537)	39,416
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Other Revenue	388	211	46	111	1,946	107
Gain on disposal of property, plant and equipment	0	0	0	0	0	-
Income foregone	(1,485)	(1,694)	(1,610)	(1,606)	(1,570)	(1,594)
Total Revenue	177,452	54,438	61,209	148,019	(44,095)	144,180

**Original Monthly Revenue
projections by source for 2014/15**

Source	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15	TOTAL
	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Property rates	6,441	6,577	6,502	6,788	6,660	4,884	77,000
Penalties imposed and collection charges on rates	406	391	434	397	450	409	4,500
Service charges	33,261	29,136	30,414	32,544	33,278	49,669	430,752
Rent of facilities and equipment	59	65	70	69	70	61	759
Interest earned - external investments	115	136	192	37	276	320	2,001
Interest earned - outstanding debtors	1,038	989	1,046	1,084	869	905	11,800
Fines	215	162	251	236	201	202	3,210
Licenses and Permits	27	68	27	20	14	31	497
Income from Agency services	6,313	4,393	3,736	2,232	3,044	3,063	42,993
Operating grants and subsidies	698	8,969	97,374	147	178	5,851	364,845
Other Revenue	438	261	10	5	58	5,330	7,030
equipment	-	-	-	-	-	2,300	2,300
Income foregone	(1,085)	(1,212)	(1,268)	(510)	(1,309)	(1,309)	(14,575)
Total Revenue	47,926	49,936	138,788	43,047	43,789	71,706	933,112

**Adjusted Monthly Actual Revenue by
source for 2014/15**

Source	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15	TOTAL
	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Property rates	7,804	6,577	6,502	6,788	6,660	4,884	85,027
Penalties imposed and collection charges on rates	513	391	434	397	450	409	5,424
Service charges	31,835	29,136	30,414	32,544	33,278	49,669	429,167
Rent of facilities and equipment	113	65	70	69	70	61	1,035
Interest earned - external investments	190	136	192	37	276	320	1,873
Interest earned - outstanding debtors	1,689	989	1,046	1,084	869	905	16,196
Fines	807	162	251	236	201	202	3,926
Licenses and Permits	46	68	27	20	14	31	581
Income from Agency services	4,309	4,393	3,736	2,232	3,044	3,063	43,224
Operating grants and subsidies	426	836	113,845	-	-	46,375	402,679
Other Revenue	828	261	10	5	58	35,239	39,208
Gain on disposal of property, plant and equipment	0	-	-	-	-	2,300	2,302
Income foregone	(1,602)	(1,212)	(1,268)	(510)	(1,309)	(1,309)	(16,770)
Total Revenue	46,957	41,802	155,258	42,900	43,612	142,139	1,013,872

**Monthly Actual Revenue by source
for 2014/15**

Source	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15	TOTAL
	Actual	Actual	Actual	Actual	Actual	Actual	Actual
Property rates	7,804	7,575	7,645				68,836
Penalties imposed and collection charges on rates	513	502	515				4,361
Service charges	31,835	31,779	34,273				320,188
Rent of facilities and equipment	113	97	107				904
Interest earned - external investments	190	66	27				1,003
Interest earned - outstanding debtors	1,689	1,728	1,594				14,625
Fines	807	45	1,020				3,940
Licenses and Permits	46	48	88				567
Income from Agency services	4,309	4,799	4,187				35,742
Operating grants and subsidies	426	1,162	120,221				363,007
Other Revenue	828	324	4,817				8,777
Gain on disposal of property, plant and equipment	0	0	-				2
Income foregone	(1,602)	(1,572)	(1,593)				(14,327)
Total Revenue	46,957	46,554	172,903	-	-	-	807,616

**Original Monthly Projected Expenditure
by Vote 2014/15**

Vote	Jul-14			Aug-14			Sep-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	1,330		–	724		–	896		–
Financial Services	4,547		102,245	4,523		7,832	4,417		7,031
Corporate Services	5,765		–	6,025		–	6,305		–
Planning and Economic Development	1,792		2,069	1,545		–	1,420	519	2,201
Community Services	11,331		5,076	11,808		4,931	12,713		4,117
Engineering Services	9,573	2,080	30,522	10,310	2,395	60	13,128	5,396	84
Electrical Engineering	8,381		35,154	38,133	593	47,988	41,342	872	47,764
GTEDA									
Total By Vote	42,719	2,080	175,065	73,067	2,988	60,811	80,221	6,787	61,196

**Adjusted Monthly Projected Expenditure
by Vote 2014/15**

Vote	Actual								
	Jul-14			Aug-14			Sep-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	1,240	–	–	905			815		
Financial Services	5,798	2	103,737	4,169		9,644	4,569		8,376
Corporate Services	9,818	0	276	7,088	–	99	5,462	–	–
Planning and Economic Development	2,018	3,348	3,449	2,809		6	2,404		9,883
Community Services	10,066	1	6,365	13,221		6,402	14,939		6,551
Engineering Services	3,462	1,278	25,701	5,018	2,398	113	4,766	13,447	161
Electrical Engineering	3,758	127	37,619	38,706	2,122	37,777	22,532	1,183	36,048
GTEDA	606	–	305	572	–	397	277	–	190
Total By Vote	36,765	4,757	177,147	71,915	4,520	54,041	55,486	14,630	61,019

**Monthly Actual Expenditure by Vote
2014/15**

Vote	Actual								
	Jul-14			Aug-14			Sep-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	1,240	–	–	905			815		
Financial Services	5,798	2	103,737	4,169		9,644	4,569		8,376
Corporate Services	9,818	0	276	7,088	–	99	5,462	–	–
Planning and Economic Development	2,018	3,348	3,449	2,809		6	2,404		9,883
Community Services	10,066	1	6,365	13,221		6,402	14,939		6,551
Engineering Services	3,462	1,278	25,701	5,018	2,398	113	4,766	13,447	161
Electrical Engineering	3,758	127	37,619	38,706	2,122	37,777	22,532	1,183	36,048
GTEDA	606	–	305	572	–	397	277	–	190
Total By Vote	36,765	4,757	177,147	71,915	4,520	54,041	55,486	14,630	61,019

**Original Monthly Projected Expenditure
by Vote 2014/15**

Vote	Oct-14			Nov-14			Dec-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	854		–	914		–	996		–
Financial Services	4,508		7,290	4,196		83,198	6,116		6,177
Corporate Services	6,530		–	5,406		–	6,355		–
Planning and Economic Development	1,418	472	18	1,328	1,028	2,900	2,452	1,779	15
Community Services	14,100		4,450	12,518		8,581	13,206		7,107
Engineering Services	9,637	795	141	10,825	6,095	34,821	12,804	7,018	82
Electrical Engineering	28,655	2,805	29,623	29,044	820	33,181	28,777	5,500	23,262
GTEDA									
Total By Vote	65,703	4,071	41,523	64,232	7,942	162,681	70,706	14,297	36,643

**Adjusted Monthly Projected Expenditure
by Vote 2014/15**

Vote	Actual								
	Oct-14			Nov-14			Dec-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	935			805			745		
Financial Services	3,950		8,313	5,122	1	10,262	5,751		70,820
Corporate Services	5,120	3	–	5,347	31	74	7,137	4	–
Planning and Economic Development	2,124		14	2,568		8,653	1,702		8
Community Services	11,196		6,380	13,369		7,608	15,677		5,323
Engineering Services	5,103	1,803	138	4,376	12,713	173	4,138	11,251	29,369
Electrical Engineering	23,521	2,429	133,174	44,440	817	(70,864)	26,283	57	38,660
GTEDA									
Total By Vote	51,948	4,234	148,019	76,027	13,562	(44,095)	61,434	11,312	144,180

**Monthly Actual Expenditure by Vote
2014/15**

Vote	Actual								
	Oct-14			Nov-14			Dec-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	935			805			745		
Financial Services	3,950		8,313	5,122	1	10,262	5,751		70,820
Corporate Services	5,120	3	–	5,347	31	74	7,137	4	–
Planning and Economic Development	2,124		14	2,568		8,653	1,702		8
Community Services	11,196		6,380	13,369		7,608	15,677		5,323
Engineering Services	5,103	1,803	138	4,376	12,713	173	4,138	11,251	29,369
Electrical Engineering	23,521	2,429	133,174	44,440	817	(70,864)	26,283	57	38,660
GTEDA									
Total By Vote	51,948	4,234	148,019	76,027	13,562	(44,095)	61,434	11,312	144,180

**Original Monthly Projected Expenditure
by Vote 2014/15**

Vote	Jan-15			Feb-15			Mar-15		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	1,159		–	849		–	1,116		–
Financial Services	4,097		7,900	4,676		7,185	5,082		63,566
Corporate Services	10,875		–	5,224		–	5,659		–
Planning and Economic Development	1,355	222	2	1,369	176	7,737	3,517	–	7,095
Community Services	12,750		8,315	12,271		7,227	11,913		16,078
Engineering Services	9,953	3,839	79	10,908	8,649	121	10,511	13,309	22,000
Electrical Engineering	19,945	4,000	31,631	31,951	6,831	27,666	25,142	2,500	30,049
GTEDA									
Total By Vote	60,134	8,061	47,926	67,247	15,655	49,936	62,940	15,809	138,788

**Adjusted Monthly Projected Expenditure
by Vote 2014/15**

Vote	Projected								
	Jan-15			Feb-15			Mar-15		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	701		–	849		–	1,116		–
Financial Services	5,120		9,571	4,676		7,185	5,082		77,106
Corporate Services	5,532		(374)	5,224		–	5,659		–
Planning and Economic Development	1,050	3	13	1,369	176	2	3,517	–	5
Community Services	12,462	6	7,299	12,271		7,228	11,913		16,078
Engineering Services	4,820	1,394	135	10,908	8,649	121	10,511	13,309	32,353
Electrical Engineering	21,995	832	30,314	31,951	6,831	27,266	25,142	2,500	29,716
GTEDA									
Total By Vote	51,679	2,234	46,957	67,247	15,655	41,802	62,940	15,809	155,258

**Monthly Actual Expenditure by Vote
2014/15**

Vote	Actual								
	Jan-15			Feb-15			Mar-15		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	701			1,148			745		
Financial Services	5,120		9,571	3,724		9,079	6,195		13,177
Corporate Services	5,532		(374)	5,295		(74)	8,117		110
Planning and Economic Development	1,050	3	13	1,714		14	1,415		33
Community Services	12,462	6	7,299	13,218		8,098	11,531		71,003
Engineering Services	4,820	1,394	135	3,274	8,288	119	6,997	16,932	56,415
Electrical Engineering	21,995	832	30,314	26,381	483	29,318	21,373	385	32,164
GTEDA									
Total By Vote	51,679	2,234	46,957	54,754	8,771	46,554	56,374	17,317	172,903

**Original Monthly Projected Expenditure
by Vote 2014/15**

Vote	Apr-15			May-15			Jun-15			Total		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	954		–	923		–	1,815	450	–	12,532	450	–
Financial Services	5,764		7,965	4,079		7,282	19,204	300	11,209	71,209	300	318,879
Corporate Services	6,370		–	5,252		–	9,134	800	1	78,900	800	1
Planning and Economic Development	1,395	201	7	1,594	160	1	1,965	22,194	420	21,149	26,751	22,465
Community Services	14,336		4,411	12,167		5,113	21,255	2,325	5,792	160,367	2,325	81,199
Engineering Services	7,801	12,789	76	11,283	13,297	76	9,056	29,172	232	125,789	104,832	88,294
Electrical Engineering	29,604	1,000	30,588	26,278		31,317	67,342	10,526	47,552	374,594	35,446	415,774
GTEDA							6,475	25	6,500	6,475	25	6,500
Total By Vote	66,223	13,990	43,047	61,576	13,457	43,789	136,246	65,793	71,706	851,014	170,929	933,112

**Adjusted Monthly Projected Expenditure
by Vote 2014/15**

Vote	Projected									Projected		
	Apr-15			May-15			Jun-15			Total		
Vote	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	954		–	923		–	1,815	183		11,803	183	–
Financial Services	5,764		7,965	4,079		7,282	19,204	31	41,118	73,283	33	361,379
Corporate Services	6,370		–	5,252		–	9,069	1,142	(66)	77,076	1,180	8
Planning and Economic Development	1,395	201	7	1,594	160	1	1,875		16,871	24,423	3,887	38,911
Community Services	14,336		4,411	12,167		5,113	21,185	1,721	5,792	162,801	1,728	84,550
Engineering Services	7,801	12,789	76	11,283	13,297	76	61,034	41,712	19,451	133,221	134,040	107,867
Electrical Engineering	29,604	1,000	30,442	26,278		31,140	80,952	12,491	53,366	375,162	30,388	414,656
GTEDA							5,021	25	5,608	6,475	25	6,500
Total By Vote	66,223	13,990	42,900	61,576	13,457	43,612	200,155	57,305	142,140	864,244	171,466	1,013,873

**Monthly Actual Expenditure by Vote
2014/15**

Vote	Actual									Actual		
	Apr-15			May-15			Jun-15			Total to date		
Vote	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager										8,037	–	–
Financial Services										44,397	3	242,980
Corporate Services										58,915	38	110
Planning and Economic Development										17,803	3,351	22,073
Community Services										115,678	7	125,029
Engineering Services										41,956	69,505	112,323
Electrical Engineering										228,989	8,434	304,210
GTEDA										1,454	–	892
Total By Vote	–	–	–	–	–	–	–	–	–	517,230	81,337	807,616

**Original Quarterly Summary of
Projected Revenue and Expenditure
by Vote (2014/15)**

Vote	Quarter ending 30 September 2014			Quarter ending 31 December 2014		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	2,950	–	–	2,765	–	–
Financial Services	13,487	–	117,108	14,821	–	96,665
Corporate Services	18,096	–	–	18,291	–	–
Planning and Economic Development	4,757	519	4,269	5,198	3,279	2,934
Community Services	35,851	–	14,124	39,825	–	20,139
Engineering Services	33,011	9,870	30,666	33,267	13,907	35,044
Electrical Engineering	87,856	1,465	130,905	86,475	9,124	86,066
GTEDA						
Total By Vote	196,008	11,854	297,072	200,640	26,310	240,848

**Adjusted Quarterly Summary of
Projected Revenue and Expenditure
by Vote (2014/15)**

Vote	Actual Quarter ending 30 September 2014			Quarter ending 31 December 2014		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	2,959	–	–	2,485	–	–
Financial Services	6,256	–	–	6,015	–	–
Corporate Services	14,536	2	121,758	14,823	1	89,395
Planning and Economic Development	16,111	0	375	11,589	38	74
Community Services	7,231	3,348	13,337	6,393	–	8,675
Engineering Services	38,225	1	19,317	40,243	–	19,312
Electrical Engineering	13,246	17,123	25,975	13,618	25,767	29,679
GTEDA	64,996	3,432	111,444	94,244	3,302	100,970
Total By Vote	163,561	23,907	292,207	189,409	29,108	248,104

**Quarterly Summary of Actual
Revenue and Expenditure by Vote
(2014/15)**

Vote	Quarter ending 30 September 2014			Quarter ending 31 December 2014		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	2,959	–	–	2,485	–	–
Executive and Council	6,256	–	–	6,015	–	–
Financial Services	14,536	2	121,758	14,823	1	89,395
Corporate Services	16,111	0	375	11,589	38	74
Planning and Economic Development	7,231	3,348	13,337	6,393	–	8,675
Community Services	38,225	1	19,317	40,243	–	19,312
Engineering Services	13,246	17,123	25,975	13,618	25,767	29,679
Electrical Engineering	64,996	3,432	111,444	94,244	3,302	100,970
Total By Vote	163,561	23,907	292,207	189,409	29,108	248,104

**Original Quarterly Summary of
Projected Revenue and Expenditure
by Vote (2014/15)**

Vote	Quarter ending 31 March 2015			Quarter ending 30 June 2015			Total		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	3,125	–	–	3,692	450	–	12,532	450	–
Financial Services	13,855	–	78,651	29,047	300	26,456	71,209	300	318,879
Corporate Services	21,757	–	–	20,756	800	1	78,900	800	1
Planning and Economic Development	6,240	398	14,834	4,954	22,556	428	21,149	26,751	22,465
Community Services	36,933	–	31,620	47,758	2,325	15,316	160,367	2,325	81,199
Engineering Services	31,372	25,796	22,200	28,139	55,258	384	125,789	104,832	88,294
Electrical Engineering	77,039	13,331	89,345	123,224	11,526	109,457	374,594	35,446	415,774
GTEDA	–	–	–	6,475	25	6,500	6,475	25	6,500
Total By Vote	190,322	39,525	236,650	257,570	93,215	152,043	851,014	170,929	933,112

**Adjusted Quarterly Summary of
Projected Revenue and Expenditure
by Vote (2014/15)**

Vote	Quarter ending 31 March 2015			Adjusted Projection Quarter ending 30 June 2015			Total		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	2,666	–	–	3,692	183	–	11,803	183	–
Financial Services	14,878	–	93,862	29,047	31	56,365	56,196	31	150,227
Corporate Services	16,414	–	(374)	20,690	1,142	(66)	66,463	1,145	210,713
Planning and Economic Development	5,935	178	20	4,863	361	16,879	38,498	578	17,347
Community Services	36,645	6	30,605	47,689	1,721	15,316	97,959	5,075	67,934
Engineering Services	26,240	23,352	32,610	80,117	67,798	19,603	184,824	91,151	90,842
Electrical Engineering	79,088	10,163	87,295	136,834	13,491	114,947	242,787	66,544	257,897
GTEDA	–	–	–	5,021	25	5,608	164,260	6,759	218,022
Total By Vote	181,866	33,698	244,018	322,933	84,728	223,045	862,789	171,466	1,012,981

**Quarterly Summary of Actual
Revenue and Expenditure by Vote
(2014/15)**

Vote	Quarter ending 31 March 2015			Quarter ending 30 June 2015			Total		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	2,593	–	–	–	–	–	8,037	–	–
Executive and Council	15,039	–	31,827	–	–	–	27,310	–	31,827
Financial Services	18,943	–	(339)	–	–	–	48,302	3	210,814
Corporate Services	4,179	3	60	–	–	–	31,879	41	509
Planning and Economic Development	37,210	6	86,400	–	–	–	50,835	3,354	108,412
Community Services	15,092	26,614	56,669	–	–	–	93,560	26,616	95,298
Engineering Services	69,749	1,700	91,796	–	–	–	96,614	44,590	147,451
Electrical Engineering	–	–	–	–	–	–	159,239	6,734	212,414
Total By Vote	162,806	28,322	266,414	–	–	–	515,776	81,337	806,725

Adjusted CAPITAL WORKS PLAN 2014/15 - 2016/17

Ward	Capital Item	Start Date	End Date	Total Budget 2014/15	Actual Expenditure 2014/15						Projected Expenditure						Source of Funding	14/15 IDP Project Number	Reason for adjustment	
					Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15				
Office of the Municipal Manager																				
Ovic Centre	Purchase office furniture and Equipment for the MM's department	01/07/2014	30/06/2016	R 33,333	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 33,333	Own	MM149	Budget reduced with adjustment
Office of the Chief Financial Officer																				
Ovic Centre	Purchase office furniture and Equipment for the CFO's office	01/07/2014	30/06/2016	R 33,333	R 1,750.00	R 0	R 0	R 0	R 929	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 33,333	Own	CFO150	Budget reduced with adjustment
Corporate Services Department																				
Ovic Centre	Fireproofing (Environmental monitoring system)	01/07/2014	30/06/2015	R 500,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 500,000	Own	CORP148	No adjustment
Ovic Centre	Purchase office furniture, equipment and books for the Corporate Services department	01/07/2014	30/06/2016	R 200,000	R -35.00	R 0	R 0	R 2,998	R 31,448	R 3,759	R 0	R 0	R 0	R 0	R 0	R 0	R 161,000	Own	CORP152	Budget reduced with R100 000 during adjustment
Community Services Department																				
All wards	Bulk Container at Tzaneen Sarlam Taxi rank	01/07/2014	30/06/2015	R 75,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 75,000	Own	CSD142	No adjustment
15;16 + 23	Bulk-recycling bins	01/07/2014	30/06/2015	R 160,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 160,000	Own	CSD141	Budget reduced with adjustment
All wards	Kerbside Removals: Purchasing Bulk-bins	01/07/2014	30/06/2015	R 50,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 50,000	Own	CSD136	No adjustment
15	Purchase 1 x High Pressure Cleaner	01/07/2014	30/06/2015	R 10,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 10,000	Own	CSD138	No adjustment
15	Purchase of 1 x Log-splitter	01/07/2014	30/06/2015	R 150,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 150,000	Own	CSD140	Budget reduced with adjustment
15	Purchase of 2 x Chain- saws	01/07/2014	30/06/2015	R 10,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 10,000	Own	CSD139	No adjustment
15,16,23,25,27	Purchase furniture and Library equipment	01/07/2014	30/06/2016	R 33,333	R 1,443	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 31,500	Own	CSD153	Budget reduced with adjustment
Electrical Engineering Department																				
All	Installation of new streetlights (12)	01/07/2014	30/06/2018	R 150,000	R 0	R 0	R 0	R 0	R 0	R 0	R 150,000	R 0	R 0	R 0	R 0	R 0	R 0	Own	EED42	No adjustment
14/15	11kv Cable from Church substation via old SAR to Power station	01/07/2013	30/06/2014	R 3,000,000	R 0	R 0	R 0	R 0	R 0	R 0	R 500,000	R 500,000	R 500,000	R 500,000	R 500,000	R 500,000	R 500,000	Own	EED95	Budget of R5 M re-allocated to 15/16
ALL	Energy efficiency and demand	01/07/2014	30/06/2016	R 6,164,740	R 0	R 1,943,872	R 970,723	R 2,352,061	R 620,000	R 0	R 0	R 277,723	R 0	R 0	R 0	R 0	R 0	DoE	EED88	Multi year project rolled-over
All	Substation tripping batteries	01/07/2014	30/06/2017	R 180,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 180,000	R 0	R 0	Own	EED98	Budget reduced by R20 000

