

Service Delivery and Budget Implementation Plan (SDBIP)

2013/2014



GREATER TZANEEN MUNICIPALITY

2nd Qtr Quarter Report (January 2014)

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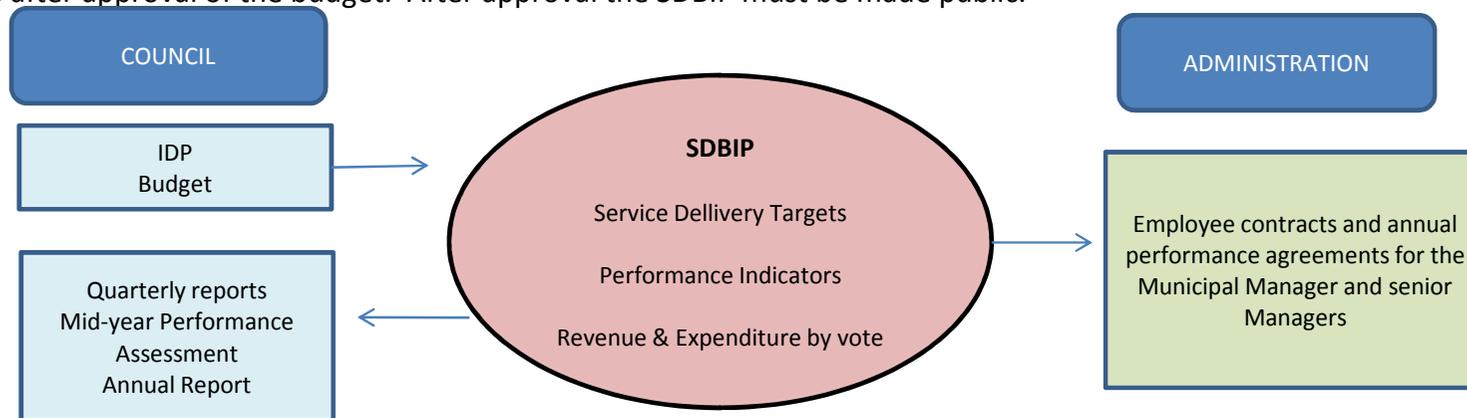
INTRODUCTION & APPROVAL

The Service Delivery and Budget Implementation Plan (SDBIP) serves as a “contract” (illustrated below) between the administration, council and the community, expressing the goals and objectives (see strategy map below) set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end of year targets and therefore the implementation of the budget.

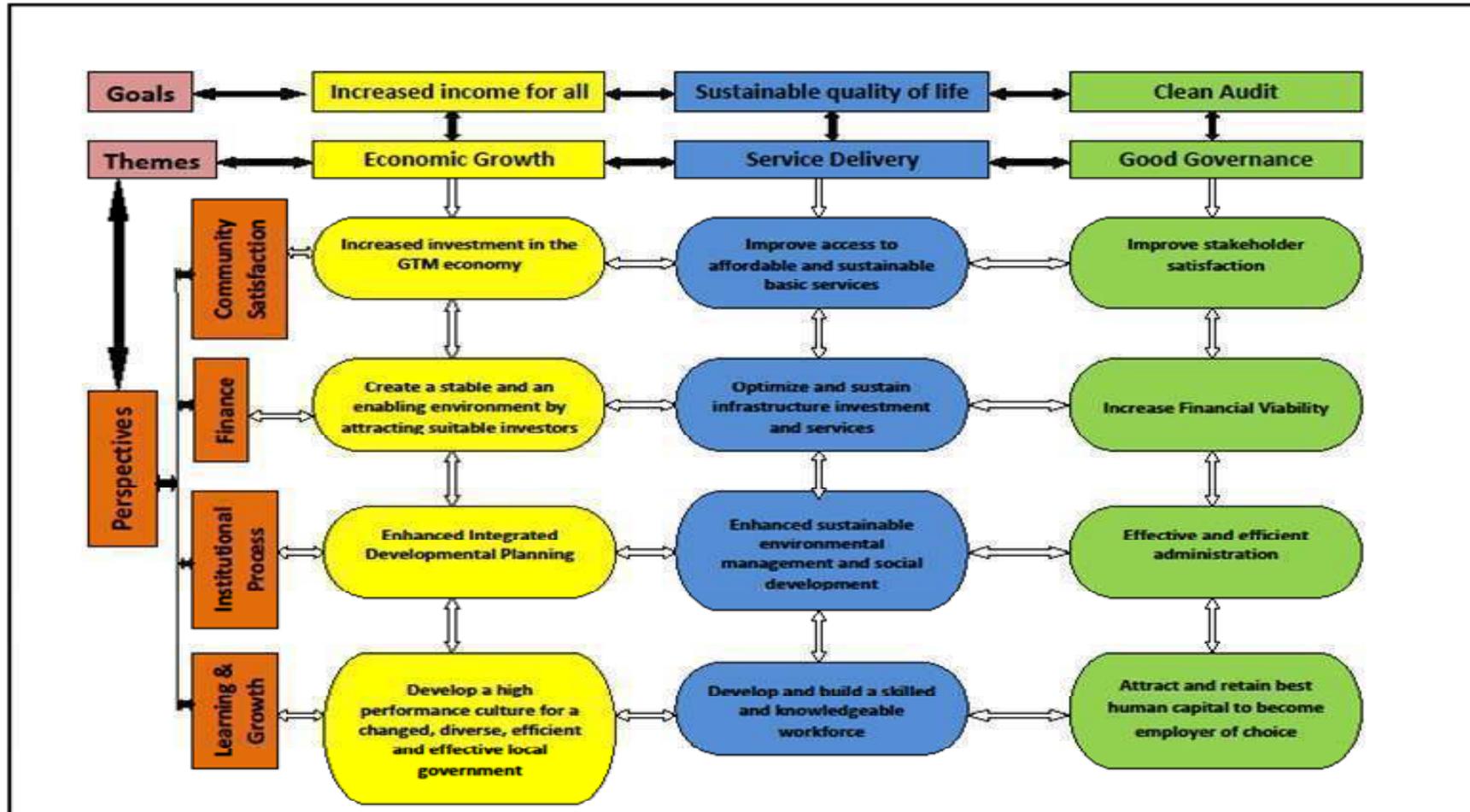
The SDBIP is also a vital monitoring tool for the Mayor and Council to monitor in-year performance of the Municipal Manager and for the Municipal Manager to monitor the performance of all managers in the municipality within the financial year. This enables the Mayor and Municipal manager to be pro-active and take remedial steps in the event of poor performance.

Being a management and implementation plan (and not a policy proposal), the SDBIP is not required to be approved by the council – it is however tabled before council and made public for information and for purposes of monitoring. The SDBIP should be seen as a dynamic document that may (at lower layers of the plan) be continually revised by the municipal manager and other top managers, as actual performance after each month or quarter is taken into account. However, the top-layer of the SDBIP and its targets cannot be revised without notifying the council as these are linked to the approved Budget and IDP, and if there is to be changes in service delivery targets and performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA).

The Municipal Manager is responsible for drafting the SDBIP and must submit to the Mayor for approval by no later than 28 days after approval of the budget. After approval the SDBIP must be made public.



GTM STRATEGY MAP 2013/14



Monthly Revenue projections by source for 2013/14

Source	Jul '13	Aug '13	Sep '13	Oct '13	Nov '13	Dec '13
	Projected	Projected	Projected	Projected	Projected	Projected
Property rates	4 892	4 985	5 271	5 847	4 765	4 844
Penalties imposed and collection charges on rates	339	348	330	394	363	336
Service charges	34 662	33 993	35 192	36 577	35 215	35 602
Rent of facilities and equipment	22	32	21	18	20	21
Interest earned - external investments	197	-	-	31	444	1 052
Interest earned - outstanding debtors	1 347	1 369	1 197	1 462	1 400	1 611
Fines	135	256	272	151	365	430
Licenses and Permits	23	13	42	32	27	43
Income from Agency services	4 807	3 647	4 043	3 146	3 686	4 152
Operating grants and subsidies	130 307	2 593	2 590	2 590	103 510	2 590
Other Revenue	461	454	439	445	390	397
equipment						
Income foregone	(823)	(737)	(738)	(848)	(856)	(853)
Total Revenue	176 368	46 953	48 660	49 845	149 331	50 223