Adjusted CAPITAL WORKS PLAN 2014/15 - 2016/17

Ward	Capital Item	Start Date	End Date	Total Budget 2014/15	Actual Expenditure 2014/15						Projected Expenditure						Source of Funding	14/15 IDP Project Number	Reason for adjustment	
					Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15				
Civic Centre	Replacement of airconditioners in Municipal Buildings	01/07/2014	30/06/2017	R 150,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 50,000	R 100,000	R 0	R 0	Own	EED100	Roll over from 2013/2014 was increased with R100,000??
14,15	Miniature substations (NERSA Audit)	01/07/2014	30/06/2017	R 900,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 900,000	R 0	R 0	R 0	Own	EED97	Budget reduced with R100 000 during adjustment
ALL	Provision of Capital Tools (Urban)	01/07/2014	30/06/2015	R 50,000	R 0	R 1,691.00	R 0	R 13,868	R 3,802	R 0	R 5,000	R 5,000	R 15,000	R 640	R 0	R 5,000	Own	EED100	Budget reduced with R100 000 during adjustment	
23	Rebuilding of Lines-Eureka - De neck (6 km)	01/07/2014	30/06/2015	R 630,000	R 0	R 0	R 0	R 0	R 0	R 0	R -	R 100,000	R 100,000	R 100,000	R 130,000	R 200,000	Own	EED90	Kilometers adjusted from 9 to 6km, budget reduced with R70000	
13	Rebuilding of Lines-Mpietskop - Mzelaar (6km)	01/07/2014	30/06/2015	R 630,000	R 0	R 0	R 0	R 0	R 0	R 0	R -	R 100,000	R 100,000	R 100,000	R 130,000	R 200,000	Own	EED91	Kilometers adjusted from 7 to 6km, budget reduced with R70000	
14	Rebuilding of Lines-Politsi valley - Dap Naudé (5 km)	01/07/2014	30/06/2015	R 900,000	R 0	R 0	R 0	R 0	R 0	R 0	R -	R 100,000	R 200,000	R 200,000	R 200,000	R 200,000	Own	EED92	Kilometers adjusted from 15 to 6km, budget reduced with R100,000	
15	Renewal, Repairs and Maintenance on pre-paid meters (Tzaneen, Letsitele & Boitsi)	01/07/2014	30/06/2019	R 566,460	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 100,000	R 50,000	R 106,000	R 51,400	R 250,000	Own	EED99	Funds to used on data concentrators until sufficient staff is available to install more meters	
ALL	Service Contribution	01/07/2014	30/06/2015	R 13,200,000	R 127,362	R 176,334	R 212,091	R 52,275	R 181,630	R 47,421	R 702,887	R 1,700,000	R 2,500,000	R 2,500,000	R 2,500,000	R 2,500,000	Own	ESD87	Reduced with R1.8m during adjustment	
Civic Centre	Purchase office furniture and equipment for the Electrical Engineering Department	01/07/2014	30/06/2016	R 33,333	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	Own	EE 193	Budget reduced with adjustment	
Engineering Services Department																				
All	Hawkers esplanades in rural areas	01/07/2014	30/06/2015	R 100,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 50,000	R 50,000	R -	R -	GTM	ESD135	No adjustment
8	Construction of a new community hall at Potele Cluster	01/07/2014	30/06/2016	R 2,334,504	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 2,334,504	R 0	R 0	MIG	ESD134	No adjustment
23	Public toilet-block at Letsitele Sanlam Taxi rank	01/07/2014	30/06/2015	R 80,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 80,000	Own	ESD73	Budget reduced with R20 000 during adjustment	

Adjusted CAPITAL WORKS PLAN 2014/15 - 2016/17

Ward	Capital Item	Start Date	End Date	Total Budget 2014/15	Actual Expenditure 2014/15						Projected Expenditure						Source of Funding	14/15 IDP Project Number	Reason for adjustment	
					Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15				
15	Public toilet-block at Tzaneen Jhb Taxi Rank	01/07/2014	30/06/2015	R 130,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 130,000	Own	ESD74	Budget reduced with R20 000 during adjustment
15	Public toilet-block at Tzaneen Sanlam Taxi rank	01/07/2014	30/06/2015	R 130,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 130,000	Own	ESD72	Budget reduced with R20 000 during adjustment
16	Haenertsburg DoC entrance road	01/07/2014	30/06/2015	R 400,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 400,000	Own	ESD27	Budget reduced with R100 000 during adjustment
19	Nkwenkwen DoC entrance road	01/07/2014	30/06/2015	R 400,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 400,000	Own	ESD28	Budget reduced with R100 000 during adjustment
14	Agatha Cemetery low level bridge	01/07/2014	30/06/2016	R 100,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 100,000	GTM	ESD12	Budget reduced by R400 000 during adjustment. Implementation to take place during 15/16
32	Mokonyane low level bridge	01/07/2014	30/06/2016	R 400,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 400,000	Own Source	ESD14	Budget reduced with R100 000 during adjustment
7	Morija to Matsi, Khesokolwe Tar Road	01/07/2014	30/06/2016	R 14,571,797	R 0	R 0	R 0	R 0	R 0	R 0	R 2,000,000	R 2,000,000	R 2,500,000	R 3,000,000	R 2,500,000	R 2,500,000	R 2,500,000	IMG & GTM	ESD9	No adjustment
30	Pedestrian Bridge at Murrupase	01/07/2014	30/06/2015	R 6,120,155	R 0	R 0	R 0	R 0	R 0	R 0	R 1,500,000	R 1,000,000	R 1,000,000	R 1,000,000	R 1,120,155	R 500,000	R 500,000	GTM	ESD11	No adjustment

Adjusted CAPITAL WORKS PLAN 2014/15 - 2016/17

Ward	Capital Item	Start Date	End Date	Total Budget 2014/15	Actual Expenditure 2014/15						Projected Expenditure						Source of Funding	14/15 IDP Project Number	Reason for adjustment
					Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15			
4	Rikhotso low level bridge	01/07/2014	30/06/2016	R 600,000	R 0	R 0	R 0	R 0	R 0	R 0	R 300,000	R 0	R 0	R 300,000	R 0	R 0	Own Source	ESD13	Budget reduced with R400 000 during adjustment
22,23,24	Rita, Khopo, Lefara, Zanghoma, Uhuru, Xipungu to Mariveni Tar Road	01/07/2014	30/06/2018	R 11,571,797	R 0	R 0	R 0	R 0	R 0	R 0	R 1,500,000	R 1,571,000	R 2,000,000	R 1,500,000	R 2,500,000	R 2,500,000	IMG & GTM	ESD7	Budget reduced from R14 571 797
7&11	Thapane to Moruji Tar	01/07/2014	30/06/2015	R 40,992,125	R 1,233,798	R 0	R 8,048,888	R 0	R 7,062,347	R 8,370,276	R -	R 1,600,000	R 2,800,000	R 3,300,000	R 3,500,000	R 5,000,000	GTM & MG	ESD6	Roll-over amount of R6 941 096 included in budget
28,29	Ticklyline, Mjakeyeka, Burgersdorp, Gaveza to Mafarana Tar Road	01/07/2014	30/06/2018	R 11,571,797	R 0	R 0	R 0	R 0	R 0	R 0	R 2,070,000	R -	R 2,000,000	R 2,500,000	R 2,500,000	R 2,500,000	IMG & GTM	ESD8	Budget reduced from R14 571 979
14	Tzaneen swimming pool upgrade and refurbishment	01/07/2014	30/06/2015	R 13,299,485	R 0	R 0	R 365,025	R 636,610	R 524,639	R 1,683,937	R 0	R 1,750,000	R 2,100,000	R 1,700,000	R 2,500,000	R 2,030,000	IMG & GTM	ESD128	Budget adjusted to include Roll-over Amount of R5944425 and R3M of 14/15 budget transferred to Senakwe Tar Road
15	Replacement of roof in the civic centre in Tzaneen	01/07/2014	30/06/2015	R 500,000	R 0	R 0	R 0	R 0	R 0	R 143,147	R 0	R 0	R 0	R 0	R 106,863	R 250,000	Own	ESD75	No adjustment
31	Upgrading of Lanyene Stadium (phase 2)	01/07/2014	30/06/2015	R 10,675,030	R 0	R 0	R 0	R 1,062,210	R 482,586	R 269,774	R 0	R 0	R 2,200,000	R 1,500,030	R 2,500,000	R 2,500,000	IMG	ESD130	No adjustment
All	Purchase generators	01/07/2014	30/06/2015	R 60,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 60,000	Own	ESD36	No adjustment
All	Purchase Survey Equipment	01/07/2014	30/06/2015	R -	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	Own	ESD35	Funding removed during adjustment
All	Purchase welding machines	01/07/2014	30/06/2015	R 25,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 25,000	Own	ESD37	No adjustment
Civic Centre	Purchase office furniture and Equipment for the Engineering Services department	01/07/2014	30/06/2016	R 33,333	R 0	R 0	R 0	R 10,296	R 11,099	R 9,210	R 0	R 0	R 0	R 0	R 2,700	R 0	Own	ESD154	Budget reduced with adjustment
21&24	Sasekani to Nkovanikwa	01/07/2012	30/06/2016	R 24,000,000	R 0	R 0	R 0	R 18,800	R 0	R 0	R 3,500,000	R 4,190,500	R 4,800,000	R 3,500,000	R 3,500,000	R 4,500,000	IMG	ES17 (12/13)	R24000 000 additional MG allocation included in adjustment
25	Mafarana to Sedan Tar Road	01/07/2013	30/06/2016	R 6,154,051	R 0	R 654,019	R 3,393,936	R 0	R 124,070	R 584,458	R 1,400,000	R 0	R 0	R 0	R 0	R 0	Own Source	ES 10 (13/14)	Roll over from 2013/2014 included in adjustment budget

Adjusted CAPITAL WORKS PLAN 2014/15 - 2016/17

Ward	Capital Item	Start Date	End Date	Total Budget 2014/15	Actual Expenditure 2014/15						Projected Expenditure						Source of Funding	14/15 IDP Project Number	Reason for adjustment	
					Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15				
3	Ramotshinyad to Mokgwathi Tar Road	01/07/2012	30/06/2016	R -	R 44,502	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	Own Source	ES 15 (12/13)	Roll-over amount from 13/14
15	Rehabilitation of Int. Claude Wheatley	01/07/2013	30/06/2016	R 1,900,000	R 0	R 0	R 761,448	R 0	R 0	R 0	R 0	R 0	R 486,500	R 0	R 290,000	R 360,000	R 0	Own Source	Not available	Project rolled over from 13/14
1	Senekwe to Morapalala Tar road	01/07/2013	30/06/2016	R 9,000,000	R 0	R 1,617,909	R 0	R 0	R 4,396,814	R 0	R 0	R 0	R 0	R 0	R 0	R 2,979,000	R 0	Own Source	ES 8 (13/14)	Project rolled over from 13/14
14	Construction of Politsi Road (Bridge)	01/07/2011	30/06/2016	R -	R 0	R 0	R 0	R 85,119	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	Own Source		Roll-over amount from 13/14
9	Moppe Low Level Bridge	01/07/2011	30/06/2016	R 461,017	R 0	R 125,789	R 542,000	R 0	R 123,722	R 189,754	R 0	R 0	R 0	R 0	R 0	R 0	R 0	Own Source	*063 (11/12)	Project rolled over from 13/14
6	Runnymede Sports Complex	01/03/2015	30/06/2016	R 3,231,900	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 216,537	R 753,033	R 969,570	R 1,292,760	R 0	MIG	ESD 133 (15/16)	Projects brought forward
26	Upgrading of Julesburg Sports Ground	01/03/2015	30/06/2019	R 1,203,582	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 200,000	R 501,791	R 501,791	R 0	MIG	ESD 132 (18/19)	Projects brought forward
28	Upgrading Burgersdorp Sports Ground	01/03/2015	30/06/2017	R 1,203,582	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 200,000	R 501,791	R 501,791	R 0	MIG	ESD 131 (16/17)	Projects brought forward
19	Upgrading of Nkwenkwa Stadium	01/03/2015	30/06/2018	R 1,054,108	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 180,000	R 437,054	R 437,054	R 0	MIG	ESD 129 (17/18)	Projects brought forward
Planning and Economic Development																				
Civic Centre	Purchase office furniture and Equipment for the PED department	01/07/2014	30/06/2016	R 33,333	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 33,333	Own	PED151	Budget reduced with adjustment
14	Acquisition of land at Politsi (residential)	01/07/2014	30/06/2016	R 3,000,000	R 3,348,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	Own Source	PED1	No adjustment
17	Transfer of state land to GTM (Regional Cemetery) HASIVONA 5611T	01/07/2014	30/06/2016	R 250,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 250,000	Own Source	PED 4	Budget adjusted from R360 000 to R250 000
Total				R 193,386,128	R 4,756,820	R 4,519,614	R 14,294,111	R 4,234,237	R 13,562,089	R 11,311,736	R 13,627,887	R 14,994,223	R 23,680,037	R 24,368,703	R 29,275,818	R 35,419,895				

CAPITAL WORKS EXPENDITURE 2014/15

Ward	Capital Item	Start Date	End Date	Total Budget 2014/15	Actual Expenditure 2014/15						Actual Expenditure 2014/15						Total Expenditure to date	Source of Funding	14/15 IDP Project Number	
					Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15				
ALL	Provision of Capital Tools (Urban)	01/07/2014	30/06/2015	R 50,000	R 0	R 1,691.00	R 0	R 13,868	R 3,802	R 0	R 34,340	R 8,634	R 96,910				R 159,245	Own	EED100	
23	Rebuilding of Lines-Eureka - De neck (6 km)	01/07/2014	30/06/2015	R 630,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0					R 0	Own	EED90
13	Rebuilding of Lines-Mapietstok - Mizelaar (8km)	01/07/2014	30/06/2015	R 630,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0					R 0	Own	EED91
14	Rebuilding of Lines-Politsi valley - Dap Naurie (5 km)	01/07/2014	30/06/2015	R 900,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0					R 0	Own	EED92
15	Renewal, Repairs and Maintenance on pre-paid meters (Tzaneen, Letsitele & Ebolis)	01/07/2014	30/06/2019	R 556,460	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 356,400	R 21,300				R 377,700	Own	EED89	
ALL	Service Contribution	01/07/2014	30/06/2015	R 13,200,000	R 127,362	R 176,334	R 212,091	R 52,275	R 181,630	R 47,421	R 797,186	R 118,462	R 266,655				R 1,979,416	Own	ESD67	
Civic Centre	Purchase office furniture and equipment for the Electrical Engineering Department	01/07/2014	30/06/2016	R 33,333	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own	EE 193	
Engineering Services Department																				
All	Hawkers esplanades in rural areas	01/07/2014	30/06/2015	R 100,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	GTM	ESD135	
8	Construction of a new community hall at Patele Cluster	01/07/2014	30/06/2016	R 2,334,504	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 403,200				R 403,200	MG	ESD134	
23	Public toilet-block at Letsitele Sanlam Taxi rank	01/07/2014	30/06/2015	R 80,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own	ESD73	
15	Public toilet-block at Tzaneen Jhb Taxi Rank	01/07/2014	30/06/2015	R 130,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own	ESD74	
15	Public toilet-block at Tzaneen Sanlam Taxi rank	01/07/2014	30/06/2015	R 130,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own	ESD72	
16	Haenertsburg DoC entrance road	01/07/2014	30/06/2015	R 400,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own	ESD27	
19	Nkwenkwen DoC entrance road	01/07/2014	30/06/2015	R 400,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own	ESD28	
14	Agatha Cemetery low level bridge	01/07/2014	30/06/2016	R 100,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	GTM	ESD12	
32	Mkonyane low level bridge	01/07/2014	30/06/2016	R 400,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 46,847				R 46,847	Own Source	ESD14	

CAPITAL WORKS EXPENDITURE 2014/15

Ward	Capital Item	Start Date	End Date	Total Budget 2014/15	Actual Expenditure 2014/15						Actual Expenditure 2014/15						Total Expenditure to date	Source of Funding	14/15 IDP Project Number
					Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15			
7	Moriji to Matsi, Khesokolwe Tar Road	01/07/2014	30/06/2016	R 14,571,797	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 2,642,161			R 2,642,161	MG & GTM	ESD9
30	Pedestrian Bridge at Marumofase	01/07/2014	30/06/2015	R 6,120,155	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0			R 0	GTM	ESD11
4	Rikholo low level bridge	01/07/2014	30/06/2016	R 600,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0			R 0	Own Source	ESD13
22,23,24	Rita, Khopo, Lefara, Zanghona, Uhuru, Xipungu to Mariveni Tar Road	01/07/2014	30/06/2018	R 11,571,797	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 1,638,178				R 1,638,178	MG & GTM	ESD7
7&11	Thapane to Moruji Tar	01/07/2014	30/06/2015	R 40,992,125	R 1,233,798	R 0	R 8,048,888	R 0	R 7,062,347	R 8,370,276	R 0	R 3,635,155	R 4,629,357				R 32,979,821	GTM & MG	ESD6
28,29	Tickyline, Mjakeyaka, Burgersdorp, Gaveza to Mafarana Tar Road	01/07/2014	30/06/2018	R 11,571,797	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 3,411,762				R 3,411,762	MG & GTM	ESD8
14	Tzaneen swimming pool upgrade and refurbishment	01/07/2014	30/06/2015	R 13,299,485	R 0	R 0	R 365,025	R 636,610	R 524,639	R 1,683,937	R 0	R 567,692	R 1,156,332				R 4,944,235	MG & GTM	ESD128
15	Replacement of roof in the civic centre in Tzaneen	01/07/2014	30/06/2015	R 500,000	R 0	R 0	R 0	R 0	R 0	R 143,147	R 0	R 0	R 0				R 143,147	Own	ESD75
31	Upgrading of Lenyene Stadium (phase 2)	01/07/2014	30/06/2015	R 10,675,030	R 0	R 0	R 0	R 1,062,210	R 482,586	R 269,774	R 0	R 1,112,152	R 671,217				R 3,597,939	MG	ESD130
All	Purchase generators	01/07/2014	30/06/2015	R 60,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own	ESD36
All	Purchase welding machines	01/07/2014	30/06/2015	R 25,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own	ESD37
Civic Centre	Purchase office furniture and Equipment for the Engineering Services	01/07/2014	30/06/2016	R 33,333	R 0	R 0	R 0	R 10,296	R 11,099	R 9,210	R 0	R 0	R 0				R 30,605	Own	ESD154
21&24	Seasanki to Nkwanakwa	01/07/2012	30/06/2016	R 24,000,000	R 0	R 0	R 0	R 18,800	R 0	R 0	R 839,980	R 0	R 0				R 839,980	MG	ES17 (12/13)
25	Mafarana to Sedan Tar Road	01/07/2013	30/06/2016	R 6,154,051		R 654,019	R 3,393,936	R 0	R 124,070	R 584,458	R 342,609	R 778,469	R 0				R 5,877,561	Own Source	ES 10 (13/14)
3	Ramotshinyadi to Mokgwathi Tar Road	01/07/2012	30/06/2016	R -	R 44,502	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 44,502	Own Source	ES 15 (12/13)
15	Rehabilitation of Int Claude Wheatley	01/07/2013	30/06/2016	R 1,900,000	R 0	R 0	R 761,448	R 0	R 0	R 0	R 0	R 0	R 0				R 761,448	Own Source	Not available
1	Senakwe to Morapalala Tar road	01/07/2013	30/06/2016	R 9,000,000	R 0	R 1,617,909	R 0	R 0	R 4,395,814	R 0	R 0	R 2,194,244	R 0				R 8,207,967	Own Source	ES 8 (13/14)
14	Construction of Polisi Road (Bridge)	01/07/2011	30/06/2016	R -	R 0	R 0	R 0	R 85,119	R 0	R 0	R 0	R 0	R 0				R 85,119	Own Source	063 (11/12)
9	Moppe Low Level Bridge	01/07/2011	30/06/2016	R 461,017	R 0	R 125,789	R 542,000	R 0	R 123,722	R 189,754	R 211,507	R 0	R 0				R 1,192,772	Own Source	063 (11/12)
6	Runnymede Sports Complex	01/03/2015	30/06/2016	R -	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 1,134,000				R 1,134,000	MG	ESD 133 (15/16)

CAPITAL WORKS EXPENDITURE 2014/15

Ward	Capital Item	Start Date	End Date	Total Budget 2014/15	Actual Expenditure 2014/15						Actual Expenditure 2014/15						Total Expenditure to date	Source of Funding	14/15 IDP Project Number	
					Jul '14	Aug '14	Sep '14	Oct '14	Nov '14	Dec '14	Jan '15	Feb '15	Mar '15	Apr '15	May '15	Jun '15				
26	Upgrading of Julesburg Sports Ground	01/03/2015	30/06/2019	R -	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 422,319				R 422,319	MG	ESD 132 (18/19)
28	Upgrading Burgersdorp Sports Ground	01/03/2015	30/06/2017	R -	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 420,860				R 420,860	MG	ESD 131 (16/17)
19	Upgrading of Nkwenkwen Stadium	01/03/2015	30/06/2018	R -	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 366,160				R 366,160	MG	ESD 129 (17/18)
Planning and Economic Development																				
Civic Centre	Purchase office furniture and Equipment for the PED department	01/07/2014	30/06/2016	R 33,333	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 2,646	R 0	R 0				R 2,646	Own	PED151
14	Acquisition of land at Politsi (residential)	01/07/2014	30/06/2016	R 3,000,000	R 3,348,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 3,348,000	Own Source	PED1
17	Transfer of state land to GTM (Regional Cemetery) HASIVONA 561LT	01/07/2014	30/06/2016	R 250,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0				R 0	Own Source	PED 4
Total				R 186,692,956	R 4,756,820	R 4,519,614	R 14,294,111	R 4,234,237	R 13,562,089	R 11,311,736	R 2,233,969	R 8,771,208	R 17,317,258	R 0	R 0	R 0	R 81,001,042			

Summary of Financial Performance 2014/15

2014/15 FY		30 Sept '14		30 Dec '14		14/15 FY	30 Mar '15		30 Jun '15	
Revenue	Budget	Year to date receipt	% Receipt	Year to date receipt	% Receipt	Adjustment Budget	Year to date receipt	% Receipt	Year to date receipt	% Receipt
Grants & Subsidies	364,845,000	136,839,732	38%	240,313,367	65.87%	360,845,000	368,960,367	101.13%		
Rates & Taxes (billing)	497,676,643	14,692,389	19%	271,550,057	54.57%	497,676,643	433,395,785	87.08%		
Rates & Taxes (collection rate)	94%	91%	91%	85%	85%	90%	91%	91.00%		
Debtors age analysis	249,008,997	349,580,250		365,966,358		377,491,610	370,017,629			
Bank Balance	22,332,967	15,043,421		6,904,970		518,665	23,199,184			

2014/15 FY		30 Sept '14		30 Dec '14		14/15 FY	30 Mar '15		30 Jun '15	
Expenditure	Budget	Year to date exp	% Spent	Year to date exp	% Spent	Adjustment Budget	Year to date exp	% Spent	Year to date exp	% Spent
Salaries & Allowances	251,231,012	58,816,876	23%	114,626,598	45.63%	251,231,012	171,104,338	68.11%		
Remuneration of Councillors	21,028,678	4,994,532	24%	9,634,967	45.82%	21,028,678	14,420,718	68.58%		
Repairs & Maintenance	125,368,193	10,184,085	8%	19,743,612	15.75%	133,288,166	32,227,033	24.18%		
Bulk Purchases	268,820,574	52,455,408	20%	128,841,545	47.93%	268,820,574	181,730,436	67.60%		
Contracted Services	39,382,693	10,113,194	26%	20,588,568	52.28%	38,493,064	28,147,449	73.12%		
Other Expenditure	145,183,199	28,406,498	20%	59,534,497	41.01%	150,061,951	88,145,737	58.74%		
Operating Expenditure	851,014,349	164,970,594	19%	352,969,788	41.48%	862,923,445	515,775,711	59.77%		
Capital Expenditure	170,928,970	23,906,485	14%	53,014,545	31.02%	232,763,022	81,336,977	34.94%		

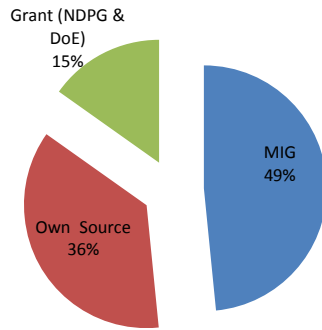
* Year to date expenditure for 1st & 2nd Qtr includes expenditure on Roll-over