Monthly Actual Revenue by source for 2013/14

Source	Jul '13	Aug '13	Sep '13	Oct '13	Nov '13	Dec '13
	Actual	Actual	Actual	Actual	Actual	Actual
Property rates	6 922	7 022	7 118	7 698	7 254	7 279
Penalties imposed and collection charges on rates	286	373	384	397	396	417
Service charges	32 416	36 281	35 738	32 955	27 621	27 288
Rent of facilities and equipment	64	67	67	70	74	98
Interest earned - external investments	-	209	88	-	-	-
Interest earned - outstanding debtors	1 316	1 428	1 588	1 564	1 432	1 540
Fines	362	413	483	134	119	114
Licenses and Permits	33	44	73	61	63	38
Income from Agency services	3 869	2 957	3 503	4 128	2 368	3 950
Operating grants and subsidies	92 635	27 176	5 422	1 200	36 723	54 280
Other Revenue	1 108	341	1 033	775	936	509
Gain on disposal of property, plant and equipment	-	-	-	0	-	-
Income foregone	(1 301)	(2 001)	(1 761)	(1 843)	(1 804)	(1 765)
Total Revenue	137 711	74 312	53 738	47 139	75 183	93 749

Monthly Revenue projections by source for 2013/14

Source	Jan '14	Feb '14	Mar '14	Apr '14	May '14	Jun '14	TOTAL
	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Property rates	4 836	5 075	4 883	5 079	4 868	4 915	60 260
Penalties imposed and collection charges on rates	289	289	289	268	322	335	3 900
Service charges	36 579	37 264	37 124	35 300	34 884	35 685	428 076
Rent of facilities and equipment	19	19	20	25	24	20	259
Interest earned - external investments	49	461	462	302	-	3	3 001
Interest earned - outstanding debtors	1 220	1 220	1 282	1 192	1 294	1 407	16 000
Fines	135	171	106	460	354	376	3 210
Licenses and Permits	42	37	22	34	15	15	345
Income from Agency services	3 320	3 700	3 489	3 957	3 188	3 314	44 448
Operating grants and subsidies	-	-	74 978	-	-	0	319 159
Other Revenue	429	460	446	436	390	456	5 203
equipment						2 300	2 300
Income foregone	(849)	(983)	(875)	(1 005)	(855)	(877)	(10 300)
Total Revenue	46 067	47 712	122 225	46 047	44 484	47 947	875 862

Monthly Actual Revenue by source for 2013/14

Source	Jan '14	Feb '14	Mar '14	Apr '14	May '14	Jun '14	TOTAL
	Actual						
Property rates							43 294
Penalties imposed and collection charges on rates							2 253
Service charges							192 300
Rent of facilities and equipment							441
Interest earned - external investments							298
Interest earned - outstanding debtors							8 868
Fines							1 625
Licenses and Permits							312
Income from Agency services							20 775
Operating grants and subsidies							217 436
Other Revenue							4 704
Gain on disposal of property, plant and equipment							0
Income foregone							(10 475)
Total Revenue							481 831

**Monthly Projected Expenditure by Vote
2013/14**

Vote	Jul-13			Aug-13			Sep-13		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	631			517			756		
Executive and Council	2 052		-	2 981		1	2 129		0
Financial Services	3 647		94 696	2 035		6 267	4 086		6 366
Corporate Services	3 434			3 152			3 914		
Planning and Economic Development	953		2 542	1 096		35	1 739	714	46
Community Services	11 062	-	10 759	13 323	-	5 922	14 653	-	6 394
Engineering Services	6 301	2 854	29 652	4 861	3 287	68	11 098	7 406	72
Electrical Engineering	26 299		36 132	31 177	919	35 560	29 174	1 350	36 672
Total By Vote	54 379	2 854	173 781	59 143	4 205	47 853	67 548	9 471	49 551

**Monthly Actual Expenditure by Vote
2013/14**

Vote	Jul-13			Aug-13			Sep-13		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	865	-		865	-		663	-	
Executive and Council	3 903	84	-	2 182	-	-	1 923	-	-
Financial Services	5 245	64	98 229	3 009	-	8 410	3 618	-	8 584
Corporate Services	6 091	10	-	4 132	13	-	3 851	86	-
Planning and Economic Development	2 626	-	2 859	3 201	-	7	1 642	17	3 019
Community Services	9 062	-	6 081	12 415	-	6 091	13 909	-	6 022
Engineering Services	8 906	2 214	84	7 973	2 452	25 695	10 335	11 830	110
Electrical Engineering	6 563	73	30 458	39 182	1 067	34 109	38 660	300	36 002
Total By Vote	43 261	2 446	137 711	72 959	3 531	74 312	74 600	12 234	53 738

**Monthly Projected Expenditure by Vote
2013/14**

Vote	Oct-13			Nov-13			Dec-13		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	617			590			735	409	
Executive and Council	2 113			2 174			3 032		
Financial Services	4 668		7 193	4 252		75 000	3 760	167	6 866
Corporate Services	3 245		0	3 495		-	3 020	861	0
Planning and Economic Development	845	649	37	1 105	1 413	1 469	3 429	2 448	52
Community Services	12 666	-	5 356	11 585	-	8 892	12 721	100	6 340
Engineering Services	7 838	1 091	70	10 170	8 365	25 274	10 757	9 633	71
Electrical Engineering	30 733	4 344	38 078	27 264	1 270	36 605	33 734	8 520	36 908
Total By Vote	62 726	6 084	50 734	60 635	11 048	147 240	71 190	22 136	50 237

**Monthly Actual Expenditure by Vote
2013/14**

Vote	Oct-13			Nov-13			Dec-13		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	706	-		750	3		678	-	
Executive and Council	1 922			2 232			1 846		
Financial Services	4 802		8 737	4 109		8 352	4 270		61 389
Corporate Services	2 730	9		4 178	-		4 702	13	
Planning and Economic Development	3 071	-	19	3 313	58	4 009	2 466	901	6
Community Services	12 945		6 152	13 086		4 816	14 298		6 015
Engineering Services	9 681	2 641	100	8 702	7 797	29 323	11 204	9 384	124
Electrical Engineering	25 254	1 428	32 130	25 872	1 006	28 683	25 399	1 490	26 214
Total By Vote	61 112	4 078	47 139	62 243	8 863	75 183	64 864	11 789	93 749

**Monthly Projected Expenditure by Vote
2013/14**

Vote	Jan-14			Feb-14			Mar-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	1 202			976			651		
Executive and Council	2 473			2 072			2 117		
Financial Services	4 248		5 896	3 352		6 190	4 205		58 430
Corporate Services	3 026		-	4 820		0	2 854		0
Planning and Economic Development	1 965	305	52	1 360	242	45	1 631		1 112
Community Services	8 372	-	5 299	13 344	-	5 796	12 214	-	7 562
Engineering Services	4 177	5 269	69	9 822	11 871	69	12 433	18 267	18 328
Electrical Engineering	30 109	6 196	35 478	35 540	10 581	36 094	30 710	3 873	35 340
Total By Vote	55 573	11 770	46 795	71 286	22 694	48 195	66 815	22 140	120 772

**Monthly Actual Expenditure by Vote
2013/14**

Vote	Jan-14			Feb-14			Mar-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager									
Executive and Council									
Financial Services									
Corporate Services									
Planning and Economic Development									
Community Services									
Engineering Services									
Electrical Engineering									
Total By Vote	0	0	0	0	0	0	0	0	0

**Monthly Projected Expenditure by Vote
2013/14**

Vote	Apr-14			May-14			Jun-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	913			2 540			780		
Executive and Council	2 075			1 796			2 399		
Financial Services	8 553		6 036	6 077		6 149	11 461	333	8 743
Corporate Services	3 336		0	4 334		-	4 328		0
Planning and Economic Development	987	277	49	1 184	220	39	2 221	1 298	36
Community Services	13 018	-	6 341	11 821	-	5 153	16 514	500	5 517
Engineering Services	9 945	17 554	70	10 442	18 251	60	14 608	12 347	55
Electrical Engineering	32 659	1 549	34 087	33 616		33 807	41 252	898	34 564
Total By Vote	71 486	19 380	46 582	71 810	18 471	45 208	93 565	15 376	48 914

**Monthly Actual Expenditure by Vote
2013/14**

Vote	Apr-14			May-14			Jun-14		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager									
Executive and Council									
Financial Services									
Corporate Services									
Planning and Economic Development									
Community Services									
Engineering Services									
Electrical Engineering									
Total By Vote	0	0	0	0	0	0	0	0	0

**Monthly Projected Expenditure by Vote
2013/14**

Vote	Total		
	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	10 908	409	-
Executive and Council	27 413	-	1
Financial Services	60 343	500	287 832
Corporate Services	42 958	861	0
Planning and Economic Development	18 515	7 565	5 514
Community Services	151 294	600	79 330
Engineering Services	112 454	116 196	73 859
Electrical Engineering	382 270	39 500	429 325
Total By Vote	806 154	165 630	875 862

**Monthly Actual Expenditure by Vote
2013/14**

Vote	Total		
	Opex R '000	Capex R '000	Rev R '000
Municipal Manager			
Executive and Council			
Financial Services			
Corporate Services			
Planning and Economic Development			
Community Services			
Engineering Services			
Electrical Engineering			
Total By Vote	0	0	0