2014/15 FY		30 Sept '14		30 Dec '14		14/15 FY	30 Mar '15		30 Jun '15	
Conditional Grants	Budget	Year to date exp	% Spent	Year to date exp	% Spent	Adjustment Budget	Year to date exp	% Spent	Year to date exp	% Spent
FMG	1,600,000	182,938	11%	772,983	48.31%	1,600,000	1,200,727	75.05%		
INEP	6,000,000	962,667	16%	4,433,303	73.89%	6,000,000	5,502,507	91.71%		
EEDG	4,000,000	2,914,595	73%	5,886,659	147.17%	6,164,740	5,886,659	95.49%		
NDPG	21,951,000	2,591,644	12%	5,211,096	23.74%	38,401,694	5,486,717	14.29%		
MSIG	934,000	531,426	57%	531,426	56.90%	934,000	531,426	56.90%		
MIG	87,083,000	9,692,212	11%	25,330,436	29.09%	106,302,000	41,174,110	38.73%		
EPWP	2,060,000	363,468	18%	1,442,071	70.00%	2,060,000	1,905,123	92.48%		

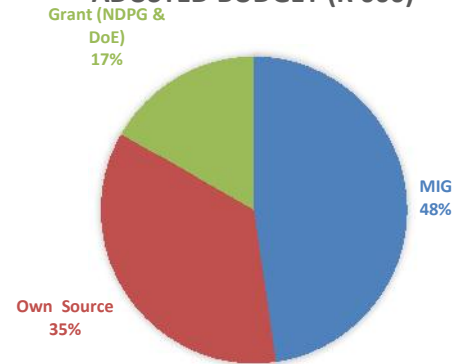
2014/15 Capital Funding by source

Funding Source	Budget (R '000)	% from source	Exp 30 Sept '14	% of total spent 1st Qtr	Exp 30 Dec '14	% of total spent 2nd Qtr	Adjusted Budget (R'000)	Exp 30 Mar '15	% of total spent 3rd Qtr	Exp 30 Jun '15	% of total spent 4th Qtr
MIG	82,793	48.4%	9,647,711	11.65%	20,102	24%	111,083,000	41,174	37%		0
Own Source	62,185	36.4%	3,868,636	6.22%	636	1%	82,678,328	27,230	33%		0
Grant (NDPG & DoE)	25,951	15.2%	0	0.00%	2,856	11%	39,001,694	12,933	33%		0
Total	R 170,928,970	100%	R 13,516,347	8%	23,594,000	14%	R 232,763,022	R 81,336,977	35%	-	

Capital Funding by Source (2014/15)

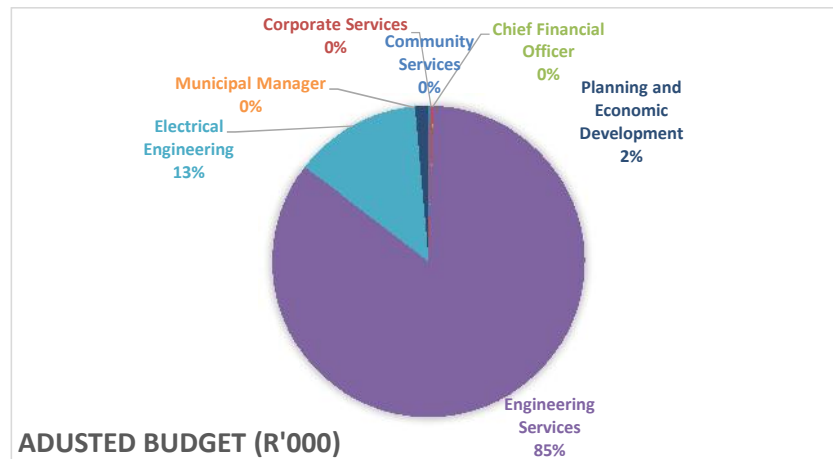
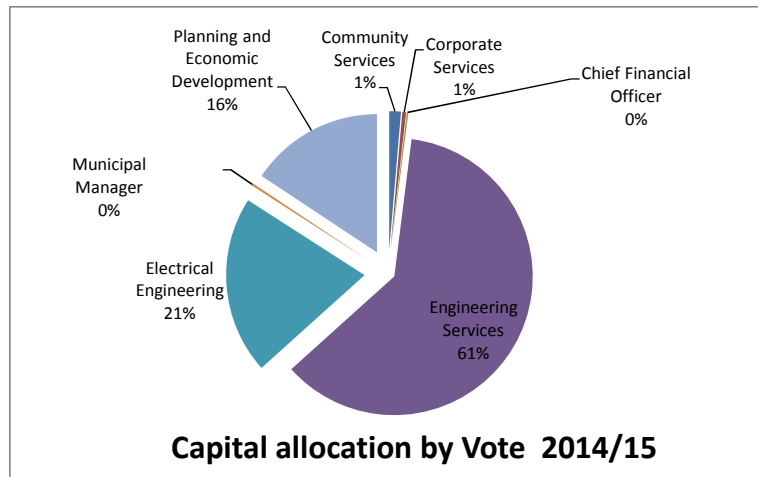


ADJUSTED BUDGET (R'000)



2014/15 Capital Allocation by vote

Vote	Budget (R '000)	%	Exp 30 Sept '14)	% of total spent 1st Qtr	Exp 30 Dec '14	% of total spent 2nd Qtr	Adusted Budget (R'000)	Exp 30 Mar '15	% of total spent 3rd Qtr	Exp 30 Jun '15	% of total spent 4th Qtr
Community Services	2,325	1.36%	1	0.00%	0	0%	488,333	7145	1%		
Corporate Services	800	0.47%	(0)		38	5%	700,000	38170	5%		
Chief Financial Officer	300	0.18%	2	0.00%	1	0%	33,333	2679	8%		
Engineering Services	104,832	61.34%	9,648	5.65%	20,276	19%	197,649,859	69,504,716	35%		
Electrical Engineering	35,446	20.74%	517	0.30%	3,271	9%	30,642,539	8433622	28%		
Municipal Manager	450	0.26%	-		0	0%	33,333	0	0%		
Planning and Economic Development	26,751	15.65%	3,348	1.96%	0	0%	3,283,333	3,350,646	102%		
Total	R 170,903,970	100%	R 13,516,347	8%	23,586,325	14%	R 232,830,730	81,336,978	35%	-	0%



Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 30 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
BSD	Enhance sustainable environmental management and social development	Disaster management	# of disaster awareness campaigns conducted (schools)	0	6	6	7	11	9	14	15	None	n/a	Programme & Awareness campaign Attendance register
BSD	Enhance sustainable environmental management and social development	Disaster management	Annual Disaster Management report submitted to MDM	8 Oct '13	10-Aug	3-Sep	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Annual Report Acknowledgement of receipt from MDM
BSD	Enhance sustainable environmental management and social development	Disaster management	Annual Disaster Management report submitted to Council within legislated timeframes	6 Aug '13	31-Jul	28-Aug	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Disaster Management Report Council Resolution
BSD	Enhance sustainable environmental management and social development	Disaster management	% disaster incidences responded to (relieved) within 72-hours	100%	100%	100%	100%	100%	100%	100%	100%	None	n/a	Relief reports
BSD	Enhance sustainable environmental management and social development	Disaster management	# of Event Disaster Risk and Contingency Plans developed for stakeholders	3	3	5	6	10	9	14	12	None	n/a	Event Disaster Risk and Contingency Plans d
GG	Effective and Efficient administration	Council Support	# of GTM Council resolutions implemented vs # passed	100%	100%	17%	100%	33%	100%	98%	100%	None	n/a	Council annual program Resolution register
GG	Effective and Efficient administration	Management and Administration	# Management meetings	7	3	4	6	10	9	16	12	None	n/a	Invitations Minutes & Attendance Registers
GG	Effective and Efficient administration	Performance monitoring and reporting	Mid-year performance report submitted to PT, COGHSTA, and AG by 25 Jan	24-Jan	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	25-Jan	23-Jan	Not applicable this quarter	None	n/a	Mid-year Performance Report Acknowledgement of Receipt
GG	Effective and Efficient administration	Performance monitoring and reporting	Draft Annual Report considered by Council by 31 Jan	31-Jan	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	31-Jan	29-Jan	Not applicable this quarter	None	n/a	Draft Annual Report Council Minutes

Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 30 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
GG	Effective and Efficient administration	Performance monitoring and reporting	<i>Draft Annual Report advertised for public comments by 5 Feb</i>	7-Feb	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	5-Feb	12-Feb	Not applicable this quarter	Advertisement missed the deadlines for local newspapers & Website not functional	CORP requested to resolve the challenges experienced with the Website	Newspaper Adverts Website printscreen
GG	Effective and Efficient administration	Performance monitoring and reporting	<i>Annual Report approved by Council by 31 March</i>	31-Mar	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	31-Mar	31-Mar	Not applicable this quarter	None	n/a	Final Annual Report Council Minutes
GG	Effective and Efficient administration	Performance monitoring and reporting	<i># of Quarterly SDBIP reports submitted to Council</i>	3	1	1	2	2	3	3	4	None	n/a	Quarterly Performance Reports Council Minutes
GG	Effective and Efficient administration	Performance monitoring and reporting	<i># of Back to Basics reports submitted by 10th of each month</i>	4	n/a	n/a	2	2	5	5	8	None	n/a	Monthly B2B Reports reports, Acknowledgement of receipt
GG	Effective and Efficient administration	Performance monitoring and reporting	<i>Draft Annual Performance Report submitted to the AG, AC and Mayor by 31 August</i>	31-Aug	31-Aug	29-Aug	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Acknowledgement of Receipt from AG, AC & Mayor
GG	Effective and Efficient administration	Performance monitoring and reporting	<i>Submission of draft SDBIP to the Mayor within 28 days of budget approval</i>	20 days	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	28 days	None	n/a	Acknowledgement of receipt - Mayor
GG	Effective and Efficient administration	Performance monitoring and reporting	<i># of performance reports audited prior to submission to Council</i>	0	1	1	2	1	3	0	4	Late and non submission of POEs	Matter discussed in Management	Quarterly SDBIP Audit reports
GG	Effective and Efficient administration	Risk management	<i># of Risk Management progress reports submitted to Council</i>	4	1	0	2		3	2	4	Risk Management progress are delayed by Management comments. Directors to assist managers in giving feedback on time.	This matter is now receiving attention in all management sittings. Risk Management matters are addressed each time in all top and extended management meetings.	Quarterly Risk Management Reports Council Minutes

Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 30 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
GG	Effective and Efficient administration	Risk management	# of Risk committee meetings	0	1	0	2		3	2	4	Only two (2) meetings took place due to unavailability of Directors. Corporate calendar is not followed and there is always clash of meetings.	This matter is now receiving attention in all management sittings. Risk Management matters are addressed each time in all top and extended management meetings.	Minutes & attendance registers
GG	Effective and Efficient administration	Risk management	Risk Assessment report submitted to Treasury by 30 May	0	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-May	None	n/a	Risk Assessment Report Acknowledgement of receipt
GG	Effective and Efficient administration	Sound Governance	3 year Strategic Risk Based Audit plan submitted to Audit Committee by 30 June	Not done	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-Jun	None	n/a	3 Year Strategic Risk Plan AC minutes
GG	Effective and Efficient administration	Sound Governance	# of quarterly internal audit reports submitted to audit committee	4	1	0	2		3	0	4	Audit committee not yet appointed.	Advertisement for AC has closed, awaiting shortlisting	Quarterly Audit reports AC minutes
GG	Effective and Efficient administration	Sound Governance	# of Audit committee packs submitted 7 days before meeting	0	1	1	2		3	0	4	Audit committee not yet appointed.	Advertisement for AC has closed, awaiting shortlisting	Invitation Acknowledgement of receipt & schedule of meetings
GG	Effective and Efficient administration	Sound Governance	Annual Audit Plan approved by Audit Committee by 30 June	Not done	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-Jun	None	n/a	Audit Plan AC Minutes
GG	Effective and Efficient administration	Sound Governance	Internal Audit Charter submitted & approved by Audit Committee by 30 June	Not done	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-Jun	None	n/a	Audit Charter AC Minutes
GG	Effective and Efficient administration	Sound Governance	# of audit queries from AG	124	Not applicable this quarter	Not applicable this quarter	0	180	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Non-compliance to legislative prescripts	Audit Action Plan drafted, still to be submitted to Council	Audit Report
GG	Effective and Efficient administration	Sound Governance	Audit opinion	Not yet received	Not applicable this quarter	Not applicable this quarter	Clean Audit	Qualified	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Non-compliance to legislative prescripts	Audit Action Plan drafted, still to be submitted to Council	Audit Report

Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 30 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
GG	Effective and Efficient administration	Sound Governance	# audit committee meetings held	2	1	1	2	1	3	0	4	Audit committee not yet appointed.	Advertisement for AC has closed, awaiting shortlisting	Agendas, Attendance register
GG/ MFVM	Increase financial viability	Budget management	% of capital spent on projects as prioritised in IDP for specific year	100%	100%	100%	100%	50%	100%	50%	100%	Capital spent on projects rolled over from 13/14, only included in adjustment budget for 14/15 not IDP	Adjustment process of the IDP must be considered	Expenditure report
GG/ MFVM	Increase financial viability	Budget management	% of municipal budget spent	94%	25%	19%	50%	42%	75%	60%	100%	Allocation depreciation will be processed at year end.	None	Monthly budget reports
GG/ MFVM	Increase financial viability	Budget management	% of MM departmental budget spent	85%	25%	23%	50%	43%	75%	64%	100%	MM position vacant	None	Monthly budget reports
GG/ MFVM	Increase financial viability	Expenditure Management	% Capital expenditure	43%	0%	14%	50%	31%	75%	39%	100%	BAC challenge resolved through Council Resolution and RAL and CoGHSTA has approved projects	BAC challenge resolved through Council Resolution and RAL and CoGHSTA has approved projects	Budget Reports
GG/ MFVM	Increase financial viability	Supply chain management	# of Tenders awarded that deviated from the adjudication committee recommendations	0	0	0	0	1	0	1	0	MM appointed as per BEC report	None	Monthly SCM report (cumulative)
GG/ MFVM	Increase financial viability	Supply chain management	% of Bids awarded within 2 weeks after adjudication committee resolution	100%	100%	60%	100%	100%	100%	100%	100%	None	n/a	SCM Submission register Bids approval by MM
LED	Increased investment in the GTM economy	Expanded Public Works	# of work opportunities created through EPWP projects	588	224	1684	448	287	672	881	896	None	n/a	EPWP reports
LED	Integrated developmental planning	Integrated development planning	IDP training for Directors & Managers conducted by 30 July	New initiative	30-Jul	Not done	Not applicable this quarter	Not done	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Invitations Programme Attendance Register

Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 30 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
LED	Integrated developmental planning	Integrated development planning	<i>IDP credibility rating</i>	High	High	Still awaiting the credibility rating report by the MEC. IDP Assessment was conducted on the 29Jul to 01Aug 2014at Swadini Forver Resort	Not applicable this quarter	Not yet available	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	COGHSTA report
LED	Integrated developmental planning	Integrated development planning	<i>IDP strategic session conducted by 30 Oct '14</i>	4-Dec	Not applicable this quarter	Not applicable this quarter	30-Oct	Not done	Not applicable this quarter	20 January 2015	Not applicable this quarter	IDP officer seconded to COSATU	Position temporarily filled	Invitations Agenda Attendance Register Strategic Session Report
LED	Integrated developmental planning	Integrated Development Planning	<i># of IDP Technical Committee meetings</i>	4	2	2	4	2	5	4	6	IDP process plan was not followed	IDP officer position temporarily filled to assist with IDP process	Invitations Minutes & attendance registers
LED	Integrated developmental planning	Integrated Development Planning	<i># of IDP steering Committee meetings</i>	4	2	2	4	2	5	3	6	IDP process plan was not followed	IDP officer position temporarily filled to assist with IDP process	Invitations Minutes & attendance registers
LED	Integrated developmental planning	Integrated Development Planning	<i># of IDP Rep forum meetings</i>	4	1	1	3	1	4	1	5	IDP process plan was not followed	IDP officer position temporarily filled to assist with IDP process	Invitations Minutes & attendance registers
LED	Integrated developmental planning	Integrated Development Planning	<i>Draft IDP approved by Council by 31 March annually</i>	29-Mar	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	31-Mar	31-Mar	Not applicable this quarter	None	n/a	Draft IDP Council Minutes
LED	Integrated developmental planning	Integrated Development Planning	<i>Submission of draft IDP to COGHSTA & PT within 8 days of approval</i>	9 days	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	8 days	None	n/a	Acknowledgement of Receipt by COGHSTA & PT
LED	Integrated developmental planning	Integrated Development Planning	<i>Final IDP approved by Council by 31 May annually</i>	27 May 2014.	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	31-May	None	n/a	Final IDP Council Minutes
LED	Integrated developmental planning	Integrated Development Planning	<i>Final IDP submitted to COGHSTA & Treasury within 10 working days of approval</i>	6 days	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	10 days	None	n/a	Acknowledgement of Receipt by COGHSTA & PT
LED	Integrated developmental planning	Integrated Development Planning	<i>Placing of draft IDP on the website within 14 days of approval</i>	New initiative	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	14 days	None	n/a	IT website printout

Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 30 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
LED	Integrated developmental planning	Integrated Development Planning	<i>Advertising the Draft and Final IDP in the media for public comments, within 14 days of approval by Council</i>	Draft (13days) & Final (2days)	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	14 days	None	n/a	2 Advertisements Council Minutes
LED	Integrated developmental planning	Integrated Development Planning	<i>Placing of final IDP on the website within 14 days of approval</i>	2 days	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	14 days	None	n/a	IT website printout
LED/ MTOD	Develop a high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	# of formal employee performance reviews for Sect 57	1	1	0	Not applicable this quarter	0	2	0	Not applicable this quarter	Audit Committee not functional	Advertisement for AC has closed, awaiting shortlisting	Mid-year and Annual Assessment reports
LED/ MTOD	Develop a high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	# of critical posts with signed performance agreements (MM, CFO, Engineer, Town Planner, CORP, Communications)	4	6	4	Not applicable this quarter	4	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	PED and Communications Manager positions vacant	Positions has been re-advertised	Signed Performance Agreements
LED/ MTOD	Develop a high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	<i># Section 56/57 Managers with signed Performance Agreements' within legislated timeframes</i>	6	7	6	7	6	7	6	7	PED Position vacant	PED post re-advertised	Performance Agreements for Sect 56/57 Managers
LED	Integrated developmental planning	Integrated development planning	<i>IDP, Budget and PMS process plan approved by Council on 30 Aug</i>	30-Aug	30-Aug	2-Oct	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Process Plan Council Minutes

Quarterly deliverables per Project- Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 30 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Enhance sustainable environmental management and social development	Disaster management	<i>Integrated Corporate Disaster Management and Emergency Planning</i>	30/06/2015			Liaise with Mopani District Municipality to assist with the drafting of an Integrated Corporate Disaster Management and Plan	Still in process and was discussed at management meeting on the 22 July 2014 and was send back to the division for reworking.	Drafting of the Integrated Corporate Disaster Management Plan	Plan not yet approved	Drafting of the Integrated Corporate Disaster Management Plan	The plan is awaiting Acting Municipal Manager's comments	Integrated Corporate Disaster Management Plan approved by Council by 30 June	No comment from Acting Municipal Manager	Continuous follow ups with the Acting Municipal Manager(Still awaiting comments from Acting Municipal Manager)	Correspondence with MDM Corporate Disaster Management Plan Council Resolution
BSD	Enhance sustainable environmental management and social development	Disaster management	<i>Disaster response and recovery</i>	30/06/2015			Develop a response and recovery plan for GTM based on the district plan	Response & Recovery plan developed Developed, training was done on the 13/09/2014 (land, housing and disaster management porfolios were invited in all wards)	Submit GTM response and recovery plan to Council for approval. Develop training programme	The plan is submitted to Council once (five years) until the next Council commence.Training programme was developed	Train departments on the implementation of the Response and recovery plan	Training was done to communities through awareness campaigns.	Train departments on the implementation of the Response and recovery plan	None	n/a	GTM Response & Recovery plan Council minutes Training Programme Training attendance register
BSD	Enhance sustainable environmental management and social development	Disaster management	<i>Disaster Risk assessment</i>	30/06/2015			Liaise with the District Disaster Management to establish mechanisms for doing a risk assessment internally	Assessment was not done	Engage all departments to identify potential risks and draft Risk Assessment report for GTM	Assessment was not done	Engage all departments to identify potential risks and finalise draft Risk Assessment report for inputs by all stakeholders	Internal Assessment was not done	Consolidated risk assessment report finalised and submit to Council for approval by 30 May	The section is conducting risk assessment externally	Liaise with district when conducting risk assessment	Disaster risk assessment report Council Minutes Correspondence with Departments
BSD	Optimise and sustain infrastructure investment and services	Infrastructure Planning	<i>Infrastructure Development Plans</i>	30/06/2015			Monitor the drafting of the Infrastructure Development plans (Water, Sewer, Roads, Parks & Cemetery master plans)	Master plans co-ordinated by MSA for roads and water. Parks and Cemetery drafts are in place.	Monitor the drafting of the Infrastructure Development plans (Water, Sewer, Roads, Parks & Cemetery master plans)	Master plans co-ordinated by MSA for roads and water. Parks and Cemetery drafts are in place. Electrical Master Plan budget 2014-2016	Monitor the drafting of the Infrastructure Development plans (Water, Sewer, Roads, Parks & Cemetery master plans)	Master plans co-ordinated by MSA for roads and water. Parks and Cemetery drafts are in place.	Monitor the drafting of the Infrastructure Development plans (Water, Sewer, Roads, Parks & Cemetery master plans)	Electrical Master Plan budget moved to 15/16	None	Correspondence with Directors Progress Reports
GG	Effective and Efficient administration	Fraud & Anti-corruption	Anti-corruption strategy implemented	30/06/2015			Not applicable this quarter	Not applicable this quarter	Submit draft strategy to Council for adoption	Anti-corruption terms and reference was approved by Council. Draft anti-corruption strategy was send to COG-HSTA for comments and inputs before Council	Develop terms of reference for establishment of Council Anti-corruption committee	Terms of reference was done and approved by Council on the 18 November 2014.	Anti-Corruption Strategy Approved Anti-Corruption committee established	None	n/a	Anti-corruption strategy Minutes of Anti-corruption committee meetings
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and Equipment for the MMs department	30/06/2016		R 33,333	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Procure furniture as and when needed	Not yet Procured	Procure furniture as and when needed	MM suspended		Invoice & Proof of payment Asset Register update
GG	Effective and Efficient administration	Risk management	<i>Risk management implementation monitoring</i>	30/06/2015			Draft Risk Management implementation plan in line with the national framework and submit to council for approval by 30 July. Monitor implementation of Risk Implementation Plan report progress to Council on a quarterly basis.	Draft RMP which is in line with National Risk Management Framework was approved Risk Committee during 4th quarter meeting. RMP is monitored on quarterly basis during Risk Committee meetings.	Monitor implementation of Risk Implementation Plan report progress to Council on a quarterly basis.	Risk Management Monitoring Reports not finalised. Risk Committee did not meet for the 1st Qtr	Monitor implementation of Risk Implementation Plan report progress to Council on a quarterly basis.	Risk Management Implementation Plan was approved by Risk Committee and the Council. Plan is monitored in terms of quarterly reports to Risk Committee and Council. 1st & 2nd quarter risk monitoring reports were submitted to Council.	Conduct risk assessment during April & May. Update Risk Register by 30 May. Monitor implementation of Risk Implementation Plan report progress to Council on a quarterly basis.	None	n/a	Updated Risk Register Risk Report (Quarterly) Council minutes

Quarterly deliverables per Project- Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 30 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG	Effective and Efficient administration	Risk management	Risk regulatory framework	30/06/2015			Monitor the implementation of the Risk Management Policy and report on investigations into all Fraud and Corruption activities on a monthly basis.	Risk Regulatory Framework is followed but there are no cases of Fraud and Corruption reported.	Monitor the implementation of the Risk Management Policy and report on investigations into all Fraud and Corruption activities on a monthly basis.	Revised Risk Management Policies and strategy were approved by Council on the 30th June 2014. No cases of Fraud and Corruption reported.	Revise the Risk Management Policy and Strategy . Monitor the implementation of the Risk Management Policy and report on investigations into all Fraud and Corruption activities on a monthly basis.	Risk Management Policy and Strategy were approved by Council. There are no cases of fraud and corruption as yet.	Submit revised Risk Management Strategy and Policy to Council for approval by 30 June. Monitor the implementation of the Risk Management Policy and report on investigations into all Fraud and Corruption activities on a monthly	None	n/a	Council minutes for Risk Policy & Risk Management Strategy Monthly Reports Fraud & Corruption Investigation reports
GG/MTO D	Effective and Efficient administration	Performance Monitoring and Reporting	Performance Management Software	30/06/2015	R 250,000		Finalise TOR and submit specifications to SCM for advertisement of electronic PM System to manage the service.	TOR submitted to SCM. Specifications meeting held	Appointment of service provider. Develop implementation programme.	Bid Evaluation Committee meetings postponed twice	Ensure roll-out of electronic PM and capacity building of PM officials to manage system	Bid had to be re-evaluated	Ensure roll-out of electronic PM and capacity building of PM officials to manage system	Bidders omitted supporting documentation	Bidders was requested to submit additional information.	Specifications Advert Appointment Letter Service Provider progress reports
LED	Integrated Developmental Planning	Integrated development planning	IDP Strategic Planning Workshop	30/06/2015			Not applicable this quarter	Not applicable this quarter	Conduct IDP strategic session by 30 October circulate the draft Strategy phase within 2 weeks of concluding the Strategic session.	Strategic phase not yet held but is planned for 20-22 January 2015	Not applicable this quarter	IDP Lekgotla conducted on 20 - 22 January	Not applicable this quarter	IDP process plan not followed as IDP officer was seconded to COSATU	IDP Officer position temporarily filled	Strategic Session Report Attendance Register IDP strategy phase circulation
LED/ MTO D	Develop high performance culture for a changed, diverse, efficient and effective local	Employee Performance Management	Employee Performance Evaluation	30/06/2015			Conduct audit on 2012/13 Annual Individual Performance Report and submit report to MM & audit committee within 2 weeks	Audit of POEs not yet finalised	Not applicable this quarter	Audit of POEs not yet finalised	Conduct audit on 2013/14 Mid-year individual performance report and submit report to MM & audit committee within 2 weeks	Audit of POEs not yet finalised	Not applicable this quarter	Non submission of POEs by Departments.	Accounting Officer to resolve the matter	Annual report on Annual Individual Performance Report -Audit report on Mid-year individual performance report
LED/ MTO D	Develop high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	Performance monitoring & evaluation	30/06/2015			Ensure that annual assessment of all relevant employees in the Office of the MM is conducted. Ensure that the Annual Performance Evaluations for 2013/14 is concluded by end	Annual Performance Evaluations for 2013/14 has not yet taken place.	Conduct an informal evaluation of 1st Quarter Performance of relevant employees in the Office of the MM and draft a report by end October	Annual Performance Evaluations for 2013/14 has not yet taken place.	Ensure that a mid-year assessment of employee performance is conducted and a report drafted by end Feb	Not done	Ensure that an informal evaluation of 3rd Quarter Performance of relevant employees in the Office of the MM is conducted and a report drafted by end April	Audit Committee not functional	Advertisement for AC has closed, awaiting shortlisting	1st & 3rd Qtr Informal Departmental Individual Performance Report Annual Individual Performance report Mid-year individual performance report
LED/SR	Integrated Developmental Planning	Integrated Development Planning	Vision 2030 Strategy	30/06/2015	R 500,000		Submit Specifications to SOMU for advertisement. Meeting with City of Joburg held by end July. Arrange steering committee meetings and report progress on a monthly basis	A task team visited the City of Joburg for a learning session on the 25th July 2014. Currently doing desktop research.	Appointment of service provider. Monitor the drafting of the 2030 Strategy in consultation with all stakeholders. Arrange steering committee meetings and report progress on a monthly basis	Service Provider not yet appointed. Steering committee meetings are held.	Draft Strategy circulated to Departments and relevant stakeholders for comments. Arrange steering committee meetings and report progress on a monthly basis	Not done	Adoption of 2030 Strategy by Council	Vision 2013 (Growth & Development Strategy requires coordination by PED Director)	PED Director to be appointed	Specifications Advertisement Stakeholder engagement minutes Vision 2030 Strategy Council Minutes Steering Committee Minutes
LED/SR	Integrated Developmental Planning	Integrated Development Planning	IDP review	30/06/2015			Draft Process plan and submit to Council by 30 July. Circulate community needs to departments and facilitate analysis phase review through the Representative Forum.	The process plan was developed/ reviewed for 2014/2015 and it was approved by council on the 02 October 2014	Conduct Strategic planning session and prioritise projects for next financial year by end November. Submit project requests to Sector Departments.	Strategic Session postponed. Projects not yet available for submission to COG-HSTA.	Conclude Integration Phase by end Feb and submit Draft IDP to Council by end March. Submit draft IDP to COG-HSTA within legislated timeframes	The Integration phase was concluded. Draft IDP was submitted to Council on 31 March 2015. Draft IDP was submitted to COG-HSTA on 08 April 2015	Advertise IDP for public input within 10 working days of approval, consolidate inputs and present to Council by end May. Submit final IDP to COG-HSTA within legislated timeframes.	None	n/a	Council Minutes on Process Plan Progress report per phase Correspondence with Departments Council Minutes for IDP adoption

Quarterly deliverables per Project- Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 30 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
LED/SR	Integrated Developmental Planning	Integrated Development Planning	IDP, Budget & PMS alignment	30/06/2015			Monitor compliance to the IDP, Budget and PMS process plan and report progress to Council	The process plan for 2014/15 was tabled to council on the 2nd of october 2014 in terms of MSA- section 28(1)	Monitor compliance to the IDP, Budget and PMS process plan and report progress to Council	The process plan has not been adhered to and it is being rectified.	Monitor compliance to the IDP, Budget and PMS process plan and report progress to Council. Ensure alignment between budget and IDP on Capital & Operational	The IDP, Budget, PMS process plan is aligned but adherence to timeframes are a challenge. The draft IDP and Budget were approved on the same day by Council	Monitor compliance to the IDP, Budget and PMS process plan and report progress to Council	None	n/a	Process Plan Correspondence IDP, budget and PMS progress reports
GG/ MFVM	Increase Financial Viability	Revenue Management	Strategy for expanding Revenue base	30/06/2015			Facilitate the development of a strategy to expand the revenue base. Report progress to Council on a monthly basis	Not yet done	Draft Strategy on expanding the revenue ready for stakeholder engagements	Not yet done	Draft Strategy on expanding the revenue approved by Council by 30 March	Not yet done	Strategy on Expanding GTM revenue base approved	Accounting officer should facilitate the process, could not take place due to time constraints as Acting MM also has other commitments	MM position to be filled	Strategy Expanding GTM Revenue Base Council Minutes

Key Performance Indicators (KPIs) - Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure	R-value of Free Basic Electricity to Households	R 3,500,000	R 875,000	R 466,338	R 1,750,000	R 1,396,840	R 2,625,000	R 2,066,183	R 3,500,000	Late submission of invoice	Follow up on invoices o/s	FBE payments
BSD	Improve access to sustainable and affordable services	Free Basic Services	% of households earning less than R1100 (R2520) served with free basic electricity (total registered as indigents)	100% (27352)	100% (27000)	100%(31129)	100% (27000)	100% (31129)	100% (27000)	100% (31129)	100% (27000)	None	n/a	Indigent register Billing Report
BSD	Improve access to sustainable and affordable services	Free Basic Services	% households earning less than R1100 (R2520) with access to free basic waste removal (total registered as indigents)	13%	15%	13%	15%	3%	15%	3%	15%	Only access to free basic refuse in formal towns taken into account	None	Indigent register Billing Report
BSD	Improve access to sustainable and affordable services	Free Basic Services	Total number of registered indigent households who received free basic water and sanitation (5 formal towns)	2654	2654	2752	2654	2082	2654	2680	2654	None	n/a	Indigent register Billing Report
BSD	Optimise and sustain infrastructure investment and services	Asset Management	Fair value of investment property determined by 31 Aug	New initiative	31-Aug	31-Aug	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Asset Register Recent Evaluation Roll
GG	Effective and Efficient administration	Contract Management	# of monthly contract management reports submitted to Council	12	3	3	6	6	9	9	12	None	n/a	Contract Management Monthly reports
GG	Effective and Efficient administration	Management and Administration	# of CFO departmental meetings	9	2	3	4	5	6	8	8	None	n/a	Minutes and Attendance registers of Departmental meetings
GG	Effective and Efficient administration	Regulatory Framework	# of budget related policies revised annually	17	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	17	None	n/a	Budget Policies Council Resolution
GG/ MFVM	Increase Financial Viability	Asset Management	Annual Asset verification report concluded by 30 June	30-Jun	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-Jun	None	n/a	Sign Off report on Asset Verification report Council Resolution

Key Performance Indicators (KPIs) - Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
GG/ MFVM	Increase Financial Viability	Asset Management	Financial statement Management Working papers submitted to Budget and Treasury by 31 July	<i>New initiative</i>	31-Jul	31-Aug	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Revenue Management Working Papers Acknowledgement of receipt
GG/ MFVM	Increase Financial Viability	Asset Management	List of disposal of assets compiled by 30 June	19-Mar	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-Jun	None	n/a	List of Disposal Council Resolution
GG/ MFVM	Increase Financial Viability	Asset Management	% GRAP compliance on Asset Register	<i>New initiative</i>	Not applicable this quarter	Not applicable this quarter	95%	100%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Audit Report
GG/ MFVM	Increase financial viability	Budget management	<i>Draft Budget submitted to Council by 31 March</i>	27-Mar	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	31-Mar	31-Mar	Not applicable this quarter	None	n/a	Draft Budget Council Resolution
GG/ MFVM	Increase financial viability	Budget management	<i>Annual Budget tabled by 31 May annually</i>	27-May	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	31-May	None	n/a	Budget Council resolution
GG/ MFVM	Increase financial viability	Budget management	<i>Annual Adjustment budget approved by Council by 28 Feb</i>	26-Feb	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	28-Feb	27-Feb	Not applicable this quarter	None	n/a	Adjustment Budget Council resolution
GG/ MFVM	Increase financial viability	Budget management	<i>Cost coverage</i>	1	Not applicable this quarter	Not applicable this quarter	1.2	0.55	Not applicable this quarter	Not applicable this quarter	1.2	None	n/a	Financial reports Financial viability calculations
GG/ MFVM	Increase financial viability	Budget management	<i>Debt coverage</i>	15.6	Not applicable this quarter	Not applicable this quarter	17.5	21.74	Not applicable this quarter	Not applicable this quarter	17.5	None	n/a	Financial reports Financial viability calculations
GG/ MFVM	Increase financial viability	Expenditure Management	% creditors paid within 30 days	100%	100%	100%	100%	100%	100%	100%	100%	None	n/a	Monthly reports
GG/ MFVM	Increase Financial Viability	Expenditure Management	% Personnel costs / Operating expenses (excl Salaries of councillors)	New Indicator	35%	38%	35%	34%	35%	35%	35%	None	n/a	Budget reports
GG/ MFVM	Increase financial viability	Financial reporting	<i># of Section 71 (MFMA) reports submitted to NT & PT by no later than 10 working days after the end of the month</i>	12	3	3	6	6	9	9	12	None	n/a	Acknowledgement of receipt by NT & PT
GG/ MFVM	Increase financial viability	Financial reporting	<i>Timeous submission of annual financial statements to AG and PT & NT</i>	2 Sept '13	31-Aug-14	1-Sep-14	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Acknowledgement of receipt by AG & PT

Key Performance Indicators (KPIs) - Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts taken to improve performance	Means of verification
GG/ MFVM	Increase financial viability	Financial reporting	% of AG queries responded to within 3 working days	91%	Not applicable this quarter	Not applicable this quarter	100%	60%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Records of Audit queries
GG/ MFVM	Increase financial viability	Revenue Management	# of Households billed	22804	Not applicable this quarter	Not applicable this quarter	20800	24222	Not applicable this quarter	Not applicable this quarter	21800	None	n/a	Billing reports
GG/ MFVM	Increase financial viability	Revenue Management	Average % Payment rate for municipal area	95%	92%	79%	92%	85%	92%	91%	92%	None	n/a	Budget report
GG/ MFVM	Increase financial viability	Revenue Management	Outstanding service debtors to revenue	37%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	45%	None	n/a	Financial reports Financial viability calculations
GG/ MFVM	Increase financial viability	Revenue Management	% increase in R-value revenue collection	3%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	4%	None	n/a	Report on revenue generated
GG/ MFVM	Increase financial viability	Revenue Management	% equitable share received	98%	42%	42%	60%	66%	100%	97%	100%	Funds withheld by NT due to non spending of grants	MM/CFO to meet with NT	Bank Statement DORA
GG/ MFVM	Increase financial viability	Supply chain management	Supply Chain Management Training conducted for all Directors & Managers	New initiative	30-Jul	Not done	Not applicable this quarter	Not done	Not applicable this quarter	Not done	Not applicable this quarter	No funding available, to implemented in the 4th Qtr.	Quotations to be sourced for implementation in the 4th Qtr.	Invitation Agenda Attendance Register
GG/ MFVM	Increase financial viability	Supply chain management	% of bids approved by MM within 90 days after close of tender	60%	100%	60%	100%	100%	100%	10%	100%	BAC not meeting as scheduled	Council Resolution on Accounting Officer keeping Directors accountable for not attending BAC meetings. Situation has improved	Bids approval SCM process checklist
GG/ MFVM	Increase financial viability	Supply chain management	# of SCM reports submitted to national treasury	12	3	3	6	6	9	9	12	None	n/a	Monthly SCM reports
GG/ MFVM	Increase financial viability	Revenue Management	# of indigents registered	27352	20000	31129	22000	31129	23000	31129	27,000	More indigents identified through registration process	n/a	Indigent register

Quarterly deliverables per Project- Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Optimise and sustain infrastructure investment and services	Infrastructure Planning	5 Year Capital Investment framework	30/06/2015			Review the 5-Year Capital Invest framework	5 year capital Investment framework drafted to be included in the IDP	Review the 5-Year Capital Investment framework	Not yet revised	Ensure the revised 5-Year Capital Investment framework is included in the draft IDP	5 Year Capital Investment frame work drafted and submitted to Municipal Manager for inclusion in draft IDP	5-Year Capital Investment framework approved with the Final IDP.	None	n/a	5 Yr Capital Investment framework
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and Equipment for the MMs department	30/06/2016		R 33,333	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Procure furniture as and when needed	None procured this quarter	Procure furniture as and when needed	None	n/a	Invoice & Proof of payment Asset Register update
GG/ MFVM	Increase Financial Viability	Asset Management	Assets Management Services	30/06/2015	R 2,000,000		Monitor asset management by the service provider and ensure skills transfer. Report monthly	The service provider is being managed and the skills such as calculation of depreciation and preparation of journals for other assets and work in progress	Monitor asset management by the service provider and ensure skills transfer. Report monthly	Training on Infrastructure assets was done.	Monitor asset management by the service provider and ensure skills transfer. Report monthly	Training on assets such as calculation of depreciation, assets useful life and Net book value is done. Quarterly reconciliation of assets register and GL is prepared	Monitor asset management by the service provider and ensure skills transfer. Report monthly. Ensure that 70% of the audit queries raised by the AG are resolved by 30 June.	None	n/a	Correspondence on engagement sessions Monthly reports Asset Management Report Audit Report
GG/ MFVM	Increase Financial Viability	Budget Management	Budget drafting	30/06/2015			Ensure that Budget Process plan is submitted to the IDP office for inclusion in the IDP/Budget and PMS process plan by 1 August. Ensure alignment with the IDP and monitor adherence to the timeframes	Inputs to the process plan finalized on 15/7/2014 and submitted to IDP office for inclusion in the IDP/Budget and PMS process plan.	Monitor adherence to the budget process plan, report progress on a monthly basis and manage deviations.	Budget progress in line with the budget process plan. Progress will be reported and deviations managed.	Monitor adherence to the budget process plan, report progress on a monthly basis and manage deviations.	Adjustment Budget and Draft Budget submitted in time.	Monitor adherence to the budget process plan, report progress on a monthly basis and manage deviations.	None	n/a	Budget Process Plan Monthly Budget Reports Proof submission Correspondence of engagements
GG/ MFVM	Increase Financial Viability	Financial reporting	Operation Clean Audit	30/06/2015	R 500,000		Manage annual audit and timeous response on audit queries (AFS 2013/14). Monitor audit preparation processes	Audit preparation process monitored request for information attended to timeously and audit findings will be responded to in time	Support the finalisation of Annual Audit	Supported the finalisation of the annual Audit. Audit of GTM & GTEDA consolidated AFS will be finalised on the 19/01/2015	Drafting and approval of Audit Action Plan	Audit Plan drafted and awaiting approval by CFO and Acting MM	Implementation of the Audit Action plan. Put processes in place for audit preparation	None	n/a	Council Minutes approving Audit Action Plan Audit Report & Management report Appointment Letter (if applicable)
GG/ MFVM	Increase Financial Viability	Financial viability	5 Year Financial Plan	30/06/2015			Not applicable this quarter	Not applicable this quarter	Assess financial performance during 2013/14 and review the 5-Year Financial Plan accordingly	5 year financial plan in progress and will be finalised once projects are finalised for the draft IDP	Submit 5 Year Financial plan to the MM for inclusion in the draft IDP.	5 Year Financial Plan drafted and submitted to MM for inclusion in Draft IDP.	5 Year Financial Plan approved with the Final IDP by 30 May.	None	n/a	5 Year Financial Plan Correspondence
GG/ MFVM	Increase Financial Viability	Financial Viability	Cash flow management	30/06/2015			Monitor cashflow (liquidity) and Report monthly to Council	Cashflow statement prepared on a monthly basis	Monitor cashflow (liquidity) and Report monthly	Cashflow statement prepared on a monthly basis	Monitor cashflow (liquidity) and Report monthly	Cash flow statement prepared on a monthly basis.	Monitor cashflow (liquidity) and Report monthly	None	n/a	Monthly Reports Fin Cluster Minutes
GG/ MFVM	Increase Financial Viability	Financial Viability	Cost recovery	30/06/2015	R 400,000		Monitor performance of the service provider in line with the SLA.	Continued credit control in line with policy and SLA	Monitor performance of the service provider in line with the SLA.	Contract with service provider extended on a month to month basis.	Monitor performance of the service provider in line with the SLA.	Monitor performance of the service provider in line with the SLA. Monthly progress report from service provider. Contract terminated on 30 April 2015.	Monitor performance of the service provider in line with the SLA.	None	n/a	Service Provider Reports

Quarterly deliverables per Project- Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG/ MFVM	Increase Financial Viability	Financial Viability	Financial System improvement	30/06/2015	R 200,000		Comprehensive system analysis and official training GRAP TRAINING	Asset Manager attended GRAP training	Comprehensive system analysis and official training	No Training this quarter	Comprehensive system analysis and official training	No training this quarter. Training planned during May 2015.	Comprehensive system analysis and official training	None	n/a	Attendance registers of training sessions
GG/ MFVM	Increase Financial Viability	Revenue Management	Revenue enhancement Strategy	30/06/2015			Monitor implementation of the revenue enhancement strategy	Revenue enhancement through credit control and pre-paid electricity installations	Monitor implementation of the revenue enhancement strategy	Revenue enhancement through credit control, pre paid installations, new tenders for credit control, debt collection and meter reading awaiting valuation	Revise revenue enhancement strategy and submit to Council	Revenue enhancement strategy not yet revised	Monitor implementation of the revenue enhancement strategy	All departments involved but FED main stakeholder, Director Position currently vacant	Meeting between relevant stakeholders to be held in May 2015	Council Minutes Revised Revenue Enhancement strategy
GG/ MFVM	Increase Financial Viability	Revenue Management	Revenue protection	30/06/2015			Monitor revenue billing system and report to Council	Monthly billing on the 1st of each month	Monitor revenue billing system and report to Council	24222 Households billed, Monthly billing and reporting to Council	Monitor revenue billing system and report to Council	Monthly billing on the 1st of the month, statements to all users	Monitor revenue billing system and report to Council	None	n/a	Signed off Monthly reports
GG/ MFVM	Increase Financial Viability	Supply chain management	Supply chain functionality improvement	30/06/2015			Assess the existing SCM process to determine problem areas. Draft a list of criteria to measure SCM process functionality and submit an action plan to improve SCM processes to MM by 30 July. Report quarterly on progress made on improving functionality.	SCM reports is used to determine the SCM functionality, submitted to Council on a monthly basis	Report quarterly on progress made on improving functionality based on the established criteria	SCM reports is used to determine the SCM functionality, submitted to Council on a monthly basis	Report quarterly on progress made on improving functionality based on the established criteria. Review SCM Policy and submit to Council by 30 March	SCM reports is used to determine the SCM functionality, submitted to Council on a monthly basis	Report quarterly on progress made on improving functionality based on the established criteria	None	n/a	Supply Chain Management Action Plan Supply Chain Functionality Checklist SCM functionality progress reports
GG/ MFVM	Increase Financial Viability	Supply chain management	Supply Chain committee management	30/06/2015			Ensure that a programme of BEC & BAC meetings is drafted circulated to all stakeholders by 10 July. Ensure that notice of meetings is given 5 days prior to BAC & BEC meetings. Minutes of BEC meetings to be ready for BAC within 5 days. Ensure that all bids are evaluated within 10 working days of close of tender	Fixed scheduled developed for BAC to sit on a fixed day and electronic reminders were diarised to remind members of this meeting. BEC sits on an adhoc basis depending on the availability of bids and members. BEC members are also on an adhoc basis	Ensure that notice of meetings is given 5 days prior to BAC & BEC meetings. Minutes of BEC meetings to be ready for BAC within 5 days. Ensure that all bids are evaluated within 10 working days of close of tender	Fixed scheduled developed for BAC to sit on a fixed day and electronic reminders were diarised to remind members of this meeting. BEC sits on an adhoc basis depending on the availability of bids and members. BAC members are also on an adhoc basis	Ensure that notice of meetings is given 5 days prior to BAC & BEC meetings. Minutes of BEC meetings to be ready for BAC within 5 days. Ensure that all bids are evaluated within 10 working days of close of tender	Fixed scheduled developed for BAC to sit. 8 BAC meetings took place, 17 Bids were considered, 10 Bids recommended to MM and 6 Bids was awarded	Ensure that notice of meetings is given 5 days prior to BAC & BEC meetings. Minutes of BEC meetings to be ready for BAC within 5 days. Ensure that all bids are evaluated within 10 working days of close of tender	None	n/a	Programme of BEC & BAC meetings Invitations Minutes Attendance Registers Bids Register