**Quarterly Summary of Projected
Revenue and Expenditure by Vote
(2013/14)**

Vote	Quarter ending 30 September 2013			Quarter ending 31 December 2013		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	1 904	–	–	1 941	409	–
Executive and Council	7 161	–	1	7 320	–	–
Financial Services	9 768	–	107 329	12 680	167	89 059
Corporate Services	10 499	–	–	9 761	861	0
Planning and Economic Development	3 788	714	2 622	5 379	4 510	1 558
Community Services	39 038	–	23 074	36 973	100	20 588
Engineering Services	22 261	13 547	29 793	28 765	19 088	25 415
Electrical Engineering	86 650	2 269	108 365	91 732	14 134	111 591
Total By Vote	181 070	16 530	271 184	194 551	39 268	248 211

**Quarterly Summary of Actual
Revenue and Expenditure by Vote
(2013/14)**

Vote	Quarter ending 30 September 2013			Quarter ending 31 December 2013		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	2 392	–	–	2 135	3	–
Executive and Council	8 009	84	–	6 000	–	–
Financial Services	11 872	64	115 223	13 182	–	78 478
Corporate Services	14 074	110	–	11 610	23	–
Planning and Economic Development	7 469	17	5 885	8 850	959	4 034
Community Services	35 385	–	18 193	40 329	–	16 983
Engineering Services	27 214	16 496	25 889	29 587	19 822	29 548
Electrical Engineering	84 406	1 440	100 570	76 526	3 924	87 027
Total By Vote	190 821	18 211	265 760	188 219	24 731	216 071

**Quarterly Summary of Projected
Revenue and Expenditure by Vote
(2013/14)**

Vote	Quarter ending 31 March 2014			Quarter ending 30 June 2014			Total		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	2 829	–	–	4 233	–	–	10 908	409	–
Executive and Council	6 662	–	–	6 270	–	–	27 413	–	1
Financial Services	11 805	–	70 516	26 091	333	20 928	60 343	500	287 832
Corporate Services	10 699	–	0	11 999	–	0	42 958	861	0
Planning and Economic Development	4 956	547	1 210	4 392	1 795	124	18 515	7 565	5 514
Community Services	33 930	–	18 657	41 353	500	17 011	151 294	600	79 330
Engineering Services	26 432	35 407	18 467	34 995	48 152	185	112 454	116 196	73 859
Electrical Engineering	96 360	20 650	106 912	107 527	2 447	102 457	382 270	39 500	429 325
Total By Vote	193 673	56 604	215 762	236 860	53 227	140 704	806 154	165 630	875 862

**Quarterly Summary of Actual
Revenue and Expenditure by Vote
(2013/14)**

Vote	Quarter ending 31 March 2014			Quarter ending 30 June 2014			Total		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager							4 527	3	–
Executive and Council							14 009	84	–
Financial Services							25 053	64	193 702
Corporate Services							25 684	132	–
Planning and Economic Development							16 319	976	9 920
Community Services							75 714	–	35 176
Engineering Services							56 801	36 318	55 437
Electrical Engineering							160 932	5 365	187 596
Total By Vote	–	–	–	–	–	–	379 039	42 942	481 831

Summary of Financial Performance 2013/14

2013/14 FY		30 Sept '13		30 Dec '13		30 Mar '14		30 Jun '14	
Revenue	Budget	Year to date receipt	% Receipt						
Grants & Subsidies	319 159 000	125 232 700	39%	217 435 700	68.13%				
Rates & Taxes (billing)	478 035 820	134 616 114	28%	253,710,493	53.08%				
Rates & Taxes (collection rate)	90%	132 916 769	28%	264,734,844	95.00%				
Debtors age analysis	126 008 199	212 336 551		287,924,407					
Bank Balance	12 342 983	-1 241 766		22 205 588.10					

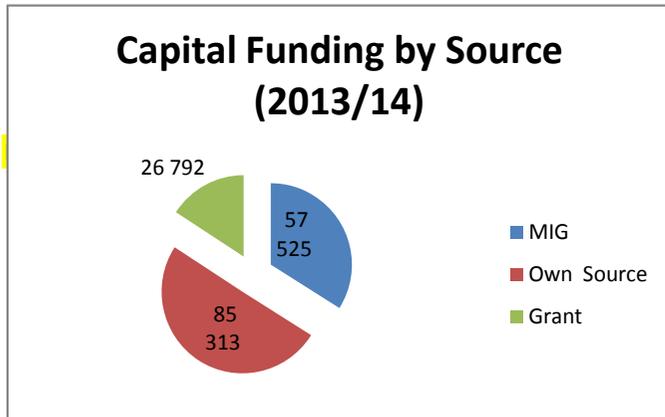
2013/14 FY		30 Sept '13		30 Dec '13		30 Mar '14		30 Jun '14	
Expenditure	Budget	Year to date exp	% Spent						
Salaries & Allowances	211 911 302	57 894 049	27%	110 090 554	51.95%				
Remuneration of Councillors	18 618 694	4 441 943	24%	8 873 448	47.66%				
Repairs & Maintenance	100 111 875	21 858 876	22%	43 174 234	43.13%				
Bulk Purchases	268 940 253	61 877 664	23%	114 682 415	42.64%				
Contracted Services	39 112 872	6 579 020	17%	19 575 117	50.05%				
Operating Expenditure	167 458 770	38 169 367	23%	82 643 652	49.35%				
Capital Expenditure	165 629 847	18 211 341	11%	42 942 128	25.93%				

2013/14 FY		30 Sept '13		30 Dec '13		30 Mar '14		30 Jun '14	
Conditional Grants	Budget	Year to date exp*	% Spent	Year to date exp	% Spent	Year to date exp	% Spent	Year to date exp	% Spent
FMG	1 550 000	299 150	19%	574 116	37.04%				
INEP	25 000 000	800 305	3%	1 668 698	6.67%				
NDPG	5 000 000	2 742 104	55%	7 930 055	158.60%				
MSIG	890 000	0	0%	291 880	32.80%				
MIG	73 247 000	16 122 846	22%	32 526 867	44.41%				
EPWP	1 710 000	525 346	31%	1 528 142	89.37%				

*The Expenditure on grants include the role over amounts from the previous year as approved by National Treasury

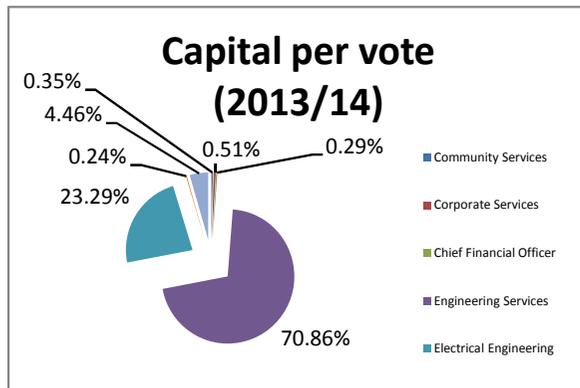
2013/14 Capital Funding by source

Funding Source	Budget (R '000)	% from source	Exp (30 Sept '13)	% of total spent 1st Qtr	Exp (30 Dec '13)	% of total spent 2nd Qtr	Exp (30 Mar '14)	% of total spent 3rd Qtr	Exp (30 Jun '14)	% of total spent 4th Qtr
MIG	57 525	34%	16 122 846	28.03	32 526 867	57%		0		0
Own Source	85 313	50%	1 825 158	2.14	10 172 497	12%		0		0
Grant	26 792	16%	0	0	242 764	1%		0		0
Total	R 169 629 847	100%	R 17 948 004	11%	42 942 128	25%	-	0%	-	0%



2013/14 Capital Allocation by vote

Vote	Budget (R '000)	%	Exp 30 Sept '13)	% of total spent 1st Qtr	Exp 30 Dec '13	% of total spent 2nd Qtr	Exp 30 Mar '14	% of total spent 3rd Qtr	Exp 30 Jun '14	% of total spent 4th Qtr
Community Services	600	0.35%		0		0		0		0
Corporate Services	861	0.51%	193 645	22.50	216 167	25%		0		0
Chief Financial Officer	500	0.29%	63 970	12.79	63 970	13%		0		0
Engineering Services	120 195	70.86%	16 496 482	13.72	36 318 091	30%		0		0
Electrical Engineering	39 500	23.29%	1 440 345	3.65	5 364 733	14%		0		0
Municipal Manager	409	0.24%	0	0.00	3 099	1%		0		0
Planning and Economic Development	7 565	4.46%	16 900	0.22	976 069	13%		0		0
Total	R 169 629 847	100%	R 18 211 342	11%	42 942 129	25%	-	0%	-	0%



Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Achieved Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification	
BSD	Enhance sustainable environmental management and social development	Disaster management	# of disaster awareness campaigns conducted (wards)	10	6	9	7	3	9	15	More meetings held in first quarter to compensate for December	Programme & Awareness campaign Attendance register	
		Disaster management	Annual Disaster Management report submitted to Council within legislated timeframes	January'12	31-Jul	6 Aug '13	Not applicable this quarter	6 Aug '13	Not applicable this quarter	Not applicable this quarter	None	Council Resolution	
		Disaster management	% disaster incidences responded to (relieved) within 72-hours	100%	100%	100%	100%	100%	100%	100%	100%	None	Relief reports
		Disaster management	# of Event Disaster Risk and Contingency Plans developed for stakeholders	New indicator	3	2	6	4	9	12	Done on request	Disaster Monthly reports	
		Environmental Health management	% compliance to the environmental legislation checklist	76%	Not applicable this quarter	80%	None	Environmental Checklist					
GG	Effective and Efficient administration	Council Support	# of GTM Council resolutions implemented vs # passed (as %)	New indicator	100%	16 of 30 (53%)	100%	100%	100%	100%	None	Council annual program Resolution register	
		Council Support	# of Exco meetings held	19	7	5	14	8	21	28	Corporate Calendar adjusted	Minutes	
		Management and Administration	# Management meetings	9	3	2	6	3	9	12	Non-Availability of key stakeholders	Minutes of meetings & Attendance Registers	
		Performance monitoring and reporting	Draft Annual Report considered by Council within legislated timeframes	31-Jan	Not applicable this quarter	31-Jan	Not applicable this quarter	None	Council Minutes				
			Annual Report approved by Council within legislated timeframes	31-Mar	Not applicable this quarter	31-Mar	Not applicable this quarter	None	Council Minutes				
			# of Quarterly SDBIP reports submitted to Council	4	1	0	2	0	3	4	4th Qtr delayed by cluster postponements 1st Qtr report not audited yet	Council Minutes	
			# of Outcome 9 reports submitted on time	4	1	1	2	2	3	4	None	Quarterly OC 9 reports, Acknowledgement of receipt	
			Draft Annual Performance Report submitted to the AG, AC and Mayor by 31 August	31-Aug	31-Aug	30-Aug	Not applicable this quarter	30-Aug	Not applicable this quarter	Not applicable this quarter	None	Acknowledgement of Receipt from AG, AC & Mayor	
			Submission of draft SDBIP to the Mayor within 28 days of budget approval	10 days	Not applicable this quarter	28 days	None	Acknowledgement of receipt - Mayor					
			# of quarterly SDBIP reports audited prior to submission to Council	0	1	0	2	0	3	4	Auditor for Performance appointed in Dec only	Quarterly SDBIP Audit reports	
		Risk management	# of risks identified	17	Not applicable this quarter	Not applicable this quarter	15	10	Not applicable this quarter	10	Only 10 Strategic Risks included on Risk Register	Risk register	
		Sound Governance	# of quarterly internal audit reports submitted to audit committee	4	1	1	2	2	3	4	None	Audit Risk Report Quarterly Audit reports	
			3 year Strategic Risk based plan submitted to Audit Committee by 30 June	None	Not applicable this quarter	30-Jun	None	3 Year Strategic Risk Plan AC minutes					
# of Audit committee packs submitted 7 days before meeting	0		1	1	2	2	3	4	None	Acknowledgement of receipt & schedule of meetings			

Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Achieved Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
			<i>Annual Audit Plan approved by Audit Committee by 30 June</i>	13-Dec	Not applicable this quarter	30-Jun	None	AC Minutes				
			<i>Internal Audit Charter submitted to Audit Committee by 30 June</i>	13-Dec	Not applicable this quarter	30-Jun	None	AC Minutes				
			<i># of audit queries from AG</i>	55	Not applicable this quarter	Not applicable this quarter	0	124	Not applicable this quarter	Not applicable this quarter	Non compliance	Audit Report
			<i>Audit opinion</i>	Disclaimer	Not applicable this quarter	Not applicable this quarter	No Qualification	not yet received	Not applicable this quarter	Not applicable this quarter	None	Audit Report
			<i># audit committee meetings held</i>	4	1	2	2	2	3	4	None	Agendas, attendance register
GG / MFVM	Increase financial viability	Budget management	<i>% of capital spent on projects as prioritised in IDP for specific year</i>	100%	100%	11%	100%	100%	100%	100%	None	Expenditure report
			<i>% of municipal budget spent</i>	90%	25%	24%	50%	48%	75%	100%	None	Monthly financial budget reports
			<i>% Capital expenditure</i>	78%	0%	11%	50%	25%	75%	100%	Cash flow constraints	Budget reports
			<i>% of departmental budget spent</i>	92%	25%	21%	50%	40%	75%	100%	None	Monthly financial budget reports
		Financial reporting	<i>% of AG queries responded to within 3 working days</i>	70%	Not applicable this quarter	Not applicable this quarter	100%	94%	Not applicable this quarter	Not applicable this quarter	None	Register of AG queries and response dates
Supply chain management	<i># of Tenders awarded that deviated from the adjudication committee recommendations</i>	0	0	0	0	0	0	0	0	None	Monthly SCM report	
			<i>% of Bids awarded within 2 weeks after adjudication committee resolution</i>	100%	100%	100%	100%	100%	100%	100%	None	Submission register Monthly reports
	Integrated developmental planning	Integrated development planning	<i>IDP credibility rating</i>	High	High	Not available	Not applicable this quarter	Report not yet received	Not applicable this quarter	Not applicable this quarter	None	COGHSTA report
			<i># of IDP Technical Committee meetings</i>	4	2	2	4	3	5	6	Non availability of Major stakeholders	Minutes & attendance registers of Steering Committee meetings
			<i># of IDP steering Committee meetings</i>	4	2	1	4	2	5	6	Non availability of Major stakeholders	Minutes & attendance registers of Steering Committee meetings
			<i># of IDP Rep forum meetings</i>	4	2	1	4	2	5	6	Non availability of Major stakeholders	Minutes & Attendance registers of Rep forum meetings
			<i>Draft IDP approved by Council by 31 March annually</i>	31-Mar	Not applicable this quarter	31-Mar	Not applicable this quarter	None	Council Minutes			
			<i>Submission of draft IDP to COGHSTA & PT within 8 days of approval</i>	7 days	Not applicable this quarter	8 days	None	Acknowledgement of Receipt by COGHSTA & PT				
			<i>Final IDP approved by Council by 31 May annually</i>	28-May	Not applicable this quarter	31-May	None	Council Minutes				
			<i>Final IDP submitted to COGHSTA & Treasury within 10 working days of approval</i>	New indicator	Not applicable this quarter	10 days	None	Acknowledgement of Receipt by COGHSTA & PT				
			<i>Placing of final IDP on the website within 14 days of approval</i>	New indicator	Not applicable this quarter	14 days	None	IT Acknowledgement of receipt from IDP				
LED/ MTO	Develop a high performance culture for a changed, diverse.	Employee Performance Management	<i># of formal performance reviews for Sect 57</i>	2	1	0	1	0	2	2	Assessment for MM outstanding, all the others have been concluded	Mid-year and Annual Assessment reports

Key Performance Indicators (KPIs) - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Strategic KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Achieved Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
	efficient and effective local government	Employee Performance Management	# of critical posts with signed performance agreements (MM, CFO, Engineer, Town Planner, CORP, Communications)	2	6	4	Not applicable this quarter	4	Not applicable this quarter	Not applicable this quarter	Town Planner & Communicatio ns Managers have not signed	Signed Performance Agreements
		Employee Performance Management	# Section 56/57 Managers with signed Performance Agreements/ within legislated timeframes	7	7	7	7	6	7	7	Director PED position Vacant	Performance Agreements for Sect 56/57 Managers