Key Performance Indicators (KPIs) - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Develop and build skilled and knowledgeable workforce	Capacity building and Training	# of employees successfully trained	172	50	72	100	23	150	7	200	Budget constraints, (7 employees enrolled for water and waste water process control learnership that commenced February 2015, the learnership)	Budgeting the required 1% as per legislature for training and development.	WSP Approval by MM Attendance Register
BSD	Develop and build skilled and knowledgeable workforce	Capacity building and Training	Work place skills plan submitted to LGSETA by 30 Apr	30-Jun	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-Apr	None	n/a	WSP Acknowledgement of receipt
BSD	Develop and build skilled and knowledgeable workforce	Capacity building and Training	# of officials successfully completed minimum competency levels	21 Officials	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	23	None	n/a	CPMD Training Results MFMP Training results
BSD	Enhance sustainable environmental management and social development	Youth, Gender & Disability support	# of Jobs created by Municipal Capital projects for youth	116	129	306	258	350	387	573	516	None	n/a	Consolidated Job creation reports
BSD	Enhance sustainable environmental management and social development	Youth, Gender & Disability support	# of Jobs created by Municipal Capital projects for women	39	178	402	355	401	533	554	710	None	n/a	Consolidated Job creation reports
BSD	Enhance sustainable environmental management and social development	Youth, Gender & Disability support	# of Jobs created by Municipal Capital projects for disabled persons	2	7	7	13	13	20	16	26	Scarcity of disabled youth	Targeted recruitment	Consolidated Job creation reports
GG	Attract and retain the best human capital to become employer of choice	Human Resource Management	# of budgeted level 0-6 positions filled	140	143	143	146	144	149	143	154	There was a moratorium on filling of vacant positions in the municipality. Postions were advertised awaiting final selection	Turnaround time for filling of vacant positions should be improved.	Staff establishment
GG	Attract and retain the best human capital to become employer of choice	Human Resource Management	# of people from employment equity target groups employed in the 3 highest levels of management in compliance with EE plan	27	27	24	27	24	27	24	27	There was a moratorium on filling of vacant positions in the municipality. Postions were advertised awaiting final selection	Turnaround time for filling of vacant positions should be improved.	EE report

Key Performance Indicators (KPIs) - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG	Attract and retain the best human capital to become employer of choice	Human Resource Management	Number of Section 57 posts vacant for more than three months	1	0	1	0	1	0	2	0	The Director PED and Municipal Manager are currently vacant	Adherence to the turnaround time of filling these type of positions.	Staff establishment
GG	Effective and Efficient administration	Human Resource Management	# of OHS committee meetings	13	1	3	2	0	3	3	4	None	n/a	Notice of meeting Attendance Register Minutes
GG	Effective and Efficient administration	Labour Relations	# of Local Labour Forum (LLF) meetings	4	3	4	6	4	9	7	12	Frequent postponement of LLF and none availability of members	Bilateral meeting was held with members including unions in December 2014 to look into this matter in order to have LLF meetings as per collective	Notice of meeting Minutes and attendance registers
GG	Effective and Efficient administration	Council Support	MPAC oversight report on Annual Report submitted to Council by 31 March	28-Mar	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	31-Mar	31-Mar	Not applicable this quarter	None	n/a	MPAC Report on AR Council Minutes
GG	Effective and Efficient administration	Council Support	# of Council meetings held (formal)	10	1	3	2	10	3	14	4	Additional Council meetings held to discuss urgent matters which resulted in the number exceeding the scheduled meetings.	None required	Minutes and attendance registers
GG	Effective and Efficient administration	Council Support	# of Exco meetings held	21	7	5	12	11	19	15	26	Scheduled meetings not held because of no items ready to be presented to the EXCO meeting.	Memo circulated to Directors reminding them on the procedure for conducting ITEMS in preparation for all the Committee of	Minutes and attendance registers
GG	Effective and Efficient administration	Council Support	# of Cluster meetings held	54	27	21	54	40	81	62	108	Scheduled meetings not held because of no items ready to be presented to the EXCO meeting.	Memo circulated to Directors reminding them on the procedure for conducting ITEMS in preparation for all the Committee of	Committee meetings register

Key Performance Indicators (KPIs) - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG	Effective and Efficient administration	Information management	# IT Help desk incidents attended to	New indicator	400	513	400	926	400	630	400	Network configurations cause challenges	Contacted company (ECH) who did configurations	Statistical report
GG	Effective and Efficient administration	Information management	# ICT awareness campaign	New indicator	Not applicable this quarter	Not applicable this quarter	1	0	Not applicable this quarter	0	2	Awaited approval of the IT policies	IT awareness campaign programme to be developed and implemented during June	Programme Invitations Attendance Register
GG	Effective and Efficient administration	Information management	IT policy approved by Council by 30 Sept	New indicator	30-Sep	IT policy not approved	Not applicable this quarter	IT Policy not approved	Not applicable this quarter	31-Mar	Not applicable this quarter	Approval was delayed due to the postponement of consultation sessions	Policy approved on 31/03/2015 Resolution A23	IT Policy Council Minutes
GG	Effective and Efficient administration	Information management	IT Disaster Recovery Plan approved by Council by 30 Sept	New indicator	30-Sep	DRP not approved	Not applicable this quarter	DRP not approved	Not applicable this quarter	31-Mar	Not applicable this quarter	Approval was delayed due to the postponement of consultation sessions	DRP approved on 31/03/2015 Resolution A23	Disaster Recovery Plan Council Minutes
GG	Effective and Efficient administration	Information management	% Antivirus Patches and Windows Updates	New indicator	80%	80%	90%	80%	100%	90%	100%	Compatibility challenges with older computers	Standardising of operating systems required Procurement of new computers have started	Screen dump or Print Screen
GG	Effective and Efficient administration	Information management	% Broadband Availability in Satellite offices	New indicator	100%	100%	100%	90%	100%	90%	100%	Power outages affects the accessibility of the Broadband service	Beyond GTM control	Broadband Statistical report
GG	Effective and Efficient administration	Legal support	% SLAs signed within 10 days of receiving acceptance	14(92)%	100%	100%	100%	(7) 100%	100%	100%	100%	None	n/a	SLA register
GG	Effective and Efficient administration	Legal support	% of SLA's concluded within 5 days after information provided	14(92)%	100%	100%	100%	(7) 100%	100%	100%	100%	None	n/a	SLA register
GG	Effective and Efficient administration	Management and Administration	# of CORP departmental meetings	1	1	0	3	0	4	0	6	Management meetings were postponed due to other work related issues to be attended by the Director and Managers of the Department.	Scheduling of meetings according to Corporate Calendar	Minutes and Attendance registers of Management meetings

Key Performance Indicators (KPIs) - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG	Improve stakeholder satisfaction	Communication	# of media briefings arranged	2	1	1	2	2	3	9	4	None	n/a	Notice of media briefing Attendance Register
GG	Improve stakeholder satisfaction	Communication	# of newsletters produced	0	1	1	2	1	3	2	4	3 Newsletter draft available for printing, delay due to human resource capacity limitations	Communications Managers to be appointed	Publications
GG	Improve stakeholder satisfaction	Communication	# of statutory provisions (website) complied with as contained in Section 75 (a-l) of MFMA within 5 days of approval	23	12	12	12	12	12	0	12	Website has been down for the past three months	SITA has been requested to assist in designing a new website should be online during May	Printscreen of placements Website update register
GG	Improve stakeholder satisfaction	Public Participation	# of Mayoral (local) imbizos held	0	3	0	5	0	8	0	10	Programme was changed to the 4th quarter, the programme is run by politicians and we only implement when they are ready.		Minutes and Attendance register
GG/ MFVM	Develop and build skilled and knowledgeable workforce	Capacity building and Training	% municipal budget for implementing Workplace Skills Plan	0.17%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	1%	None	n/a	Approved Departmental budget 31 May 2010
GG/ MFVM	Increase financial viability	Budget management	% of CORP departmental budget spent	113%	25%	27%	50%	49%	75%	68%	100%	None	n/a	Monthly financial budget reports
GG/ MTOD	Attract and retain the best human capital to become employer of choice	Human Resource Management	% Staff turnover	3.5%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	6.6%	None	n/a	Staff establishment
GG/ MTOD	Attract and retain the best human capital to become employer of choice	Human Resource Management	% Employees that are female	30.9%	31%	36.2%	31%	36.4% (246)	33%	36.6% (245)	35%	None	n/a	Employment Equity report
GG/ MTOD	Attract and retain the best human capital to become employer of choice	Human Resource Management	% Employees that are youth	26.6%	28.0%	24.4%	29.1%	24.8% (168)	31.0%	23.6% (158 of 669)	35.0%	None	n/a	Employment Equity report
GG/ MTOD	Attract and retain the best human capital to become employer of choice	Human Resource Management	% Employees that are disabled	2%	2.0%	2.3% (16)	2.1%	2.2% (15)	2.1%	2.2% (15 of 669)	2.2%	None	n/a	Employment Equity report

Key Performance Indicators (KPIs) - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG/ MTOD	Attract and retain the best human capital to become employer of choice	Human Resource Management	# of critical posts filled (MM, CFO, Engineer, Town Planner, Communications, CORP)	4	6	2	6	4	6	3	6	PED, MM & Communications positions vacant	Vacant positions should be filled as soon as possible	Staff establishment
GG/ PP	Improve stakeholder satisfaction	Ward Committees	# of monthly ward committee meetings	408	102	127	204	187	306	306	408	None	n/a	Register of Ward Committee Meetings & Minutes
GG/PP	Improve stakeholder satisfaction	Ward Committees	# Fully functional ward committees	34	34	34	34	34	34	34	34	None	n/a	*Minutes of Ward committee meetings *Consolidated Monthly Ward reports
GG/ PP	Develop effective and sustainable stakeholder relations	Ward Committees	# of Quarterly Summarised Ward Committee reports circulated to Directors	0	1	1	2	0	3	0	4	ICT connectivity at Thusong Centres and lack of resources	Facilitating the providing of resources to the Thusong Centres	*Consolidated Ward Committee Reports *Circulation notices

Quarterly deliverables per Project- Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Enhance sustainable environmental management and social development	Special Programmes	Special Programmes Management	30/06/2014	R 350,000		Ensure that GTM coordinates Calendar days for special programmes and are mainstreamed	*Quarterly Local Youth Council plenary was held on 15/08/2014 *Submitted disability and youth audit *NYDA Youth Economic & Social Dialogue was done on 26/08/2014 *Monthly reports for ETDP SETA youth development learnership submitted. *8 youth recruited for Public Works NYS Boiler making skills development. *Women's month celebration activities on 23/08/2014,20/08/2014	Ensure that GTM coordinates Calendar days for special programmes and are mainstreamed	The Disability month celebrations was held in Melkado college by ferrying 10 disabled employees. The Local Disability month was not held. Annual Youth Assembly was not held. 16 Days of Activism on No Violence Against Women and Children was not held as per calendar.	Ensure that GTM coordinates Calendar days for special programmes and are mainstreamed	No special programmes were done during the 3rd qtr.	Ensure that GTM coordinates Calendar days for special programmes and are mainstreamed	Due to Budget constraints	Events will be done during the 4th qtr.	Special Programmes Activity Plan Invitations Minutes/Reports and Attendance Registers
BSD/ MTCO	Develop and build skilled and knowledgeable workforce	Capacity building and Training	Workplace Skills Plan	30/06/2015	R 684,725		Implement approved Work Place Skills plan. Procurement of service providers	We have trained 72 employees including counsellors. The training interventions which they were trained on is MFMA, Basic Computer Training and Essential Commercial property.	Implement approved Work Place Skills plan. 50% Expenditure	We have trained 23 employees on MFMA training, the training is ongoing, it started during April 2013 and has ended December 2014, we are still waiting for the results from University of North West. 72.88% of training budget spent	Conduct an annual training needs assessment (audit) by February. Consolidate training needs into the Work Place Skills Plan. Implement approved Work Place Skills plan. 75% Expenditure	Training needs assessment/analysis has been conducted, busy with finalisation of online WSP, which must be submitted (online) by 30 April 2015. 72.88% of the training budget spent.	Finalise the Workplace Skills Plan and implement. Submit to LG Seta by 30 June 2013. Develop a training implementation plan by 30 June 2014. Implement approved Work Place Skills plan. 100% Expenditure Submission of ATR by 30 June '14	None	n/a	LGSETA Claim form WSP ATR - proof of submission
GG	Effective and Efficient administration	Information management	Fireproofing (Environmental monitoring system)	30/06/2015	n/a	R 500,000	Draft specifications and submit to Supply Chain for procurement process	Specification drafted	Appointment of a service provider for Fireproofing in the server room completed	Service provider not yet appointed	Monitor the installation of the Fireproofing (Environmental Monitoring System)	Service Provider not yet appointed	Installation completed	Delay by Supply Chain process	Acting MM to approve Bid	Specifications Appointment letter Proof of payment
GG	Effective and Efficient administration	Information management	IT equipment	30/06/2015	R 2,500,000		Draft specifications and submit to Supply Chain for procurement process	Laptops and Tablets specifications drafted and submitted to SCM. Symantec licenses procured. IT Equipment that leased by Council procured. Two (2) projectors and one (1) mobile projector screen	Appointment of a service provider for the provision of IT equipment (Laptops, Desktops etc). Delivery of equipment	Laptops and tablets not yet received from the service providers.	Monitor the allocation of IT equipment to	60 Tablets were delivered and configurations are in progress prior to allocation. Laptops not yet delivered.	Monitor the allocation of IT equipment to	The appointed Service Provider is awaiting delivery of Laptops from the source supplier.	None	Specifications submission to SCM Appointment letter Asset Register update Proof of payment
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture, equipment and books for the Corporate Services	30/06/2016		R 200,000	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Procure furniture as and when needed	No furniture purchased this quarter.	Procure furniture as and when needed	Furniture purchased as and when there is a need.	None	Invoice & Proof of payment Asset Register update
GG	Effective and Efficient administration	Regulatory Framework	Promulgation of By-laws	30/06/2015			Ensure that by-laws are promulgated. Monitor the public participation process and finalise by-laws for promulgation.	20 By-Laws were reviewed and 5 were newly promulgated	Ensure that by-laws are promulgated. Monitor the public participation process and finalise by-laws for promulgation	No By-Laws were promulgated	Ensure that by-laws are promulgated. Monitor the public participation process and finalise by-laws for promulgation	Programme is ready and approved by Council and will start May 2015	Ensure that by-laws are promulgated. Monitor the public participation process and finalise by-laws for promulgation	None	n/a	Government Gazette Invitations to and Minutes of Public Participation sessions

Quarterly deliverables per Project- Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG	Improve stakeholder satisfaction	Communication	Communication strategy	30/06/2015			Ensure that Communication Policy and Strategy is revised in consultation with Councillors and Departments. Submit Policy & Strategy to Cluster. Ensure that all Official communication activities are in line with	Communication Policy & strategy not yet revised. Official communication is being monitored	Policy and Strategy approved by Council. Ensure that all Official communication activities are in line with the approved strategy	Communication Policy & strategy not yet revised. Official communication is being monitored	Ensure that all Official communication activities are in line with the approved strategy	All external communication comply with the policy.	Submit revised Communication policy and strategy to Council for approval by 31 May. Ensure that all Official communication activities are in line with the approved strategy	None	n/a	Revised Communication Strategy and Policy -Council Minutes
GG	Improve stakeholder satisfaction	Public Participation	Public Participation management	30/06/2015			Monitor the drafting of an Integrated Public Participation programme in consultation with all Departments and finalise by end July. Monitor implementation	Not done	Monitor implementation of the Integrated Public Participation Programme	Programme not implemented	Monitor implementation of the Integrated Public Participation Programme	Public Participation facilitated the hiring of labour for EPWP processes. Facilitated community to participate in IDP / PMS Budget Public hearings.	Monitor implementation of the Integrated Public Participation Programme	None	n/a	Integrated Public Participation programme, Invitations Attendance Register
GG / PP	Improve stakeholder satisfaction	Ward Committees	Ward Committees Functionality	30/06/2015			Monitor support given to ward committees ensure that monthly reports are submitted and service delivery issues directed to the relevant department	All 34 Wards are effective. Monthly reports on wards submitted to Council	Monitor support given to ward committees ensure that monthly reports are submitted and service delivery issues directed to the relevant department	Most wards are meeting on a monthly basis. Service delivery issues are directed to the relevant Departments	Monitor support given to ward committees ensure that monthly reports are submitted and service delivery issues directed to the relevant department	No reports submitted to service delivery Departments	Monitor support given to ward committees ensure that monthly reports are submitted and service delivery issues directed to the relevant department	ICT connectivity at Thusing Centres and lack of resources	Facilitating the providing of resources to the Thusing Centres	Monthly WC reports Correspondence with Departments
LED/SR	Integrated Developmental Planning	Neighbourhood Development	Rural Broadband (NDPG)	30/06/2015	R 1,262,000		Monitor the appointment of a contractor and the construction of new reception tower. Report progress to Council	Contractor not yet appointed for constructing a new reception tower.	Monitor the Construction of a new reception tower. To be completed by December. Report progress to Council	Contractor not yet appointed for constructing a new reception tower.	New reception tower completed.	The contractor not yet appointed for constructing a new tower.	New reception tower completed.	Tender documents not yet submitted by appointed company	Assets Company to submit tender documents to PMU	NDPG Progress Reports CSD monthly report Minutes of NDPG meetings

Key Performance Indicators (KPIs) - Community Services Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved by 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Effective and Efficient administration	Safety and Security	# of theft cases from council buildings	4	0	0	0	0	0	0	0	None	n/a	Theft & damages register Police Case number
BSD	Enhance sustainable environmental management and social development	Environmental Health management	# of contravention notices issued to improve level compliance to Environmental Management legislation (5 formal issues)	New Indicator	Not applicable this quarter	Not applicable this quarter	40	64	Not applicable this quarter	Not applicable this quarter	75	None	n/a	Contravention Notices
BSD	Enhance sustainable environmental management and social development	Environmental Health management	% compliance to the environmental legislation checklist	76%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	80%	None	n/a	Environmental Checklist
BSD	Enhance sustainable environmental management and social development	Environmental Health management	% of water samples that comply with SANS 0241	79%	80%	80%	80%	82%	80%	83%	80%	None	n/a	Water quality lab reports
BSD	Enhance sustainable environmental management and social development	Parks and Open space Management	m ² of Parks and open spaces maintained	2,006,647	2,006,647	225,005	2,006,647	1,823,288	2,006,647	2,448,354	2,006,647	None	n/a	Parks maintenance schedule
BSD	Enhance sustainable environmental management and social development	Waste Management	R-value spent on waste management (collection & transportation, streetcleansing, public toilets)	R 54,079,624	R 13,500,000	R 14,409,351	R 27,000,000	R 22,084,588	R 40,500,000	R 38,445,154	R 54,000,000	None	n/a	Budget reports
BSD	Enhance sustainable environmental management and social development	Waste Management	# of service areas (rural waste) serviced (EPMP)	7	7	7	7	7	7	7	7	None	n/a	Sect 25 Registrations (Waste Act) Waste KPI record for area
BSD	Enhance sustainable environmental management and social development	Waste Management	% Households with access to basic level of solid waste management services	11%	Not applicable this quarter	Not applicable this quarter	10%	8%	Not applicable this quarter	Not applicable this quarter	10%	None	n/a	Caterogy Tariff summary Billing reports
BSD	Improve access to sustainable and affordable services	Licensing Services	# of complaints received regarding licensing and testing services	New Indicator	0	4	0	5	0	0	0	None	n/a	Complaints register
BSD	Improve access to sustainable and affordable services	Traffic Services	Traffic fine collection rate ((Rand value received for fines/ R value of fines issued as %)	70%	70%	7%	70%	70%	70%	75%	70%	Conducted roadblocks to encourage payments	Continued roadblocks	Revenue reports
BSD	Improve access to sustainable and affordable services	Traffic Services	# of planned road blocks with SAPS	0	1	5	2	11	3	3	4	None	n/a	Roadblock schedule Reports
GG	Effective and Efficient administration	Management and Administration	# of CSD departmental meetings	12	3	0	6	0	9	2	12	None	n/a	Minutes and Attendance registers of Departmental meetings
GG/ MFVM	Increase financial viability	Budget management	% of departmental budget spent	101%	25%	24%	50%	50%	75%	74%	100%	None	n/a	Monthly financial budget reports
LED	Increased investment in the GTM economy	Expanded Public Works	# of EPMP work opportunities created through CSD projects	247	105	244	210	258	315	423	420	180 Contracted services and 243 rural waste minimization	n/a	Project reports

Quarterly deliverables per Project- Community Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Enhance sustainable environmental management and social development	Environmental management	Environmental Health Services	30/06/2015			Ensure that Environmental Health law enforcement is implemented in urban areas. Submit reports to Council on non-compliance issues	Inspection has been done and notices have been issued for non-compliance meetings with stakeholders have been held for environmental health law enforcement	Ensure that Environmental Health law enforcement is implemented in urban areas.	114 informal food handling premises were inspected and 28 notices issued. 34 industrial premises were inspected and 12 contravention notices were issued.	Ensure that Environmental Health law enforcement is implemented in urban areas.	99 informal food handling premises were inspected and 28 notices issued. 114 formal food handling premises were inspected with 42 follow up inspections and 42 notices were issued. 13 Industrial premises were inspected and 5 contravention notices were issued. 1 certificate of	Ensure that Environmental Health law enforcement is implemented in urban areas.	None	n/a	Environmental Health Management Plan Monthly Reports
BSD	Enhance sustainable environmental management and social development	Library Services	Library management	30/06/2015	R 10,352,579		Ensure that Libraries are well managed. Report on the number of books circulating and number of users	22653 Users 19088 Books circulated The Shilwane Library opened unofficially on 16/9/18	Ensure that Libraries are well managed. Report on the number of books circulating and number of users	54833 Users 33338 Books circulated The Shilwane Library opened officially on 17/10/2014	Ensure that Libraries are well managed. Report on the number of books circulating and number of users	82245 Users (Target 70875) 48558 Books circulated (Target 60000)	Ensure that Libraries are well managed. Report on the number of books circulating and number of users	Target for circulation of books not reached. Many library members are using Kindles instead of reading paper books. The Shilwane Library computerized lending system, SLIMS, has not yet been configured for lending by the	Follow up with the DSAC on the configuration of the lending system SLIMS, for both the Shilwane and Mutal libraries.	Tattletape statistics Book circulation register Monthly Reports
BSD	Enhance sustainable environmental management and social development	Maintenance and upgrade of parks and open spaces	Parks & open space policy development	30/06/2015			Ensure that Parks, Cemeteries and Open spaces are maintained in accordance to the approved Policy and maintenance plan. Report on progress with implementation	225006 square meters are out. Its less than the target 2006647 due to lack of contractors and less machines.	Ensure that Parks, Cemeteries and Open spaces are maintained in accordance to the approved Policy and maintenance plan. Report on progress with implementation	1823288 square meters are maintained.	Ensure that Parks, Cemeteries and Open spaces are maintained in accordance to the approved Policy and maintenance plan. Report on progress with implementation	2448 354 square meters maintained.	Ensure that Parks, Cemeteries and Open spaces are maintained in accordance to the approved Policy and maintenance plan. Report on progress with implementation	None	n/a	Parks Development Policy Maintenance Plan Inspection checklists Monthly Reports
BSD	Enhance sustainable environmental management and social development	Waste management	Bulk Container at Tzaneen Sanlam Taxi rank	30/06/2015	n/a	R 75,000	Determine specifications	Specifications was determined	Draft Specifications and submit to SCM	Specifications forwarded to Engineering Services for inclusion into extension of Public Toilet-block at Sanlam	Advertisement and appointment a service provider	Specifications were forwarded to E.S.D. To be included as part of CAPEX- "extension of Public Toilet-block at Sanlam"	Procurement of bulk container			Specifications Advertisement Appointment letter Proof of payment Updated Asset register
BSD	Enhance sustainable environmental management and social development	Waste management	Bulk-recycling bins	30/06/2015	n/a	R 160,000	Determine specifications	Specifications was determined	Draft Specifications and submit to SCM	Specifications not yet submitted to Supply Chain Management	Advertisement and appointment a service provider	Tender was advertised and evaluated but due to the "Adjusted budget" the BSC recommended a re-advertisement now as a "Formal Written Quotation"	Procurement of bulk container	None	n/a	Specifications Advertisement Appointment letter Proof of payment Updated Asset register
BSD	Enhance sustainable environmental management and social development	Waste management	Kerbside Removals: Purchasing Bulk-bins	30/06/2015	n/a	R 50,000	Determine specifications	Specifications was determined	Draft Specifications and submit to SCM	Specifications not yet submitted to Supply Chain Management	Advertisement and appointment a service provider	The "Formal Written Quotation" was advertised and evaluated but due to the "Adjusted budget" of "Recycling-bins" the BSC recommended a co-current re-advertisement with the Recycling-bins	Procurement of bulk container	None	n/a	Specifications Advertisement Appointment letter Proof of payment Updated Asset register
BSD	Enhance sustainable environmental management and social development	Waste management	Purchase 1 x High Pressure Cleaner	30/06/2015	n/a	R 10,000	Determine specifications	Specifications was determined	Draft Specifications and submit to SCM	Specifications forwarded to SCM	Advertisement and appointment a service provider	The Infrastructure was successfully procured	Procurement of bulk container	None	n/a	Specifications Advertisement Appointment letter Proof of payment Updated Asset register
BSD	Enhance sustainable environmental management and social development	Waste management	Purchase of 1 x Log-splitter	30/06/2015	n/a	R 150,000	Determine specifications	Specifications was determined	Draft Specifications and submit to SCM	Specifications not yet completed	Advertisement and appointment a service provider	The "Formal Written Quotation" was advertised but on the closing date no Tender application was received in the Tender-box.Re-advertisement will be conducted.	Procurement of bulk container	None	n/a	Specifications Advertisement Appointment letter Proof of payment Updated Asset register
BSD	Enhance sustainable environmental management and social development	Waste management	Purchase of 2x Chain-saws	30/06/2015	n/a	R 10,000	Determine specifications	Specifications was determined	Draft Specifications and submit to SCM	Chainsaw was bought, awaiting delivery from Star Spares	Advertisement and appointment a service provider	The chainsaw was successfully procured	Procurement of bulk container	None	n/a	Specifications Advertisement Appointment letter Proof of payment Updated Asset register

Quarterly deliverables per Project- Community Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Improve access to sustainable and affordable services	Traffic Services	Traffic Law Enforcement	30/06/2014			Ensure that a operational plan and yearly programme for Law Enforcement is finalized by end July and implemented. Ensure Traffic Law Enforcement is implemented in 5 formal towns in the GTM area. Report on road safety interventions on a monthly basis	Integrated operational Law enforcement plan with provincial Traffic and Tzaneen SAPS have been implemented	Ensure that Traffic Law Enforcement is implemented in 5 formal towns in the GTM area as per the programme. Report on output of roadsafety interventions to Council on a monthly basis	Yearly programme updated and being implemented	Ensure that Traffic Law Enforcement is implemented in 5 formal towns in the GTM area as per the programme. Report on output of roadsafety interventions to Council on a monthly basis	Yearly programme implemented. 35 072 Traffic summonses issued. 10 JOC meetings with SAPS. 5 Roadblocks. Scholar patrol duties at 3 schools daily. 0 rural safety initiatives	Ensure that Traffic Law Enforcement is implemented in 5 formal towns in the GTM area as per the programme. Report on output of roadsafety interventions to Council on a monthly basis	None	n/a	Law Enforcement Operational Plan and yearly programme Monthly Reports
BSD	Improve access to sustainable and affordable services	Traffic Services	Traffic Law Enforcement Integrated Operational Plan	30/06/2015			Liaise with the Provincial Department of Roads and Transport for assistance in drafting a Traffic Law Enforcement Integrated Operational Plan to ensure integration of services and clear roles and responsibilities and service standards	Integrated operational Law enforcement plan with provincial Traffic and Tzaneen SAPS have been implemented	Liaise with the Provincial Department of Roads and Transport for assistance in drafting a Traffic Law Enforcement Integrated Operational Plan to ensure integration of services and clear roles and responsibilities and service standards	Operational plan developed and roadblocks held as planned	Agreement reached with Department of Roads and Transport on the drafting of a Traffic Law Enforcement Integrated Operational Plan	Foot patrols. Speed checking. Moving violations	Draft Traffic Law Enforcement Integrated Operational Plan submitted to Council for approval by 30 May '14	Programmes change at times	Department to adhere to the plan	Correspondence Memorandum of Understanding with DART Draft Traffic Law Enforcement Operational Plan Council Minutes
BSD	Optimise and sustain infrastructure investment and services	Maintenance and upgrading of municipal buildings	Building Access Control system	30/06/2015			Ensure that access control to Civic Centre is managed. Report progress on a monthly basis	Access control to the civic centre is managed and controlled through visitors attendance register and visitors access card. And the finger print system is implemented to maintain access control for Municipal officials	Ensure that access control to Civic Centre is managed. Report progress on a monthly basis	Access control to the civic centre is managed and controlled through visitors attendance register and visitors access card. And the finger print system is implemented to maintain access control for Municipal officials	Ensure that access control to Civic Centre is managed. Report progress on a monthly basis	On going project. Report submitted monthly	Ensure that access control to Civic Centre is managed. Report progress on a monthly basis	None	n/a	Morphy system report Monthly security reports
GG	Effective and Efficient administration	Management and Administration	Purchase furniture and Library equipment	30/06/2016		R 33,333	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Procure furniture as and when needed	No furniture procured	Procure furniture as and when needed	None	n/a	Invoice & Proof of payment Asset Register update
GG	Effective and Efficient administration	Regulatory Framework	Hawkers Policy & By-law	30/06/2015			Submit Hawkets Policy to Council for adoption and the By-law for public participation	Still using the street Trading By-Law. Hawkets By-Law waiting for Public Participation Process	Submit Hawkets Bylaw to CORP for gazetting	Still using the street Trading By-Law. Hawkets By-Law waiting for Public Participation Process	Gazetted By-law	Still using the street Trading By-law. Hawkets By-law waiting for Public Participation process	Gazetted By-law	None	n/a	Council Resolution on Hawkets Policy Hawkets By-law Public Participation Minutes
LED/SR	Integrated Developmental Planning	Integrated Spatial development	Maintenance of Parks 994 & 2065 (NDPG)	30/06/2015	R	1,033,000	Monitor the maintenance of park and park facilities. Report progress to Council	the maintenance of both Parks is in progress	Monitor the maintenance of park and park facilities. Maintenance scheduled to be completed. Report progress to Council	Monitored maintenance of parks and is still in progress.	Maintenance completed	Its on progress through NDPG	Maintenance completed	None	n/a	NDPG Progress Reports Parks monthly report
LED/SR	Integrated Developmental Planning	Integrated Spatial development	Maintenance of Ritavi River Park (NDPG)	30/06/2015	R	547,000	Monitor the maintenance of park and park facilities. Report progress to Council	Maintenance of both Parks is in progress	Monitor the maintenance of park and park facilities. Report progress to Council	Monitored maintenance of parks and is still in progress.	Maintenance completed	Its on progress through NDPG	Maintenance completed	None	n/a	NDPG Progress Reports Parks monthly report
LED/SR	Integrated Developmental Planning	Neighbourhood Development	Indoor sports Centre & outdoor sports facilities(NDPG)	30/06/2015	R	13,062	Monitor the Construction of Indoor Sport Facility and outdoor artificial sports facilities. 4 soccer pitches, 3 netball pitches, a cricket oval and 3 cricket nets. Report progress to Council	Soccer court and netball court construction is complete. Indoor sport facilities is on progress	Monitor the Construction of Indoor Sport Facility and outdoor artificial sports facilities. 4 soccer pitches, 3 netball pitches, a cricket oval and 3 cricket nets. Report progress to Council	Outdoor Sport facility is complete i.e 3 net ball courts and 4 soccer pitches.	Monitor the Construction of Indoor Sport Facility and outdoor artificial sports facilities. 4 soccer pitches, 3 netball pitches, a cricket oval and 3 cricket nets. Report progress to Council	Nowankowa -ntemel facilities 93% construction of new sports center 94% contractor busy with concrete floor pipe laying and laying interlocking blocks on the parking area. Refurbishment of Lenyenye stadium 27% the little progress was done the contractor has since made sessions with suppliers of materials. Tzaneen Swimming pool 64% Contractor busy with concrete floor for the main pool, pavilion frame and access control building.	Construction of Indoor and outdoor facilities completed	None	n/a	NDPG Progress Reports Parks monthly reports Minutes of NDPG meetings

Key Performance Indicators (KPIs) - Electrical Engineering Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure	% of households with access to electricity	91.5%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	94% (102377 of 108926)	None	n/a	Electrification reports
BSD	Optimise and sustain infrastructure investment and services	Asset Management	R-value spent on maintenance of electricity infrastructure as % of asset value	1.9%	Not applicable this quarter	Not applicable this quarter	1.4%	0.7%	Not applicable this quarter	Not applicable this quarter	2.8%	None	n/a	Asset Register Expenditure Reports
BSD	Optimise and sustain infrastructure investment and services	Cost Recovery	% Electricity loss (Kwh)	17.5% (47 740 299)	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	17%	None	n/a	Eskom account Revenue reports
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	R-value electricity maintenance	R 35,743,645	R 9,843,578	R 1,743,759	R 19,687,156	R 19,962,153	R 29,530,734	R 7,502,512	R 39,374,313	Labour cost not allocated yet.	Issues of allocating labour still to be resolved with AG	Budget expenditure, (Vote 162/066, 173/066 & 608 183/066)
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Km of overhead lines rebuilt	0	3	0	3	0	6	6	12	None	n/a	Project Progress reports
GG	Effective and Efficient administration	Management and Administration	# of EED departmental meetings	9	1	0	2	0	3	0	4	GTM's current meeting culture (disorganised, unplanned and un-coordinated scheduling, poor and non-attendance, non-courtesy, late arrival) makes the scheduling of Departmental	Management needs to address the unproductive meeting culture of the organisation	M/minutes and Attendance registers of Departmental meetings
GG/ MFVM	Increase financial viability	Budget management	% of EED departmental budget spent	88%	25%	17%	50%	43%	75%	28%	100%	Labour cost not allocated yet.	Issues of allocating labour still to be resolved with AG	Monthly financial budget reports
GG/ MFVM	Increase financial viability	Expenditure Management	% of capital budget for electricity spent	27.19	10%	10%	20%	19,07%	50%	73%	100%	None	n/a	Expenditure report
GG/ MFVM	Increase financial viability	Financial reporting	% of AG queries responded to within 3 working days	100%	Not applicable this quarter	Not applicable this quarter	100%	100%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Register of Audit queries & correspondence reports
LED	Increased investment in the GTM economy	Expanded Public Works	# of EPWP work opportunities created through EED projects	216	11	0	23	154	34	32	45	None	n/a	Project reports

Quarterly deliverables per Project- Electrical Engineering Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure Development	Electrification of villages through ESKOM	30/06/2015	R20 588 500 (ESKOM)		Monitor the electrification of households in villages and report progress to Council monthly	Projects at Design stage	Monitor the electrification of households in villages and report progress to Council monthly	Construction not yet started	Monitor the electrification of households in villages and report progress to Council monthly	ESKOM's projects all on construction	Monitor the electrification of households in villages and report progress to Council monthly	None	n/a	Monthly Progress reports Eskom Reports
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure Development	Electrification of Runnymede/ Pjapjama/ Maselwane ext	30/06/2015	R 1,620,000		Designs approved	Project at design stage	Contractor appointed	Service provider appointed	Project 50% completed	Construction phase 70%	Project completed 135 units energised	None	n/a	Progress reports
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure Development	Electrification of Moflaba Cross Phase 2	30/06/2015	R 5,988,000		Designs approved	Designs completed and approved by ESKOM awaiting Site handover	Contractor appointed	Project at construction phase (50%)	Project 50% completed	Physical construction completed. Busy with updating and capturing of electrical network schematic drawings	Project completed 400 units energised	None	n/a	Progress reports
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure Development	Installation of new streetlights (12)	30/06/2018	n/a	R 150,000	Drafting of specifications and procurement of service provider for trenching	Specification drawn up given to SCMU for advertising	Procurement of material	Adjudication done, award not yet made	Installation of lights	Adjudication done, contractor not appointed	Installation concluded.	Still awaiting appointment of contractor, documents with SCMU	E-mail on progress sent to SCMU	Proof of purchase Physical Inspection (photos)
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	11kv Cable from Church substation via old SAR to Power station	30/06/2014		R 3,000,000	Procurement of material and digging of trenches	Project re-advertised, currently in procurement process	Installation of cables and trenching	Project not yet implemented. The project is being re-advertised.	Tender re-advertised to appoint Service Provider	Tender Closed Adjudication process started	Appointment of Service Provider and 90% of budget spent	None	n/a	Proof of submission of Technical Spect to SCM Progress Reports
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Substation tripping batteries	30/06/2017	n/a	R 180,000	Not applicable this quarter	Not applicable this quarter	Procurement of battery banks from service provider	Procurement of battery banks not yet done	Installation of battery banks completed	Substation tripping batteries purchased awaiting delivery.	Not applicable this quarter	None	n/a	Proof of purchase Asset register update
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Replacement of airconditioners in Municipal Buildings	30/06/2017	n/a	R 150,000	Identify aircons to be replaced	Aircons Identified	Procurement of service provider	Service Provider not yet appointed. Need to go out on tender again for the third time	Procurement of service provider	Airconditioners were replaced that was on the list given to SCMU when they appointed a service provider Thus project is complete.	Installation of aircons completed	None	n/a	Proof of purchase Asset register update
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Master Plan Review (Electricity)	30/06/2015	R -		Draft Request for proposal and submit to SCM for Procurement of a consultant	Project scheduled for the 15/16 financial year. Tender process to be completed June 2015.	Appointment of consultant	Project re-scheduled for the 15/16 financial year during the budget process. Tender process to be completed June 2015. Scope of works	Specifications and scope of works completed	Specifications and scope of works completed	Appointment of Service Provider	None	n/a	Revised Electricity Master Plan Progress Reports
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Miniature substations (NERSA Audit)	30/06/2017	n/a	R 1,000,000	Drafting of specifications and procurement of a service provider for trenching and building of plinth	Drafting of specifications done gave instruction to Stores to procure miniature substations on annual tender	Procurement of mini-substations	Stores were requested to order miniature substations	Replacing of mini-substations	Replacing of 2 mini-substations completed	Replacing of mini-substations completed	None	n/a	Appointment letter Proof of procurement Asset register
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Provision of Capital Tools (Urban)	30/06/2015	n/a	R 50,000	Procurement of capital tools as and when required	R1690 was spend on the R75000 allocated to Urban, procured portable radio	Procurement of capital tools as and when required	Cumulative Total of R19,359.57 spent Link sticks & ratchets, cable cutters procured	Procurement of capital tools as and when required	R70 136.21 were spend on capital tools	Procurement of capital tools as and when required	None	n/a	Proof of purchase Asset register update
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Rebuilding of Lites-Eureka - De neck (6 km)	30/06/2015	n/a	R 630,000	Draft specifications and submit to Supply Chain for procurement process	Technical specification submitted to SCMU awaiting for tender advert.	Appointment of service provider	Service provider appointed on 3 year contract	Pegging and initial ground work	Pegging and groundwork completed, rebuilding of line in progress	Instruction to contractor and implementation. 6 km completed	None	n/a	Specifications Advertisement Progress reports by service provider

Quarterly deliverables per Project- Electrical Engineering Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Rebuilding of Lines-Mapietshkop - Mzelaar (6km)	30/06/2015	n/a	R 630,000	Draft specifications and submit to Supply Chain for procurement process	Technical specification submitted to SCMJ awaiting for tender advert.	Appointment of service provider	Service provider appointed on 3 year contract	Pegging and initial ground work	R680 538,85 spent - 6 km of line rebuilt	Instruction to contractor and implementation	None	n/a	Specifications Advertisement Progress reports by service provider
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Rebuilding of Lines-Politisi valley - Dep Naude (5 km)	30/06/2015	n/a	R 900,000	Draft specifications and submit to Supply Chain for procurement process	Technical specification submitted to SCMJ awaiting for tender advert.	Appointment of service provider	Service provider appointed on 3 year contract	Pegging and initial ground work	Quotation received for rebuilding of 6km line Politisi to Naude.	Instruction to contractor and implementation. 5 km completed	Uncertainty with funds during budget adjustments.	Order placed and project to be completed by end of June.	Specifications Advertisement Progress reports by service provider
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Renewal, Repairs and Maintenance on pre-paid meters (Tzaneen, Letsitele & ...)	30/06/2019		R 556,460	Replace 50 connections with new technology meters	Requested quotes from ACTOM on Data Concentrators. No connections replaced.	Procure 10 data concentrators, replace additional 50 connections with new technology meters	Procurement of Data Concentrators not complete. Connections replaced with new technology meters not implemented	Procure 20 Data Concentrators and 100 Din Rail Prepaid meters for prepaid conversions.	20 Data concentrators delivered, 100 Din Rail meters on backorder.	Install 20 Data Concentrators to enable new areas for prepaid conversions.	None	n/a	Proof purchase Asset register Promise system report
BSD	Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Service Contribution	30/06/2015		R 14,000,000	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter.	Identification and planning of projects	No projects identified	Ensure that service contribution funds received are allocated to projects.	Income used for new connections.	Development of spreadsheet to be investigated.	Services Contribution allocation list
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and Equipment for the EED department	30/06/2016		R 33,333	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Procure furniture as and when needed	No furniture procured	Procure furniture as and when needed	None	n/a	Invoice & Proof of payment Asset Register update

Key Performance Indicators (KPIs) - Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Improve access to sustainable and affordable services	Building Control	# of contravention notices issued to decrease non-compliance to building regulations	50	Not applicable this quarter	Not applicable this quarter	40	40	Not applicable this quarter	Not applicable this quarter	80	n/a	n/a	Register of contraventions
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Km of roads tarred	15km	Not applicable this quarter	Not applicable this quarter	not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	11	n/a	n/a	Road Progress Reports
BSD	Improve access to sustainable and affordable services	Water and sanitation services	Number of water systems with Blue Drop Certification	2	2	2	2	2	2	2	3	None	n/a	Blue Drop Certificates
BSD	Optimise and sustain infrastructure investment and services	Asset Management	R-value spent on fleet maintenance as % of asset value	0,6%	Not applicable this quarter	Not applicable this quarter	6%	4,77%	Not applicable this quarter	Not applicable this quarter	6%	n/a	n/a	Asset Register Expenditure Reports
BSD	Optimise and sustain infrastructure investment and services	Asset Management	R-value spent on maintenance of municipal buildings as % of asset value	0,2%	Not applicable this quarter	Not applicable this quarter	2%	0,2%	Not applicable this quarter	Not applicable this quarter	2%	n/a	n/a	Asset Register Expenditure Reports
BSD	Optimise and sustain infrastructure investment and services	Asset Management	R-value spent on maintenance of roads infrastructure as % of asset value	0,67%	Not applicable this quarter	Not applicable this quarter	4,5%	2%	Not applicable this quarter	Not applicable this quarter	4,5%	n/a	n/a	Asset Register Expenditure Reports
BSD	Optimise and sustain infrastructure investment and services	Roads & Storm water upgrading and maintenance	R-value spent on road and storm water maintenance	R13 113 281 069	R 3,948,019	R 5,845,645	R 7,896,037	R 10,129,154	R 11,844,056	R 15,206,163	R 15,792,074	None	n/a	ESD Expenditure reports
BSD	Optimise and sustain infrastructure investment and services	Water and Sewer maintenance and upgrade	% reduction in distribution losses (water) (Tzaneen, Haenertsburg & Letsitele)	10%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	2%	n/a	n/a	Water distribution reports
GG	Effective and Efficient administration	Management and Administration	# of ESD departmental meetings	10	3	3	6	4	9	7	12	Due to salary disparities meeting that took place in October & November 2014 and the December break	None	Minutes and Attendance registers of Departmental meetings
GG/ MFVM	Increase financial viability	Budget management	% of ESD departmental budget spent	92%	25%	14%	50%	23%	75%	31%	100%	The allocation budget was allocated to the two roads (Senakwe to Morapalala and Sasekani to Nkwenkwen) and the delay of approval of MG projects by sector Department	The management of budget need to be improve	Monthly financial budget reports
GG/ MFVM	Increase financial viability	Expenditure Management	% of ESD capital budget spent	100%	10%	35%	20%	21%	50%	51.85%	100%	The allocation budget was allocated to the two roads (Senakwe to Morapalala and Sasekani to Nkwenkwen) and the delay of approval of MG projects by sector Department	Communication by all stakeholders need to improve	Monthly financial budget reports
GG/MFVM A	Increase financial viability	Budget management	% MG funding spent	77%	10%	16%	50%	24%	75%	51.69%	100%	Delay in approval of the planned project by sector Department	Communication by all stakeholders need to improve	Budget printout
LED	Increased investment in the GTM economy	Expanded Public Works	# of EPWP work opportunities created through ESD projects	367	108	254	216	287	323	476	431	Delay in approval of the planned project by sector Department for the construction of the projects	Communication by all stakeholders need to improve	Project reports