Quarterly targets per Project - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
BSD	Optimise and sustain infrastructure investment and services	Infrastructure Planning	Infrastructure Development Plans	30/06/2014			Monitor the drafting of the Infrastructure Development plans (Water, Sewer, Roads, Parks & Cemetery master plans)	Water Master plan to be drafted by MDM, Roads master plan to be drafted by MISA, Electrical Master Plan to be updated upon appointment of service provider. Parks & Cemetery Development Plans are in place	Monitor the drafting of the Infrastructure Development plans (Water, Sewer, Roads, Parks & Cemetery master plans)	Water Master plan to be drafted by MDM, Roads master plan to be drafted by MISA, Electrical Master Plan put on hold due to financial constraints. Parks & Cemetery Development Plans are in place	Monitor the drafting of the Infrastructure Development plans (Water, Sewer, Roads, Parks & Cemetery master plans)	Monitor the drafting of the Infrastructure Development plans (Water, Sewer, Roads, Parks & Cemetery master plans)	None	Correspondence with Directors Progress Reports
	Enhance sustainable environmental management and social development	Disaster management	Disaster response and recovery	30/06/2014			Develop a response and recovery plan for GTM based on the district plan	Developed, currently in the process of submitting to Council approval	Submit GTM response and recovery plan to Council for approval	Waiting for the date of the Social cluster meeting	Train departments on the implementation of the Response and recovery plan	Train departments on the implementation of the Response and recovery plan	Comments on Item delayed	GTM Response & Recovery plan Council minutes Training attendance register
			Disaster Risk assessment	30/06/2014			Liaise with the District Disaster Management to establish mechanisms for doing a risk assessment internally	A meeting was held internally to discuss the evacuation plan for the Municipal Building	Engage all departments to identify potential risks	A follow-up meeting was held on 7 Oct with HR & Safety & Security and Building Division discuss the evacuation plan for the Municipal Building	Engage all departments to identify potential risks	Consolidate risk assessment report and submit to Council		Disaster risk assessment report
GG	Improve Stakeholder satisfaction	Intergovernmental relations	Municipal IGR	30/06/2014			Ensure regular attendance of IGR meetings and implementation of resolutions	IGR meetings held on a District level	Ensure regular attendance of IGR meetings and implementation of resolutions	IGR Meetings held on a District Level. MM attends IGF all meetings	Ensure regular attendance of IGR meetings and implementation of resolutions	Ensure regular attendance of IGR meetings and implementation of resolutions	None	Minutes and resolutions register
GG	Effective and Efficient administration	Fraud & Anti-corruption	Anti-corruption strategy implemented	30/06/2014			Not applicable this quarter	Not applicable this quarter	Submit draft strategy to Council for adoption	Anti Corruption Strategy was recently approved by Council, i.e. 28/06/2013	Develop terms of reference for establishment of Council Anti-corruption committee	Anti-Corruption Strategy Approved Anti-Corruption committee established	None	Anti-corruption strategy Minutes of Anti-corruption committee meetings
GG	Effective and Efficient administration	Fraud & Anti-corruption	Corruption and Maladministration	30/06/2014			Ensure that an Anti-corruption committee is established	Accounting Officer and Provincial Treasury to assist in establishing the committee. Engagements were made with both Provincial Treasury and Accounting Officer.	Monitor administration to curb corruption and maladministration	Fraud and Anti-Corruption Committee was established in November 2013.	Monitor administration to curb corruption and maladministration	Monitor administration to curb corruption and maladministration	None	Correspondence Response to Internal Audit Reports Council Resolution
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and Equipment for the MM's department	30/06/2014		R 409 000	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Procurement of furniture	Procurement of furniture	None	Asset Register update
GG/MTOD	Effective and Efficient administration	Performance Monitoring and Reporting	Performance Management Software	30/06/2014			Finalise TOR and submit specifications to SCM for advertisement of electronic PM System.	Specifications submitted to SCM Advertisement for proposals closed on the 27th of September	Appointment of service provider. Develop implementation programme.	Awaiting outcome of Bid Adjudication Committee	Ensure roll-out of electronic PM and capacity building of PM officials in HR and MM office to manage system	Ensure roll-out of electronic PM and capacity building of PM officials in HR and MM office to manage system	SCM process not progressing since 1 Nov BEC meeting	Proof of Purchase
GG/MTOD	Effective and Efficient administration	Performance Monitoring and Reporting	Performance Reporting	30/06/2014			Finalise Annual Performance Report by 30 August. Submit 4th Qtr MTAS report to DLGH within 5 weeks of close of quarter	Annual Performance Report was compiled and submitted to the AG, PT and COGHSTA on the 30th of August. 4th Qtr MTAS and Outcome 9 reports submitted to COGHSTA	Submit 1st Quarter MTAS & SDBIP reports to DLGH within 5 weeks of close of quarter	1st Quarter Outcome 9 was completed and submitted. 1st Quarter SDBIP not yet served before Council, awaiting audit report from Internal Audit.	Submit 2nd Quarter MTAS & SDBIP reports to DLGH within 5 weeks of close of quarter	Submit 3rd Quarter MTAS & SDBIP reports to DLGH within 5 weeks of close of quarter	1st Quarter SDBIP report not yet audited	Proof of submission of MTAS (4) and SDBIP (4)
GG	Effective and Efficient administration	Risk management	Risk Assessment	30/06/2014			Quarterly reporting on the top 10 risks to the Audit Committee	1st Quarter Top Ten Risks report compiled for Risk and Audit Committee	Quarterly reporting on the top 10 risks to the Audit Committee	Quarterly reporting on the top 10 risks to the Audit Committee was done.	Quarterly reporting on the top 10 risks to the Audit Committee	Quarterly reporting on the top 10 risks to the Audit Committee. Update Risk Register	None	Updated Risk Register Risk Report (Quarterly) AC minutes
GG	Effective and Efficient administration	Risk management	Risk management implementation plan	30/06/2014			Draft Risk Management implementation plan in line with the national framework and submit to council for approval by 30 July.	Risk Management Policies and Implementation Plan were recently approved by Council, i.e. 28th June 2013. Revision of the Implementation Plan will be done in the 3rd quarter	Ensure that Risk Management processes and reporting lines are established	Reporting lines were established, to Governance Cluster.	Establish Risk Management Committee	Coordinate Risk Management committee meetings	Risk Management meetings are taking place	Council minutes Communiqués Risk Management Committee Establishment notice & Minutes
GG	Effective and Efficient administration	Risk management	Risk regulatory framework	30/06/2014			Customise national Risk Management policy and strategy to GTM circumstances	Risk Management Policies were recently approved by Council, i.e. 28th June 2013. Revision of the policies will be done in the 3rd quarter.	Customise national Risk Management policy and strategy to GTM circumstances	Risk Management Policies were recently approved by Council, i.e. 28th June 2013. Revision of the policies will be done in the 3rd quarter.	Submit customised Risk Management Policy to Council for approval	Submit customised Risk Management Strategy to Council for approval by 30 June	None	Council minutes for Risk Policy & Risk Management Strategy

Quarterly targets per Project - Office of the Municipal Manager

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
GG/MFVM	Effective and Efficient administration	Sound Governance	Audit Committee Support	30/06/2014			Provide administrative support to the Audit Committee by ensuring that the Agenda is Prepared, required documentation is submitted in time and minutes are prepared. Submit quarterly Internal Audit reports	Audit Committee meeting was convened on the 6th of August to review 4th Quarter reports.	Provide administrative support to the Audit Committee by ensuring that the Agenda is Prepared, required documentation is submitted in time and minutes are prepared. Submit quarterly Internal Audit reports	Audit Committee meeting was convened on the 31st of October 2013 to submit Quarter reports.	Provide administrative support to the Audit Committee by ensuring that the Agenda is Prepared, required documentation is submitted in time and minutes are prepared. Submit quarterly Internal Audit reports	Provide administrative support to the Audit Committee by ensuring that the Agenda is Prepared, required documentation is submitted in time and minutes are prepared. Submit quarterly Internal Audit reports	None	AC Agendas Minutes of meetings Quarterly reports
GG	Effective and Efficient administration	Sound Governance	Annual Audit Plan	30/06/2014			Development and review of Audit plan. Implement the audit plan and report progress	Plan has been developed. Will serve at the Audit Committee on the 23rd of October 2013	Implement Audit plan and report progress	Audit plan implemented.	Implement Audit plan and report progress	Implement Audit plan and report progress		AC minutes Audit Plan Monthly reports
GG	Effective and Efficient administration	Sound Governance	Council Resolution Implementation	30/06/2014			Monitor the implementation of Council resolutions. Keep register of progress	Reports are submitted quarterly to Council on the progress of the implementation of the Council resolutions.	Monitor the implementation of Council resolutions. Keep register of progress	Reports are submitted quarterly to Council on the progress of the implementation of the Council resolutions	Monitor the implementation of Council resolutions. Keep register of progress	Monitor the implementation of Council resolutions. Keep register of progress		Resolution Register Implementation
LED	Integrated Developmental Planning	Integrated development planning	IDP Strategic Planning Workshop	30/06/2014	R 300 000		Not applicable this quarter	Not applicable this quarter	Conduct IDP strategic session in October	Conducted on the 4-6 Dec 13	Not applicable this quarter	Not applicable this quarter	Non availability of Major stakeholders	Strategic Session Report Attendance Register
LED	Integrated Developmental Planning	Integrated development planning	IDP stakeholder register	30/06/2014			Advertise for local stakeholders register with GTM on the IDP stakeholder register. Updated register ready by 30 August '13	Advert done and register update by the 30th August 2013	Monitor the attendance of IDP Representative Forum meetings by registered stakeholders and devise initiatives to encourage attendance	Advert done 12 July 2013	as per the approved programme	as per the approved programme		Advertisement Stakeholder Register Attendance Log
LED/ MTOD	Develop high performance culture for a changed, diverse, efficient and effective	Employee Performance Management	Employee Performance Evaluation	30/06/2014			Conduct audit on 2011/12 Annual Individual Performance Report and submit report to MM & audit committee within 2 weeks	Annual Assessment report not yet available. POEs of Managers were audited	Not applicable this quarter	Annual Assessment report not yet available. POEs of Directors & Managers were audited	Conduct audit on 2012/13 Mid-year individual performance report and submit report to MM & audit committee within 2 weeks	Not applicable this quarter	MMs Assessment remain outstanding	Audit report on Annual Individual Performance Report -Audit report on Mid-year individual performance report
LED/ MTOD	Develop high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	Performance monitoring & evaluation	30/06/2014			Ensure that annual assessment of all relevant employees in the Office of the MM is conducted. Ensure that the Annual Performance Evaluations for 2012/13 is concluded by 30 July.	Annual Assessments for 2012/13 commenced on 6 September. Not finalised yet.	Conduct an informal evaluation of 1st Quarter Performance of relevant employees in the Office of the MM and draft a report by 21 October	Informal assessments for Directors not conducted	Ensure that a mid-year assessment of employee performance is conducted and a report drafted by 30 January	Ensure that an informal evaluation of 3rd Quarter Performance of relevant employees in the Office of the MM is conducted and a report drafted by 20 April	MMs Assessment remain outstanding dependant on availability of panel members	*1st & 3rd Qtr Informal Performance Report *2012/13 Individual Performance report *2013/14 Mid-year individual performance report
SR/LED	Integrated Developmental Planning	2030 Vision	Vision 2030 Strategy	30/06/2014	R 1 000 000		Submit Specifications to SCMU for advertisement	Advert not yet done	Appointment of service provider. Monitor the drafting of the 2030 Strategy	Not yet done	Draft Strategy available for comments	Adoption of 2030 Strategy by Council	Waiting for the adjustment budget	Vision 2030 Strategy Council Minutes
SR/LED	Integrated Developmental Planning	Integrated Development Planning	IDP/Budget & PMS Process Plan	30/06/2014			Ensure approval of IDP/Budget and PMS process plan by 31 August	IDP/Budget and PMS process plan was approved by Council on the 30th August 2013	Monitor adherence to the process plan and address deviations	Process Plan is currently being implemented. Deviations are being addressed	Monitor adherence to the process plan and address deviations	Monitor adherence to the process plan and address deviations	Postponement of scheduled Committee meetings	Council Minutes Process Plan
SR/LED	Integrated Developmental Planning	Integrated Development Planning	IDP review	30/06/2014			Draft Process plan and submit to Council by 30 July. Circulate community needs to departments and facilitate analysis phase review through the Representative Forum.	IDP/Budget and PMS process plan was approved by Council on the 30th August 2013. Community needs were circulated to all ward councillors for review and further presented to departments through the IDP Technical Committee meeting on the 3rd October 2013	Conduct Strategic planning session and prioritise projects for next financial year. Submit project requests to Sector Departments.	IDP Leggotta was held on the 4-6 Dec 13. Projects not yet prioritised or sent to Sector Departments	Draft IDP to Council by 30 March Submit draft IDP to COGHSTA within legislated timeframes	Advertise IDP for public input within 10 working days of approval, consolidate inputs and present to Council by 30 May. Submit final IDP to COGHSTA within legislated timeframes.	The Leggotta erroneously did not identify projects	Council Minutes on Process Plan Correspondence with Departments Council Minutes for IDP adoption
SR/LED	Integrated Developmental Planning	Integrated Development Planning	IDP, Budget & PMS alignment	30/06/2014	SDBIP		Manage the drafting of the IDP and Budget. Ensure that the SDBIP is aligned to the IDP & Budget and compliance to the Process Plan. IDP Analysis phase concluded	The three units (IDP, Budget and PMS) are working together to ensure alignment and compliance to the Process Plan.	Manage the drafting of the IDP and Budget. Ensure that the SDBIP is aligned to the IDP & Budget and compliance to the Process Plan. IDP strategies phase & Projects Phase concluded	The three units (IDP, Budget and PMS) are working together to ensure alignment and compliance to the Process Plan.	Manage the drafting of the IDP and Budget. Ensure that the SDBIP is aligned to the IDP & Budget and compliance to the Process Plan. IDP integration phase concluded and draft submitted to Council by 31 March	Manage the drafting of the IDP and Budget. Ensure that the SDBIP is aligned to the IDP & Budget and compliance to the Process Plan. Final IDP & Budget approved by Council by 31 May. Submission to relevant authorities		Correspondence Audit report

Key Performance Indicators (KPIs) - Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Achieved 31 Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
	Improve access to sustainable and affordable services	Free Basic Services	% of households earning less than R1100 (indigent) served with free basic electricity	100% (15000)	100% (20000)	7239 of 22998 (31.5%)	100% (20000)	100%(27352)	100% (20000)	100% (20000)	Increased indigent applications	Reports & correspondence
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure	R-value of Free Basic Electricity to Households	R 3 500 000	R 875 000	R 686 400	R 1 750 000	R 932 896	R 2 625 000	R 3 500 000	Eskom still to update new indigents	FBE payments
BSD	Improve access to sustainable and affordable services	Free Basic Services	% households earning less than R1100 with access to free basic waste removal (registered as indigents)	13%	13%	12%	13%	13%	13%	13%	None	Indigent register
BSD	Improve access to sustainable and affordable services	Free Basic Services	Total number of registered indigent households who received free basic water and sanitation (5 formal towns)	22827	22827	22998	22827	27352	22827	22827	None	Correspondence. Draft Water and Sewer Master plan
BSD	Optimise and sustain infrastructure investment and services	Asset Management	R-value spent on fleet maintenance as % of asset value	4.5%	Not applicable this quarter	Not applicable this quarter	6%	0.6%	Not applicable this quarter	6%	None	Expenditure & Asset Reports
GG	Effective and Efficient administration	Management and Administration	# of departmental meetings	8	3	3	6	9	9	12	None	Minutes and Attendance registers of Departmental meetings
GG	Effective and Efficient administration	Regulatory Framework	# of budget related policies submitted to Council annually	16	Not applicable this quarter	16	None	Council Resolutions				
GG / MFVM	Increase Financial Viability	Asset Management	Annual Asset verification report concluded by 30 June	30-Jun	Not applicable this quarter	30-Jun	None	Asset Verification report				
GG / MFVM	Increase financial viability	Budget management	Draft Budget submitted to Council by 31 March every year	27-Mar	Not applicable this quarter	31-Mar	Not applicable this quarter	None	Council resolution			
GG / MFVM	Increase financial viability	Budget management	Annual Budget tabled by 31 May annually	28-May	Not applicable this quarter	31-May	None	Council resolution				
GG / MFVM	Increase financial viability	Budget management	Annual Adjustment budget approved by Council by 28 Feb	28-Feb	Not applicable this quarter	28-Feb	Not applicable this quarter	None	Council resolution			
GG / MFVM	Increase financial viability	Budget management	Cost coverage	1.3	Not applicable this quarter	Not applicable this quarter	1.2	1.4	Not applicable this quarter	1.2	None	Financial reports Financial viability calculations
GG / MFVM	Increase financial viability	Budget management	Debt coverage	20.1	Not applicable this quarter	Not applicable this quarter	8.75	8.96	Not applicable this quarter	17.5	None	Financial reports Financial viability calculations
GG / MFVM	Increase financial viability	Expenditure Management	Capital expenditure as a % of planned capital expenditure	78%	100%	44%	100%	50%	100%	100%	None	Budget Reports
GG / MFVM	Increase financial viability	Expenditure Management	% of operational budget spent on repairs and maintenance	16%	Not applicable this quarter	17%	None	Budget Reports				
GG / MFVM	Increase financial viability	Expenditure Management	% creditors paid within 30 days	100%	100%	95%	100%	95%	100%	100%	None	Monthly reports
GG / MFVM	Increase financial viability	Financial reporting	# of Section 71 reports submitted to NT & PT by no later than 10 working days after the end of the month	12	3	3	6	6	9	12	None	Acknowledgement of receipt by NT & PT
GG / MFVM	Increase financial viability	Financial reporting	Timeouts submission of annual financial statements to AG and PT & NT	31-Aug-11	31-Aug-13	02-Sep-13	Not applicable this quarter	None	Acknowledgement of receipt by AG & PT			
GG / MFVM	Increase financial viability	Financial reporting	% of AG queries responded to within 3 working days	100%	Not applicable this quarter	Not applicable this quarter	100%	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	None	Records of Audit queries
GG / MFVM	Increase financial viability	Revenue Management	# of Households billed	20 000	Not applicable this quarter	Not applicable this quarter	20800	Not applicable this quarter	Not applicable this quarter	21800	None	Billing reports
GG / MFVM	Increase financial viability	Revenue Management	Average % Payment rate for municipal area	90%	90%	89%	90%	95%	90%	91%	increased credit control	Budget report
GG / MFVM	Increase financial viability	Revenue Management	% increase in R-value revenue collection	3%	Not applicable this quarter	4%	None	Report on revenue generated				