Quarterly deliverables per Project- Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for Deviation	Efforts to improve performance	Means of verification
BSD	Enhance sustainable environmental management and social development	Environmental management	Hawkers esplanades in rural areas	30/06/2015		R 100,000	Engage with CSD (user Department) to establish requirements and draft specifications	Scope of work finalised with CSD and now busy with specification	Advertising and sourcing of quotations	Not yet advertised as available budget is less than what is required by specifications	Construction of hawkers esplanades	Insufficient budget provision to implement the project	Hawkers esplanades completed	Budget amount will only cover for building plans only	User Department must involve ESD when doing budgeting to avoid this problem	Correspondence with CSD Correspondence with SCM Specifications proof of submission Appointment letter Completion letter
BSD	Enhance sustainable environmental management and social development	Sport and recreation	Construction of a new community hall at Relela Cluster	30/06/2016		R 2,334,504	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Drafting specifications and preliminary design complete	Design and tender documents completed. Contractor appointed.	None	n/a	Design & Tender documents Appointment Letter
BSD	Improve access to sustainable and affordable services	Public Toilets	Public toilet-block at Letsitele Sanlam Taxi rank	30/06/2015	n/a	R 80,000	Engage with CSD (user Department) to establish requirements and draft specifications	Scope of work finalised with CSD and now busy with specification	Advertising and sourcing of quotations	Not yet advertised as available budget is less than what is required by specifications	Construction of public toilet blocks	The project is being done internally and will start in May 2015 and will be completed before end of June 2015	Construction of public toilet completed	Outsourcing costs more than the budgeted amount and delayed the implementation	To be implemented by internal staff	Correspondence with CSD Correspondence with SCM Specifications proof of submission Appointment letter
BSD	Improve access to sustainable and affordable services	Public Toilets	Public toilet-block at Tzaneen Jhb Taxi Rank	30/06/2015	n/a	R 130,000	Engage with CSD (user Department) to establish requirements and draft specifications	Scope of work finalised with CSD and now busy with specification	Advertising and sourcing of quotations	Not yet advertised as available budget is less than what is required by specifications	Construction of public toilet blocks	Busy preparing building plans for sourcing quotes	Construction of public toilet completed	User department must involve ESD when doing planning and budgeting to avoid this delays and under budgeting	Internal departments to improve the communication	Correspondence with CSD Correspondence with SCM Specifications proof of submission Appointment letter Completion letter
BSD	Improve access to sustainable and affordable services	Public Toilets	Public toilet-block at Tzaneen Sanlam Taxi rank	30/06/2015	n/a	R 130,000	Engage with CSD (user Department) to establish requirements and draft specifications	Scope of work finalised with CSD and now busy with specification	Advertising and sourcing of quotations	Not yet advertised as available budget is less than what is required by specifications	Construction of public toilet blocks	Waiting for permission from land owner and PED	Construction of public toilet completed	User department must involve ESD when doing planning and budgeting to avoid this delays and under budgeting	Internal departments to improve the communication	Correspondence with CSD Correspondence with SCM Specifications proof of submission Appointment letter Completion letter
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Haenertsburg DoC entrance road	30/06/2015	n/a	R 400,000	Site inspection and planning	Site inspection done. Busy with the process of appointing the service provider	Stabilisation and re-gravelling of access road to the Drop Off Centre at Haenertsburg	In the process of appointing the contractor.	Not applicable this quarter	In the process of appointing the contractor, advertising stage	Not applicable this quarter	Delay SCM process	Fasttracking the SCM processes	Site inspection Report Payment to contractor
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Nkwankowa DoC entrance road	30/06/2015	n/a	R 400,000	Site inspection and planning	Site inspection done. Busy with the process of appointing the service provider	Stabilisation and re-gravelling of access road to the Drop Off Centre at Nkwankowa	In the process of appointing the contractor.	Not applicable this quarter	In the process of appointing the contractor, advertising stage	Not applicable this quarter	Delay SCM process	Fasttracking the SCM processes	Site inspection Report Payment to contractor
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Agatha Cemetary low level bridge	30/06/2016		R 100,000	Drafting of specifications. Advertisement for appointment of a consultant	Drafting of specification and advertisement not yet done	Appointment of consultant finalised.	In the process of appointing the consultant.	Not applicable this quarter	Consultant appointed	Advertisement for and appointment of Contractor	None	n/a	Specifications Advertisements for Consultant
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Mopye low level bridget	30/06/2016		R 461,017	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	Bridge completed	Bridge completed	Bridge completed	Not applicable this quarter	None	n/a	Completion certificate

Quarterly deliverables per Project- Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for Deviation	Efforts to improve performance	Means of verification
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Mbokonyane low level bridge	30/06/2016		R 400,000	Finalisation of EIA by consultant	EIA Consultant busy with special wetland delineation study and functionality assessment	Advertisement for appointment of a contractor	Busy with EIA processes	Appointment of contractor and construction	EIA on final stages	Construction	Delay in the EIA process	Liaise with Department of Environmental Affairs to fasttrack the process	EIA Advertisements Progress report from contractor
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Moruji to Matsiwi, Kheshokolwe Tar Road	30/06/2016		R 14,571,797	Liaise with Roads and Transport for permission to tar Provincial link road	Awaiting approval for funding by MIG	Finalise designs and compile tender documents	Still awaiting approval for funding from MIG	Advertisement and appointment of contractor	Consultant busy with designs	Construction commenced	Late approval of MIG	Regular follow-up with CoGHSTA	Communicate with DRT Tender Report Tender Documents Appointment Letter
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Pedestrian Bridge at Marumofase	30/06/2015		R 6,120,155	Designs and tender documents ready, appointment of contractor completed	No progress	Construction of bridge	No progress	Construction of bridge	No progress	Pedestrian bridge completed	The specifications by consultants is not aligned with the available budget	Liaise with the consultant	Tender Documents Appointment Letter Completion Certificate
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Rikhotso low level bridge	30/06/2016		R 600,000	Finalisation of EIA by consultant	EIA Consultant busy with special wetland delineation study and functionality assessment	Advertisement for appointment of a contractor	Busy with EIA processes	Appointment of contractor and construction	EIA on final stages	Construction	Delay in the EIA process	Liaise with the Department of Environmental Affairs to fasttrack the process	EIA Advertisements Progress report from contractor
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Rita, Khopo, Lefara, Zanghoma, Uhuru, Xipungu to Mariveri Tar Road	30/06/2018		R 11,571,797	Liaise with Roads and Transport for permission to tar Provincial link road	Awaiting approval for funding by MIG	Finalise designs and compile tender documents	Still awaiting approval for funding from MIG	Advertisement and appointment of contractor	Consultant busy with designs	Construction commenced	Late approval of MIG	Regular follow-up with CoGHSTA	Communicate with DRT Tender Report Tender Documents Appointment Letter
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Thapane to Moruji Tar Road	30/06/2015		R 40,992,125	Construction, physical progress at 50%	Construction is on schedule, physical progress is at 46%	Construction, physical progress at 75	Construction Physical progress recorded before the end of December was 70%	Construction, physical progress at 90%	The road is on practical completion, contractor busy with snag list.	Road completed, 11km	None	n/a	Completion certificate
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Senakwe to Mvrapalala	30/06/2015		R 9,000,000	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	Construction physical at 81%	Road completed. 8 km	Construction, physical progress at 90%	None	n/a	Contractor progress reports
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Sasekani to Nkwankowa	30/06/2015		R 24,000,000	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	Finalise the appointment of a contractor	New contractor on site, busy with site establishment	Construction commenced, physical progress at 86%	None	n/a	Contractor progress reports
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Ramotshinyadi to Mkgwathli Tar Road	30/06/2015		R -	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	Project completed	Project completed	Project completed	Project completed in 13/14 minor expense occurred in July '15	None	n/a	Completion certificate
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Claude Wheatley Road (Taxi rank canopies)	30/06/2015		R 1,900,000	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	Installation of canopies	Installation of canopies completed	Installation of Taxi rank canopies completed	None	n/a	Completion certificate
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Lenjenye cemetery road	30/06/2015		R 412,290	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	Evaluation of road condition to determine additional work to be done	Road evaluated	Road rehabilitation completed	None	n/a	Completion certificate
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Tickyline, Myakayaka, Burgersdorp, Gaveza to Mafarana Tar Road	30/06/2018		R 11,571,797	Liaise with Roads and Transport for permission to tar Provincial link road	Awaiting approval for funding by MIG	Finalise designs and compile tender documents	Still awaiting approval for funding from MIG	Advertisement and appointment of contractor	Consultant busy with designs	Construction commenced	Late approval of MIG	Regular follow-up with CoGHSTA	Communicate with DRT Tender Report Tender Documents Appointment Letter

Quarterly deliverables per Project- Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for Deviation	Efforts to improve performance	Means of verification
BSD	Improve access to sustainable and affordable services	Sport and recreation facilities	Tzaneen swimming pool upgrade and refurbishment	30/06/2015	n/a	R 13,299,485	Construction, physical progress at 40%	Contractor is on site, physical progress is at 7%	Construction, physical progress at 70%	Construction Physical progress recorded before the end of December was 27%	Construction, physical progress at 70%	Contractor busy with concrete floor for the main pool, pavilion frame and access control building.	Swimmingpool construction completed.	None	n/a	MIG Progress Reports Monthly Reports Complete Certificate
BSD	Improve access to sustainable and affordable services	Sport and recreation facilities	Runnymede Sports Complex	01/03/205		R 3,231,900	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Specifications and preliminary design completed	Specifications and preliminary designs have been completed	Design and tender documents completed.	None	n/a	Tender documents MIG Progress Reports
BSD	Improve access to sustainable and affordable services	Sport and recreation facilities	Upgrading of Julesburg Sports Ground	01/03/205		R 1,203,582	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Specifications and preliminary design completed	Specifications and preliminary designs have been completed	Design and tender documents completed.	None	n/a	Tender documents MIG Progress Reports
BSD	Improve access to sustainable and affordable services	Sport and recreation facilities	Upgrading Burgersdorp Sports Ground	01/03/205		R 1,203,582	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Specifications and preliminary design completed	Specifications and preliminary designs have been completed	Design and tender documents completed.	None	n/a	Tender documents MIG Progress Reports
BSD	Improve access to sustainable and affordable services	Sport and recreation facilities	Upgrading of Nkawkowa Stadium	01/03/205		R 1,054,108	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Specifications and preliminary design completed	Specifications and preliminary designs have been completed	Design and tender documents completed.	None	n/a	Tender documents MIG Progress Reports
BSD	Optimise and sustain infrastructure investment and services	Fleet management	Speakers vehicle	30/06/2015		R 480,000	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	13/14 Roll-over not included in initial SDBIP	Speaker's vehicle procured	Project completed	Project completed	Vehicle delivery note	Project completed	Project completed	ESD Building
BSD	Optimise and sustain infrastructure investment and services	Maintenance and upgrading of municipal buildings	Replacement of roof in the civic centre in Tzaneen	30/06/2015	n/a	R 500,000	Draft specifications and submit to Supply Chain for procurement process	Bidding process completed and only waiting for SCMU to appoint a service provider.	Advertise for a service provider	No progress, no bids submitted	Appointment of a service provider	No progress, Waiting for deviation approval by the Act. MM	Construction of roof at the civic centre	Bidders were not responsive and deviation was prepared to Act. MM for approval	Act MM to speed up approval of deviation	Specifications Correspondence with SCM Advertisement Appointment Letter Completion certificate
BSD	Optimise and sustain infrastructure investment and services	Maintenance of municipal assets	Upgrading of Lenyenye Stadium (phase 2)	30/06/2015		R 10,675,030	Construction, physical progress at 40%	Contractor on site, physical progress is at 7%	Construction, physical progress at 70%	Construction Physical progress recorded before the end of December was 25%	Stadium upgrade completed.	27% progress.	Not applicable this quarter	Contractor was stopped by the community	Issues have been solved.	MIG Progress Reports Monthly Reports Complete Certificate
BSD	Optimise and sustain infrastructure investment and services	Roads & Storm water maintenance and upgrade	Purchase generators	30/06/2015		R 60,000	Drafting of specifications and advertise for a service provider	Drafting of specifications and advertise for a service provider not yet done.	Procurement of generator	Not yet implemented	Procurement of generator	Not yet procured	Not applicable this quarter	Awaited finalisation of capital adjustments	To be procured before end June	Asset Register update
BSD	Optimise and sustain infrastructure investment and services	Roads & Storm water maintenance and upgrade	Purchase welding machines	30/06/2015		R 25,000	Not applicable this quarter	Not applicable this quarter	Procurement of welding machines	Not yet implemented	Not applicable this quarter	Not yet procured	Not applicable this quarter	Reallocation of budget to other projects	To be procured before end June	Asset Register update
BSD	Optimise and sustain infrastructure investment and services	Roads & Storm water maintenance and upgrade	Roads masterplan Development	30/06/2015			Liaise with MSA on the drafting of a Road Master Plan. Report Progress	MISA has appointed the service provider the previous financial year. On the 21st August 2014, GTM signed off the MISA Technical Support Plan.	Liaise with MSA on the drafting of a Road Master Plan. Report Progress	Waiting for budget allocation by MISA	Liaise with MSA on the drafting of a Road Master Plan. Report Progress	Waiting for budget all allocation by MISA	Liaise with MSA on the drafting of a Road Master Plan. Report Progress	The project is implemented by MISA and ESD does not have control of the process	Liaise with MISA	Progress Reports

Quarterly deliverables per Project- Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for Deviation	Efforts to improve performance	Means of verification
BSD	Optimise and sustain infrastructure investment and services	Water and Sewer maintenance and upgrade services	BlueDrop Water Certification (BDC)	30/06/2015	R 300,000		Maintain blue drop status by monitoring compliance to SANS 241:2011 at Tzaneen & Letsitele water system. Develop water safety plans and policies for Nkowanokwa and Lerenyenye to secure BDC	Water safety plans are in place for Tzaneen and Letsitele and the monitoring is an ongoing process for Tzaneen and Letsitele. Nkowanokwa and Lerenyenye to be done by MDM	Maintain blue drop status by monitoring compliance to SANS 241:2011 at Tzaneen & Letsitele water system. Implement water safety plans and policies for Nkowanokwa and Lerenyenye to secure BDC	Maintain blue drop status by monitoring compliance to SANS 241:2011 at Tzaneen & Letsitele water system. Implement water safety plans and policies for Nkowanokwa and Lerenyenye to secure BDC	Maintain blue drop status by monitoring compliance to SANS 241:2011 at Tzaneen & Letsitele water system. Implement water safety plans and policies for Nkowanokwa and Lerenyenye to secure BDC	Samples for SANS 241:2011 have been collected in Tzaneen, Haenertsburg, Letsitele and Nkowanokwa and they comply to BDC	Maintain blue drop status by monitoring compliance to SANS 241:2011 at Tzaneen & Letsitele water system. Implement water safety plans and policies for Nkowanokwa and Lerenyenye to secure BDC	None	n/a	Water Quality reports Policies
BSD	Optimise and sustain infrastructure investment and services	Water and Sewer maintenance and upgrade services	GreenDrop Certification (GDC)	30/06/2015			Develop plans for waste water management to secure GDC for Tzaneen & Nkowanokwa and Lerenyenye. Monitor activities to ensure adherence to SANS 241:2011	Tzaneen has Green Drop Compliance and the monitoring is an ongoing process for Tzaneen only and Nkowanokwa and Lerenyenye is the responsibility of MDM	Develop plans for waste water management to secure GDC for Tzaneen & Nkowanokwa and Lerenyenye. Monitor activities to ensure adherence to SANS 241:2011	Implementation of Risk Abatement Plan for sustaining the the current performance of Tzaneen Wastewater works GDC.	Develop plans for waste water management to secure GDC for Tzaneen & Nkowanokwa and Lerenyenye. Monitor activities to ensure adherence to SANS 241:2011	Plans have been established and are used to monitor Tzaneen Waste water influent and effluent as per SANS 241:2011	Develop plans for waste water management to secure GDC for Tzaneen & Nkowanokwa and Lerenyenye. Monitor activities to ensure adherence to SANS 241:2011	None	n/a	"Waste Water Management Plan" "Waste Water Quality reports
BSD	Optimise and sustain infrastructure investment and services	Water and Sewer maintenance and upgrade services	Water & Sewer master plan	30/06/2015			Liaise with MDM & MSA on the drafting of a Water and Sewer Master plan, report progress	MDM and MSA finalising the plan	Liaise with MDM & MSA on the drafting of a Water and Sewer Master plan, report progress	MDM and MSA finalising the plan	Liaise with MDM & MSA on the drafting of a Water and Sewer Master plan, report progress	MDM assisted by MSA is in the process of finalising the plan	Liaise with MDM & MSA on the drafting of a Water and Sewer Master plan, report progress	None	n/a	Correspondence
BSD	Optimise and sustain infrastructure investment and services	Water and Sewer maintenance and upgrade services	Water Service Authority	30/06/2015			Follow-up with COGSTA on progress with GTM Service Authority Status recommendation and report progress	Council took a decision to engage MDM at political level	Follow-up with COGSTA on progress with GTM Service Authority Status recommendation and report progress	Council took a decision to engage MDM at political level	Follow-up with COGSTA on progress with GTM Service Authority Status recommendation and report progress	The matter is being handled by PMT	Follow-up with COGSTA on progress with GTM Service Authority Status recommendation and report progress	None	n/a	Correspondence
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and Equipment for the Engineering Services	30/06/2016	n/a	R 33,333	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Procure furniture as and when needed	Not prioritized	Procure furniture as and when needed	None	n/a	Invoice & Proof of payment Asset Register update
LED/SR	Integrated Developmental Planning	Neighbourhood Development	Nkowanokwa Taxi Rank (High point Development Initiative) (NDPG)	30/06/2015	R 12,975,000		Monitor the Advertisement and appointment of a contractor. Report progress to Council	Waiting for the finalisation of the Bid document by the NDPG PMU	Monitor the Construction of the taxi rank and report progress to Council	Bid document is ready for advert.	Monitor the Construction of the taxi rank and report progress to Council	Project on hold	Monitor the finalisation of the CBD taxi rank upgrade and report progress to Council	The allocation for NDPG is on hold by National Treasury	Liaise with National Treasury	NDPG Progress Reports ESD monthly reports Minutes of NDPG meetings
LED/SR	Integrated Developmental Planning	Neighbourhood Development	Nkowanokwa Hawkers Facilities (High point Development Initiative) (NDPG)	30/06/2015	R 7,876,000		Monitor the Advertisement and appointment of a contractor. Report progress to Council	Design completed only.	Monitor the Construction of the taxi rank and report progress to Council	Bid document is ready for advert.	Monitor the Construction of the taxi rank and report progress to Council	The allocation for NDPG is on hold by National Treasury	Monitor the finalisation of the Hawkers facility upgrade and report progress to Council	The allocation for NDPG is on hold by National Treasury	Liaise with National Treasury	NDPG Progress Reports ESD monthly reports Minutes of NDPG meetings
LED/SR	Integrated Developmental Planning	Neighbourhood Development	Nkowanokwa C Ring Road (NDPG)	30/06/2015	R 2,000,000		Monitor the construction of the Nkowanokwa C Ringroad and report progress to Council	Road completed	Monitor the construction of the Nkowanokwa C Ringroad and report progress to Council	Road complete	Monitor the construction of the Nkowanokwa C Ringroad and report progress to Council	Road completed.	Monitor the construction of the Nkowanokwa C Ringroad and report progress to Council	None	n/a	NDPG Progress Reports ESD monthly reports Minutes of NDPG meetings

Key Performance Indicators (KPIs) - Planning and Economic Development Department

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
BSD	Improve access to sustainable and affordable services	Integrated Human Settlements	<i>Integrated Human Settlement Plan approved by 30 June</i>	Not done	not applicable this quarter	Not applicable this quarter	not applicable this quarter	Not applicable this quarter	not applicable this quarter	Not applicable this quarter	30-Jun	None	n/a	Council Minutes
BSD	Improve access to sustainable and affordable services	Integrated Human Settlements	<i>Hectares of land acquired for development</i>	new indicator	not applicable this quarter	Not applicable this quarter	not applicable this quarter	Not applicable this quarter	not applicable this quarter	Not applicable this quarter	6ha	None	n/a	Deed of Sale
GG	Effective and Efficient administration	Management and Administration	# of departmental meetings	4	1	0	2	0	3	0	4	No Director appointed		Minutes and Attendance registers of Departmental meetings
GG/ MFVM	Increase financial viability	Budget management	% of departmental budget spent	90%	25%	24.1%	50%	51%	75%	88%	100%	None	n/a	Monthly financial budget reports
GG/ MFVM	Increase financial viability	Financial reporting	% of AG queries responded to within 3 working days	100%	Not applicable this quarter	Not applicable this quarter	100%	100%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Register of Audit queries & corresponding reports
LED	Increased investment in the GTM economy	Agriculture	<i># of jobs created through agricultural value chain</i>	100	250	0	250	258	250	258	250	None	n/a	Cooperative Salary Payroll
LED	Increased investment in the GTM economy	Community Works Programme	<i>Nr of cooperatives established and still functional in wards where the CMP is implemented</i>	4	Not applicable this quarter	Not applicable this quarter	4	2	Not applicable this quarter	4	4	None	n/a	CWP reports Minutes & Attendance register
LED	Increased investment in the GTM economy	Community Works Programme	<i>Number of job opportunities created through the CMP</i>	1800	2000	1800	2000	1990	2000	1844	2045	People leave for better opportunities	Beyond the control of the Department	CWP Employment register
LED	Increased investment in the GTM economy	Marketing and Investor Targeting	<i># of jobs created through municipal LED initiatives including Capital Projects</i>	50	100	0	200	215	400	215	600	Capital projects not being implemented as planned	Delays in the procurement process	LED monthly job creation report
LED	Increased investment in the GTM economy	Tourism	<i># of Tourism SMMEs exposed to the market</i>	8	10	11	10	0	20	2	30	Budget reduced during adjustment, funds insufficient to continue with the programme	Beyond the control of the Department	Itinerary Events report
LED	Integrated developmental planning	Integrated Spatial Development	Policy for Development of Rural nodes approved by 30 June	0	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-Jun	Awaiting Adjudication of Bid, Slow supply chain process	Discussions with acting Municipal Manager to improve the system	Rural Development Policy Council Minutes