Key Performance Indicators (KPIs) - Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Achieved 31 Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
GG / MFVM	Increase financial viability	Revenue Management	<i>Outstanding service debtors to revenue</i>	40%	Not applicable this quarter	Not applicable this quarter	40%	52%	Not applicable this quarter	40%	Other w/off still to be approved	
GG / MFVM	Increase financial viability	Revenue Management	% equitable share received	100%	42%	42%	60%	66,83%	100%	100%	No allocation	Bank Statement
GG / MFVM	Increase financial viability	Revenue Management	# of indigents registered	15 000	20 000	22 998	22 000	27 352	23 000	24 000	Increased indigent applications	Indigent register
GG / MFVM	Increase financial viability	Supply chain management	<i># of Audit queries on SCM affecting audit outcome</i>	12	0	0	0	0	0	0	None	SCM process checklist
GG / MFVM	Increase financial viability	Supply chain management	% of bids awarded within 8 weeks of close of tender	100%	100%	100%	100%	80%	100%	100%	BAC meetings delayed	SCM process checklist
GG / MFVM	Increase financial viability	Supply chain management	Average time taken from tender advertisement to submission of recommendation to the MM for finalisation (# of weeks)	9	8	9 weeks	8	9	8	8	BAC meetings delayed	Contract register
GG / MFVM	Increase financial viability	Supply chain management	% of tenders recommended to MM within 60 days after closing date of tender	100%	100%	100%	100%	60%	100%	100%	BAC meetings delayed	Monthly SCM reports
GG / MFVM	Increase financial viability	Supply chain management	# of SCM reports submitted to national treasury	12	3	6	6	6	9	12	None	Monthly SCM reports

Quarterly targets per Project - Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
BSD	Optimise and sustain infrastructure investment and services	Infrastructure Planning	5 Year Capital Investment framework	30/06/2014			Review the 5-Year Capital Invest framework	5 year Capital Investment framework draft to be included in the IDP	Review the 5-Year Capital Invest framework	Draft & year Capital Investment has been reviewed to be submitted in the finance Cluster during the third quarter	Ensure the revised 5-Year Capital Investment framework is included in the draft IDP	Not applicable this quarter	It will be included in the IDP	5 Yr Capital Investment framework
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and Equipment for the CFO's office	30/06/2014		R 300 000	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Purchase furniture and equipment	Purchase furniture and equipment	None	Payment advice
GG/ MFVM	Increase Financial Viability	Budget Management	Budget Process Plan	30/06/2014			Ensure that Budget Process plan is submitted to the IDP office for inclusion in the IDP/Budget and PMS process plan by 1 August. and monitor adherence to the timeframes	Finalised by IDP and Budget office and submitted to MM and CFO for comments on 18/07/2013	Monitor adherence to the budget process plan and manage deviations	Monitor adherence to the budget process plan and manage deviations	Monitor adherence to the budget process plan and manage deviations	Monitor adherence to the budget process plan and manage deviations	None	Budget Process Plan Proof submission Correspondence of engagements
GG/ MFVM	Increase Financial Viability	Financial reporting	Operation Clean Audit	30/06/2014	R 500 000		Manage annual audit and timeous response on audit queries (AFS 2012/13). Monitor audit preparation processes	Audit process monitored and all requests for information submitted timeously. Audit findings will be attended to within 3 Days	Finalisation of Annual Audit	Annual Audit finalized end of November 2013. Audit Report not yet issued by AG.	Drafting and approval of Audit Action Plan	Implementation of the Audit Action plan. Put processes in place for audit preparation	None	Council Minutes approving Audit Action Plan Audit Report & Management report Appointment Letter (if applicable)
GG/ MFVM	Increase Financial Viability	Financial viability	5 Year Financial Plan	30/06/2014			Not applicable this quarter	Not applicable this quarter	Assess financial performance during 2012/13 and draft 5-Year Financial Plan accordingly	Draft year financial plan has been done to be submitted to the finance cluster	Submit 5 Year Financial plan to the MM for inclusion in the draft IDP.	Not applicable this quarter	Still awaiting for director's input included in IDP	5 Year Financial Plan Correspondence
GG/ MFVM	Increase Financial Viability	Financial Viability	Cost recovery	30/06/2014			Monitor performance of the service provider in line with the SLA.	Reports received monthly	Monitor performance of the service provider in line with the SLA.	Reports received monthly	Monitor performance of the service provider in line with the SLA.	Monitor performance of the service provider in line with the SLA.	None	Service Provider Reports
GG/ MFVM	Increase Financial Viability	Financial Viability	Cash flow management	30/06/2014			Monitor cashflow (liquidity) and Report monthly	Cash Flow Statement prepared on a monthly basis	Monitor cashflow (liquidity) and Report monthly	Cash Flow Statement prepared on a monthly basis	Monitor cashflow (liquidity) and Report monthly	Monitor cashflow (liquidity) and Report monthly	None	Monthly Reports Fin Cluster Minutes
GG/ MFVM	Increase Financial Viability	Financial Viability	Financial System improvement	30/06/2014			Comprehensive system analysis and official training GRAP TRAINING	GRAP training is attended as required by National Treasury	Comprehensive system analysis and official training	No GRAP training this quarter	Comprehensive system analysis and official training	Comprehensive system analysis and official training	None	Attendance registers of training sessions
GG/ MFVM	Increase Financial Viability	Asset Management	Assets Management Services	30/06/2014	R 2 000 000		Monitor asset management by the service provider and ensure skills transfer	Informal training provided on Job to 2 Officials, Asset verification conducted	Monitor asset management by the service provider and ensure skills transfer	Training provided to two officials, however the in-house training at Deloitte is not yet done e.g. (training on assetware)	Monitor asset management by the service provider and ensure skills transfer	Monitor asset management by the service provider and ensure skills transfer	None	Correspondence on engagement sessions Monthly reports
GG/ MFVM	Increase Financial Viability	Revenue Management	Revenue protection	30/06/2014			Monitor revenue billing system and report to Council	Monthly reports submitted to Council	Monitor revenue billing system and report to Council	Monthly reports submitted to Council	Monitor revenue billing system and report to Council	Monitor revenue billing system and report to Council	None	Signed off Monthly reports
GG/ MFVM	Increase Financial Viability	Revenue Management	Revenue enhancement Strategy	30/06/2014			Monitor implementation of the revenue enhancement strategy	Progress reports received monthly	Monitor implementation of the revenue enhancement strategy	Progress reports received monthly from UMS	Revise revenue enhancement strategy and submit to Council	Monitor implementation of the revenue enhancement strategy	None	Council Minutes Revised Revenue Enhancement strategy
GG/ MFVM	Increase Financial Viability	Revenue Management	Valuation Roll	30/06/2014	R 4 500 000		Balancing of valuation roll to system	90% complete	Balancing of valuation roll to system	Valuation roll balanced to system	Finalise Draft Valuation Roll	Advertise valuation roll, finalise objection process and submit to Council for approval	None	Supplementary valuation roll TOR for Valuation roll review

Quarterly targets per Project - Office of the Chief Financial Officer

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
GG/ MFVM	Increase Financial Viability	Supply chain management	Supply chain functionality improvement (MTAS)	30/06/2014			Draft a list of criteria to measure SCM functionality. Report quarterly on progress made on improving functionality. Review SCM Policy and submit to Council	Drafting of Criteria for Functionality of Supply Chain Management Process not yet done	Draft a list of criteria to measure SCM functionality. Report quarterly on progress made on improving functionality	Drafting of Criteria for Functionality of Supply Chain Management Process not yet done	Draft a list of criteria to measure SCM functionality. Report quarterly on progress made on improving functionality	Draft a list of criteria to measure SCM functionality. Report quarterly on progress made on improving functionality	To be done along with SCM performance Plan	Supply Chain Functionality Checklist SCM Policy Resolution