Quarterly deliverables per Project- Planning and Economic Development Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for Deviation	Efforts to improve performance	Means of verification
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and Equipment for the PED department	30/06/2015		R 33,333	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Procure furniture as and when needed	No purchased done	Procure furniture as and when needed	None	n/a	Invoice & Proof of payment Asset Register update
LED	Integrated Developmental Planning	Land Acquisition	Acquisition of land at Politsi (residential)	30/06/2015		R 3,000,000	Payment of last installment effected	Payment of the last instalment has been done. The process of transfers has been lodged at the Deeds Office. Lease Agreement has been signed by all tenants	Public Participation to inform the current occupants on the future upgrading	Public Participation conducted	Submission of project to Housing Development Agency (HDA) for feasibility study	The property is transferred to the Municipality. The project was submitted to Housing Development Agency for development of the model.	Report progress on the Housing Development Agency (HDA) feasibility study.	None	n/a	Proof of payment Minutes of Public Participation Correspondence with HDA
LED	Integrated Developmental Planning	Land Acquisition	Transfer of state land to GTM (Regional Cemetery)	30/06/2015		R 250,000	Negotiations with Dpt of Rural Development and Land reform	Negotiations will resume by end of second quarter.	Drafting of specifications for appointment of consultant to do a feasibility study. Negotiations with Dpt of Rural Development and Land reform. Report progress	No progress to date	Deed of transfer from Dept of Rural developmen and land reform.	Land surveyer was appointed to develop the draft survey report for consideration by Department of Rural Development and Land Reforms.	Appointment of consultant for feasibility study. Appointment of the Conveyancer	SCM delayed the appointment of the surveyer.	Discussions with acting Municipal Manager to improve the system	Correspondence Deed of Donation Specifications Appointment letters for consultant & conveyancer
LED/SR	Integrated Developmental Planning	Integrated Developmental Planning	Spatial Development Framework review	30/06/2015	R 600,000		Specifications for procurement of a consultant to review SDF& Rural Development Strategy completed.	Received bids and currently processing and valuation	Advertisement and appointment of consultant completed	Not done	Draft SDF & Rural Development Strategy submitted to Council	Not done	Public participation on SDF and Rural Development Strategy finalised. SDF & Rural Development strategy adopted by Council	Slow supply chain process	Discussions with acting Municipal Manager to improve the system	Specifications Advertisement Appointment letter SDF & Rural Dev Strategy Council Minutes Minutes of public participation
LED/SR	Integrated Developmental Planning	Integrated Developmental Planning	Socio - Economic survey	30/06/2015	R 350,000		Council resolution outlining the roll-out programme approved by Council	No approval yet.	Monitor the roll-out of the Socio-Economic Survey as per the Council Resolution. Report progress	Final report presented and submitted to Council. Still awaiting Council resolution and co-funding approval from Uthven.	Monitor the roll-out of the Socio-Economic Survey as per the Council Resolution. Report progress	Programme to start in April. CBMS International approved 10% co-funding	Monitor the roll-out of the Socio-Economic Survey as per the Council Resolution. Report progress	None	n/a	Council Resolution Roll-out Programme Monthly reports from UNIVEN Monthly Dept reports
LED/SR	Integrated Developmental Planning	Integrated development	Land identification for social housing	30/06/2015	R 300,000		Develop a programme for the identification of land	In progress, not yet finalised	Identify land for social housing as per the approved programme	Land for social housing has been identified at Land between Morokotshi to Mariveni on the Northern part of Nkawkowe, McDonalds, Prison (Tzaneen) & Letaba Brickyard, Politsi, Dusseldorp, Land adjacent to F442	Consolidation of sites in Tzn Ex78	Project Not implemented	Integration and engagement of COGHSTA and HDA	The budget for this project was taken during adjustment budget.	None	Programme Correspondence with COGHSTA & HDA Progress Reports

Key Performance Indicators (KPIs) - Greater Tzaneen Economic Development Agency

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG	Effective and Efficient administration	Board Structures	Updated governance charters approved by 30 Dec	1	Not applicable this quarter	Not applicable this quarter	30-Dec	None	Not applicable this quarter	1-Feb	Not applicable this quarter	Governance charters presented to Board 26 Nov 2014, this was deferred to next	Governance Charters Adopted by Board 01 February 2015 (Budget Meeting).	Governance Charters Board Minutes
GG	Effective and Efficient administration	Board Structures	% of Board members inducted and orientated by 30 July	100%	100%	0%	Not applicable this quarter	None	Not applicable this quarter	0%	Not applicable this quarter	No new Board appointed	Advert published and closed 06 March 2015. Recruitment process underway	Attendance Register and Programme of induction
GG	Effective and Efficient administration	Board Support	Number of board packs circulated 7 days before each meeting	4	1	0	2	2	3	3	4	None	n/a	Records of distribution
GG	Effective and Efficient administration	Board Support	% of Board Resolutions implemented	79%	100%	75%	100%	90%	100%	83%	100%	Project Disputes	GTM Council was engaged for possible intervention on Land Locked Projects and Tribal Authorities Disputes	Board Resolution register
GG	Effective and Efficient administration	Board Support	Annual report approved by the Board by end December	26-Oct	Not applicable this quarter	Not applicable this quarter	30-Dec	Not yet approved	Not applicable this quarter	1-Feb-15	Not applicable this quarter	Draft Annual Report was presented to Board 26 Nov 2014, this was deferred back for inputs and serve to next Board meeting. Board could not sit in January as term of office ended in Dec, term was extended until	Annual Report adopted by Board 01 February 2015 (Budget Meeting).	Board Minutes Annual Report
GG	Effective and Efficient administration	Board Support	Annual report submitted to GTM by 10 January	9-Jan	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	10-Jan	20-Jan	Not applicable this quarter	Draft Annual Report was presented to Board 26 Nov 2014, this was deferred back for inputs and serve to next Board meeting. Board could not sit in January as term of office ended in Dec, term was extended until	Annual Report adopted by Board 01 February 2015 (Budget Meeting).	Annual Report and proof of Submission to GTM (correspondence)
GG	Effective and Efficient administration	Performance monitoring and reporting	Institutional Scorecard finalised by 30 May	28-Jun-14	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-May	None	n/a	Board Minutes Organisational Scorecard
GG	Effective and Efficient administration	Performance monitoring and reporting	# of quarterly progress reports submitted to the Board	4	1	1	2	2	3	3	4	None	n/a	Board Minutes Quarterly Reports

Key Performance Indicators (KPIs) - Greater Tzaneen Economic Development Agency

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2014)	Target Sept '14	Actual Achieved 30 Sept '14	Target Dec '14	Actual Achieved 31 Dec '14	Target Mar '15	Actual Achieved 30 Mar '15	Target Jun '15	Reason for deviation	Efforts to improve performance	Means of verification
GG	Effective and Efficient administration	Risk management	Number of updated Risk Registers submitted to the Board	4	1	1	2	2	3	3	4	None	n/a	Updated Risk Register Board Minutes
GG	Effective and Efficient administration	Risk management	% compliance issues attended to within 7 working Days	90%	100%	90%	100%	80%	100%	90%	100%	2 of 21 issues not resolved due to budget constraints	GTM requested to increase budget but it was not approved	Internal Audit Reports Management Reports & Responses
GG	Effective and Efficient administration	Sound Governance	Audit opinion for GTEDA	Unqualified Audit Opinion 30 June 2013	Not applicable this quarter	Not applicable this quarter	Unqualified	Unqualified	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	Audit Report
GG	Effective and Efficient administration	Sound Governance	# of audit committee reports submitted to the Board	4	1	1	2	2	3	3	4	None	n/a	Audit committee reports Board Minutes
GG/ MFVM	Increase financial viability	Budget management	% of GTEDA budget spent	95%	25%	26%	50%	52%	75%	78%	100%	None	n/a	Monthly financial reports
GG/ MFVM	Increase financial viability	Budget management	3 Year Budget approved by 30 April annually	5-Apr-14	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	30-Apr	None	n/a	Budget Board Minutes
GG/ MFVM	Increase financial viability	Financial reporting	Number of Monthly Financial Reports submitted to GTM by the 7th of every month	12	3	3	6	4	9	9	12	None	n/a	Monthly reports Acknowledgement of receipt
GG/ MFVM	Increase financial viability	Financial reporting	Financial Statements (AFS) submitted to GTM by 15 August	2-Aug-13	15-Aug	31-Aug-14	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	n/a	AFS Acknowledgement of receipt from GTM
LED	Create a stable economic environment by attracting suitable investors	Economic Growth and Investment	# of committed investors attracted through GTEDA	5	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	5	None	n/a	Investment reports (LADC, IMDDA, Premiers Office & SEDA)
LED	Increased investment in the GTM economy	Enterprise Development (SMME support)	# of SMMEs capacitated through GTEDA (1 Per cluster)	4	1	-	2	6	3	14	4	Target achieved through business support centre	To maintain momentum and achieve more	GTEDA SMME support report
LED	Increased investment in the GTM economy	Marketing and Investor Targeting	# of jobs created by GTEDA	160	50	18	100	51	150	54	200	Key projects are dysfunctional due to disputes.	Requested GTM to intervene to resolve disputes.	GTEDA monthly project progress reports Minutes of meetings
LED/ MITOD	Develop a high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	Nr of Signed Performance Agreements by 30 July	9	Not applicable this quarter	8	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	9	None	n/a	Signed Performance Agreements
LED/ MITOD	Develop a high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	Nr of performance assessments concluded for GTEDA employees	4	1	1	2	2	3	3	4	None	n/a	Performance Assessment Reports

Quarterly deliverables per Project- Greater Tzaneen Economic Development Agency

RPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 31 Mar '15	Qtr Ending 30 Jun '15	Reason for Deviation	Efforts to improve performance	Means of verification
LED	Increased investment in the GTM economy	Agriculture	Livestock improvement - Leathermaking	30/06/2015	R 80,000		Project Implementation Plan finalised by 4 July '14. Monitor and evaluate implementation of the project done. 2014/15 business operational plan developed. Assist with resource mobilization. Finalise SLA with strategic partner. Compile monthly and quarterly reports.	Leather Making - Project Implementation Plan finalised. Monitoring and evaluation of the project done. 2014/15 business operational plan developed. facilitated resource mobilisation with Department of social Development and IDC. Tannery Project - Facilitated the re-registration of the Co-operative with CIPC. Facilitated a draft MOU between the co-operative and GTEDA. Monthly and quarterly reports compiled.	Monitor and evaluate project implementation in line with the Business operational plan. Compile monthly and quarterly reports. Assist with resource mobilization in line with the Implementation Plan	Leather Making - Extension of services to include upholstery and heads making project. MOU signed between GTEDA and an upholstery project which will start operating from January 2015. Identified a partner at Letselele. Monthly and quarterly reports compiled. Tannery Project - Identified a partner from Nwanthwa area (Mangoo Traditional Dancers) to assist with skills transfer. Facilitated regular project meetings. Monthly and Quarterly reports compiled.	Monitor and evaluate project implementation in line with the Business operational plan. Compile monthly and quarterly reports. Assist with resource mobilization in line with the Implementation Plan	Leather Making - Facilitated three project management meetings. Facilitated stakeholders meeting to review the strategic plan and marketing plan of the co-operative. Engaged LTA to assist with products exhibition. Monthly and quarterly reports compiled. Tannery Project - Facilitated three project meetings. Facilitated a site visit to Bosveld Hubs (Tannery) in Pekaewane with members of the Cooperative to learn how to treat hides and to discuss possible collaboration and off-take agreements. Bosveld Hubs offered the necessary training in order to meet the required standard to become a supplier of the hides. Monthly and Quarterly reports compiled.	Monitor and evaluate project implementation in line with the Business operational plan. Compile monthly and quarterly reports. Assist with resource mobilization in line with the Implementation Plan	Leather Making - Lack of skills to make products that can compete in the market Tannery Project - Lack of skills to make products that can compete in the market. Lack of funds for equipment and to cover operational expenses. Delay in issuing of registration Certificate of the Cooperative.	Engaging SEDDA and department of Rural Development and Land Reform to assist with providing the necessary training for the cooperative. Engaging Bosveld Hubs to assist with providing the necessary skills required for the project. CIPC is being engaged on fasttracking of the registration Certificate.	Project Implementation Plan Business Operational Plan. Monthly and quarterly Board Reports. Signed funding and partnership agreements.
LED	Increased investment in the GTM economy	Agriculture	Support to restituted farms (Sapeko, Batlabine, Tours and Mamahola farms)	30/06/2015	R 60,000		Monitor support to Sapeko, Batlabine, Tours and Mamahola farms and report progress in line with the Project Implementation plan on a monthly basis	Sapeko (Makgoba Tea Estates) - Monitoring and evaluation done Batlabine - Facilitated Meetings with potential investors. Mamahola - Monitoring and evaluation done. Monthly reports were compiled.	Monitor support to Sapeko, Batlabine, Tours and Mamahola farms and report progress in line with the Project Implementation plan on a monthly basis	Sapeko (Makgoba Tea Estates) - A meeting was held with MEC of Agriculture and GTM Mayor, awaiting responses. Batlabine - 3 investors shortlisted (Univeq, ABN Indigo and Valley Farms). Tours, Mamahola, Sapeko - All activities were put on hold	Monitor support to Sapeko, Batlabine, Tours and Mamahola farms and report progress in line with the Project Implementation plan on a monthly basis	Sapeko (Makgoba Tea Estates) - Heads of Agreement signed between Makgoba Community and ZZZ. Operating company registered with directors from Makgoba community and ZZZ who will play an oversight role. Workers from Mamphoko Makgoba Community Trust will be absorbed by the new management company. Negotiations underway with LEDA regarding handing over the license of the Tea Estates. Batlabine - Currently facilitating an agreement with a potential investor (Meresteth Trading Enterprises). Tours and Mamahola Engaged GTM to assist with resolving the conflicts at the two farms to enable facilitation of investments. Monthly and quarterly reports compiled.	Monitor support to Sapeko, Batlabine, Tours and Mamahola farms and report progress in line with the Project Implementation plan on a monthly basis	Sapeko - Delay in clarifying future of Sapeko Tea Estates by LEDA and Department of Agriculture. Tours Internal disputes between Co-operative and the Maseke Tribal Authority. Mamahola Vumelana Trust as the transitional advisor and the Department of Rural Development did not agree on an approach to be used to secure an investor. Batlabine Slow pace of concluding investment deals with prospective investors.	GTM/political intervention is being sourced Regular monitoring of investor identification process.	Project Implementation Plan. Resource mobilization Report. Monthly and quarterly Board Reports. Signed funding agreement.
LED	Increased investment in the GTM economy	Enterprise Development	New Shopping Centres Development	30/06/2015	R 100,000		Facilitate the establishment of new shopping centres report progress made on Nwanthwa, Moruji, Mkgwathi, Dan & Lifestyle malls, in line with the Project Implementation Plan	Nwanthwa - Facilitated finalisation of adjudication process. Moruji and Mkgwathi - Facilitated final resolution from Modjadj Traditional Authority. DavBindzalani - Facilitated presentation of proposal to GTM Economic cluster.	Facilitate the establishment of new shopping centres report progress made on Nwanthwa, Moruji, Mkgwathi, Dan & Lifestyle malls, in line with the Project Implementation Plan	Nwanthwa - All activities were put on hold due to discussions with GTM. Moruji - Stakeholder consultations done. Mkgwathi - A meeting was held with Mkgwathi Councilor to follow up on progress regarding the final resolution from Modjadj Traditional Authority. DavBindzalani - A follow-up meeting was held with Hosi Mulaiva to discuss the land ownership at Bindzalani. However, no breakthrough has been reached as yet. IDC was engaged and will assist in identifying a role for GTEDA together with LEDA. Life style mall - development of phase 2 has been put on hold by the developers hence no support role was provided by GTEDA.	Facilitate the establishment of new shopping centres report progress made on Nwanthwa, Moruji, Mkgwathi, Dan & Lifestyle malls, in line with the Project Implementation Plan	Nwanthwa - The project was put on hold by the Valley Tribal Authority pending finalisation of the adjudication process. Lekgotla resolved that the Political management team must intervene Moruji - development of the shopping centre has not yet started pending approval by the Modjadj Royal Council. Mkgwathi - development of the shopping centre has not yet started pending approval by the Modjadj Royal Council. DavBindzalani - Negotiations are underway with stakeholders to finalise a development plan for this area. Lifestyle Mall - no progress registered as the project has been put on hold by the developers. Monthly and quarterly reports compiled.	Facilitate the establishment of new shopping centres report progress made on Nwanthwa, Moruji, Mkgwathi, Dan & Lifestyle malls, in line with the Project Implementation Plan	Nwanthwa - The ultimate decision to continue with the project lies with Valley Traditional Authority. GTEDA is still awaiting their advice after concluding procurement process in 2013 Moruji Kusane shopping centre might negatively impact proposed developments at Moruji. GTM failing to provide clarity and guidance in this regard. Mkgwathi Delay by Modjadj Traditional Authority to issue a response. DavBindzalani Uncoordinated interventions by the Tribal houses, LEDA and other interested parties. Lifestyle Mall project suspended indefinitely	Currently engaging GTM to intervene and to assist with overcoming the challenges encountered in this regard.	Monthly and quarterly Board Reports. Procurement Report. Project Implementation Plan

Quarterly deliverables per Project- Greater Tzaneen Economic Development Agency

RPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2014/2015	Capex 2014/2015	Qtr Ending 30 Sept '14	Actual Activities concluded by 30 Sept '14	Qtr Ending 31 Dec '14	Actual Activities concluded by 31 Dec '14	Qtr Ending 31 Mar '15	Actual Activities concluded by 30 Mar '15	Qtr Ending 30 Jun '15	Reason for Deviation	Efforts to improve performance	Means of verification
LED	Increased investment in the GTM economy	Enterprise Development	SME support (Business Development)	30/06/2015	R 80,000		Facilitate support to SMEs. Report progress with resources mobilised and support provided for the Village Bank and Internet Cafe (Lunyenye) in line with the Project Implementation Plan	Supported five SMEs with business advice. Village Bank- Facilitated registration with Co-operative Banks Development Agency.	Facilitate support to SMEs. Report progress with resources mobilised and support provided for the Village Bank and Internet Cafe (Lunyenye)	Supported three SMEs with business advisory services. Village Bank- Implementation of project plan is in progress. Identified SEFA as a technical partner to assist with setting up systems to run the Village Bank. Established a partnership with WACRSA. Supported a farming cooperative by the name of Phuthadishaba Dikong Cooperative situated at Theblin. MCU signed. Internet Cafe- Identified Telkom Mobile as a technical Sponsor and Sustainability Strategy not fully implemented due to resignations of key staff members of the Internet Cafe. Monthly and quarterly reports completed.	Facilitate support to SMEs. Report progress with resources mobilised and support provided for the Village Bank and Internet Cafe (Lunyenye)	Supported fourteen (14) SMEs with Business Advisory Services and market exposure. Financial Services Cooperative (FSC) - Facilitated full accreditation by the Co-operatives Bank Development Agency. The co-operative is officially registered and will start trading. Internet Cafe (Runnymede) - Facilitated a meeting with the Ward Councilor and the Community Development Facilitator to discuss possible reactivation of the internet cafe. A volunteer was identified. Monthly and quarterly reports completed.	Facilitate support to SMEs. Report progress with resources mobilised and support provided for the Village Bank and Internet Cafe (Lunyenye)	Internet Cafe (Lunyenye) - Role clarification between GTEDA and Lunyenye Community Empowerment Centre. Currently the centre is not operating due to lack of electricity. Internet Cafe (Runnymede) - The centre was closed due to lack of sufficient support from the community.	A letter requesting assistance with paying Electricity bill was submitted to GTM. A plan is in place on how the centre will sustain itself after the support by GTM. Currently engaging the Ward Cllr and Community Development Facilitator on the best ways the internet cafe can operate and to go community buy-in.	Project Implementation Plan. Bank Registration Certificate. Monthly and quarterly Board Reports. Bank Subscriptions reports.
LED	Increased investment in the GTM economy	Enterprise Development	Community Radio Station	30/06/2015	R 50,000		Conduct Due Diligence for Strengthening of Board and Management. Facilitate an AGM 30 July. Finalise the Sustainability strategy. Facilitate the development of a Business Operational Plan for GTM by 30 Sept. Complete monthly and quarterly reports.	Due diligence conducted by GTM. Facilitated monthly management meeting. Provided administrative support. Sustainability Strategy not finalised and Business Operational plan not developed. Compiled monthly reports.	Monitor and evaluate implementation of Sustainability Strategy and Business Operational Plan. Complete monthly and quarterly reports.	Facilitated Task Team meeting. Audit was done, report outstanding due to financial difficulty. The station was off air since 19 December 2014 to date. A formal request for financial assistance has been submitted to GTM. Monthly and quarterly reports completed.	Monitor and evaluate implementation of Sustainability Strategy and Business Operational Plan. Complete monthly and quarterly reports.	Provided administrative support to ensure smooth running of the station. Facilitated payment of R60,000 claim by M. Matlala and other bills from GTM. Monthly and quarterly reports completed.	Monitor and evaluate implementation of Sustainability Strategy and Business Operational Plan. Complete monthly and quarterly reports.	Outstanding rental and telephone bills. Inactive Board.	Currently engaging GTM to intervene and to assist with resolving the challenges encountered in this regard and to assist with office space for the station in order to minimize expenses.	Due diligence Report. GTM Sustainability strategy. Business Operational Plan. AGM Report. Monthly and quarterly Board Reports.
LED	Increased investment in the GTM economy	Enterprise Development	Ideas Hub	30/06/2015	R 200,000		Appointment of a service provider for the drafting of a Concept Plan. Report progress on a monthly basis.	Facilitated the setting up of a blog on the GTEDA website. Concept plan under review. Compiled monthly reports.	Commence with the drafting of the Concept plan. Finalise Concept Plan and submit to the Board for approval.	Concept plan was drafted. Stakeholder consultations was done. Ideas Hub Blog has been established on GTEDA website. Identified upholstery and farming projects. Monthly and quarterly reports completed.	Finalise Project Implementation Plan by 30 January. Report on progress with implementation on a monthly basis.	Facilitated the upgrading of the blog full operation will be realised in July 2015. Monthly and quarterly reports completed.	Report on progress with implementation on a monthly basis.	The blog is not yet effective due to technical upgrading taking place and budget constraints.	Full operation will be realised in July 2015.	Signed SLA. Approved Concept document. Service Provider progress report. Monthly and quarterly Board Reports.
LED	Increased investment in the GTM economy	Tourism	Tourism Development (Tours & Tzaneen Dam)	30/06/2015	R 80,000		Social facilitation and appoint a service provider to conduct an EIA for Tours Dam. Revisit Tzaneen Dam feasibility study and identify initiatives to support in partnership with local business. Report progress on a monthly basis.	Tours Dam- reviewed TOR for conducting EIA. Tzaneen Dam- Supported development of a Resource Management Plan (RMP) by Enginereux Pty Ltd. Compiled monthly report.	Monitor the EIA process for Tours. Develop concept document for Tzaneen Dam initiatives identified. Submit concept document to the Board for approval. Report progress on a monthly basis.	Tours Dam- the procurement process was suspended. Stakeholder consultations was done. Ideas Hub Blog has been established on GTEDA website. Identified upholstery and farming projects. Monthly and quarterly reports completed.	Monitor the finalisation of the EIA for Tours Dam and present to the Board. Monitor Stakeholders engagements for resource mobilisation for Tzaneen Dam. Report progress on a monthly basis.	Tours Dam-EIA was put on hold by local due to disputes. Litigation should be resolved through the Traditional Representative in GTM Council, this process is underway. Tzaneen Dam Engaged GTM, Department of Water Affairs and Sanitation and Enginereux to outline GTEDA's involvement in the project. Monthly and quarterly reports completed.	Monitor resource mobilisation to implement Tours Dam initiatives. Monitor Stakeholders engagements for resource mobilisation for Tzaneen Dam. Report progress on a monthly basis.	Tours Dam- Disputes between Meseane community and Maseke Traditional Authority hinders progress. Tzaneen Dam- All proposed plans were put on hold by the Department of Water and Sanitation pending the outcome of the Resource Management Plan.	Currently engaging GTM to intervene and to assist with resolving the challenges encountered in this regard.	Signed SLA (Tours dam) EIA. Correspondence with LTP. Tzaneen Dam concept document. Correspondence Minutes & Attendance Register for stakeholder meetings. Monthly & Quarterly