Key Performance Indicators (KPIs) - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Achieved Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
BSD	Develop and build skilled and knowledgeable workforce	Capacity building and Training	# of employees successfully trained	119	105	35	165	36	185	230	Budget constraints	Attendance Register
		Capacity building and Training	Work place skills plan submitted to LGSETA by 30 Jun	30-Jun	Not applicable this quarter	30-Jun	None	Acknowledgement of receipt				
		Capacity building and Training	Skills Audit Report finalised by 31 Dec	None	Not applicable this quarter	Not applicable this quarter	30-Dec	None	Not applicable this quarter	Not applicable this quarter	Was advertised, Tender closed on 4 December 2013 and briefing date was 29 December 2013	Skills Audit Report
		Capacity building and Training	# of Senior managers successfully completed minimum competency levels	21 Senior Managers & 6 Cllrs	Not applicable this quarter	23	None	CPMD Training schedule				
		Capacity building and Training	# of budgeted level 0-6 positions filled	81	84	129	86	133	89	92	None	Staff establishment
		Labour Relations	# of Local Labour Forum (LLF) meetings	5	3	2	6	3	9	12	LLF Forum was not correctly constituted, it has been corrected	Minutes and Attendance register
		Youth, Gender & Disability support	# of Jobs created by Municipal Capital projects for youth	1201	129	267	258	267	387	516	None	Consolidated Job creation reports
		Youth, Gender & Disability support	# of Jobs created by Municipal Capital projects for women	1263	178	180	355	180	533	710	Delay in project implementation	Consolidated Job creation reports
		Youth, Gender & Disability support	# of Jobs created by Municipal Capital projects for disabled persons	21	7	7	13	7	20	26	Delay in project implementation	Consolidated Job creation reports
		Capacity building and Training	# ward committee members work shopped on municipal affairs	New indicator	85	0	170	0	255	340	Waiting for COGHSTA to train the ward secretaries	Attendance register, Training material
GG	Attract and retain the best human capital to become employer of choice	Occupational Health and Safety	# OHS committee meetings	12	3	3	6	4	9	12	October meeting not attended due to tight schedule 29/11/2013 meeting postponed	OHS reports
		Organisational Design	Number of Section 57 posts vacant for more than three months	2	1	1	1	1	1	1	None	Staff establishment
	Improve stakeholder satisfaction	Communication	# of media briefings arranged	2	1	1	2	2	3	4	None	Register of publications
		Communication	# of newsletters produced	0	1	1	2	1	3	4	Printers closed at 10 December 2013	Publications
		Communication	# of statutory provisions complied with as contained in Section 75 (a-l) of MFMA within 5 days of approval	New indicator	12	7	12	12	12	12	None	Website update register
		Customer Care	Client satisfaction survey report completed by 30 June	None	Not applicable this quarter	30-Jun	None	Client Satisfaction survey report Council Minutes				

Key Performance Indicators (KPIs) - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Achieved Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
		Customer Care	Client satisfaction rating	Not available	Not applicable this quarter	50%	None	External Client Satisfaction Survey report				
		Public Participation	# of Mayoral (local) imbizos held	0	Not applicable this quarter	Not applicable this quarter	4 (1 per cluster)	2	Not applicable this quarter	4 (1 per cluster)	Political intervention	Minutes and Attendance register
	Effective and Efficient administration	Council Support	# of Council meetings held	9	1	3	2	4	3	4	None	Minutes and attendance registers
		Council Support	# of EXCO meetings held	19	7	6	12	8	19	26	None	Minutes and attendance registers
		Council Support	# of Cluster meetings held	91	27	16	54	24	81	108	None	Committee meetings register
GG / MFVM	Develop and build skilled and knowledgeable workforce	Capacity building and Training	% municipal budget for implementing Workplace Skills Plan	1.32%	Not applicable this quarter	1.32%	None	Approved Departmental budget 31 May 2010				
	Increase financial viability	Budget management	% of departmental budget spent	101%	25%	31%	50%	56%	75%	100%	None	Monthly financial budget reports
GG/ MTOD	Attract and retain the best human capital to become employer of choice	Human Resource Management	% Staff turnover	7.1%	Not applicable this quarter	6.6%	None	Staff establishment				
		Human Resource Management	% Employees that are female	30.9%	31%	31%	31%	36%	33%	35%	None	Employment Equity plan & compliance report
		Human Resource Management	% Employees that are youth	26.6%	28.0%	25.0%	29.1%	27.0%	31.0%	35.0%	The retention policy and succession plan will combat this challenge.	Employment Equity plan & compliance report
		Human Resource Management	% Employees that are disabled	2%	2.0%	2.1%	2.1%	2.2%	2.1%	2.2%	None	Employment Equity plan & compliance report
		Human Resource Management	# of critical posts filled (MM, CFO, Engineer, Town Planner, Communications, CORP)	4	6	5	6	5	6	6	Manager Communication the post has been advertised and waiting for approval to finalise the process	Staff establishment
GG/ PP	Improve stakeholder satisfaction	Ward Committees	# of monthly ward committee meetings	408	102	102	204	204	306	408	None	Register of Ward Committee Meeting Minutes
	Improve stakeholder satisfaction	Ward Committees	# Fully functional ward committees	34	34	34	34	34	34	34	None	Records of ward committee meetings

Key Performance Indicators (KPIs) - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Achieved Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
LED	Increased investment in the GTM economy	Expanded Public Works	# of work opportunities created through EPWP projects (FTE)	159	323	505	646	550	968	1291 (445)	None	Project Reports

Quarterly targets per Project - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification	
BSD	Enhance sustainable environmental management and social development	Special Programmes	Special Programmes Management	30/06/2014	R 350 000			Ensure that GTM coordinates Calendar days for special programmes and are mainstreamed	The Corporate Calendar is in place and all the special programmes are included in the Corporate Calendar	Ensure that GTM coordinates Calendar days for special programmes and are mainstreamed	Annual Youth Assembly held on 6 December 2013 Hotel @ Tzaneen *Provincial disability mont held at Sekhukhune district on 3 December 2013 *Women in Business held at Karibu 28/08 *16 Days was postponed.	Ensure that GTM coordinates Calendar days for special programmes and are mainstreamed	Ensure that GTM coordinates Calendar days for special programmes and are mainstreamed	*16 Days clashed with other activities *Disability council deferred due to financial constraints	Special Programmes Activity Plan Invitations Minutes/Reports and Attendance Registers
BSD/ MTOD	Develop and build skilled and knowledgeable workforce	Capacity building and Training	Workplace Skills Plan	30/06/2014	R 1 000 000			Implement approved Work Place Skills plan. Procurement of service providers	WSP is being implemented. In the process of procuring as service provider for the Skills audit	Implement approved Work Place Skills plan. 50% Expenditure	WSP is being implemented to a limited extent	Conduct an annual training needs assessment (audit) by February. Consolidate training needs into the Work Place Skills Plan. Implement approved Work Place Skills plan. 75% Expenditure	Finalise the Workplace Skills Plan and implement. Submit to LG Setu by 30 June 2013. Develop a training implementation plan by 30 June 2013. Implement approved Work Place Skills plan. 100% Expenditure Submission of ATR by 30 June '13	Budget constrains limit other training due to National Treasury's Regulations on minimum Competency Levels	LGSETA Claim form WSP ATR - proof of submission
GG/MTOD	Attract and retain the best human capital to become employer of choice	Labour Relations	Local Labour Forum	30/06/2014				Coordinate monthly Local Labour Forum meetings.	Coordinated 2 Local Labour Forum meetings.	Coordinate monthly Local Labour Forum meetings.	1 LLF meeting conducted	Coordinate monthly Local Labour Forum meetings.	Coordinate monthly Local Labour Forum meetings.	None	Minutes of Meetings Attendance registers (12)
GG/MTOD	Attract and retain the best human capital to become employer of choice	Labour Relations	Labour Relations management	30/06/2014				Ensure that all employees are workshopped on Conditions of service. Develop annual Programme	Conducted one workshop on Labour Relations for Community Services. The development of annual programme in progress.	Ensure that all employees are workshopped on Conditions of service.	9 Workshops on Labour relations conducted	Ensure that all employees are workshopped on Conditions of service.	Ensure that all employees are workshopped on Conditions of service.	None	Labour Relations workshop programme Attendance Registers
GG	Improve stakeholder satisfaction	Communication	Communication strategy	30/06/2014				Ensure that Communication Strategy is revised in consultation with all Departments, Ensure that all Official communication activities are in line with the approved strategy.	Communications Strategy has been reviewed in consultation with all departments and Councilors	Departmental consultations. Ensure that all Official communication activities are in line with the approved strategy	Council approved the Communication Strategy and all communication is monitored	Ensure that all Official communication activities are in line with the approved strategy	Submit revised Communication strategy to Council for approval by 31 May. Ensure that all Official communication activities are in line with the approved strategy.	None	Revised Communication Strategy -Council Minutes
GG	Improve stakeholder satisfaction	Regulatory Framework	Communication Policy	30/06/2014				Ensure that a Communication Policy is drafted	Communications Policy has been reviewed in consultation with all departments and Councilors	Ensure that a Communication Policy is drafted	Drafted and approved by Council during October 2013	Draft Communication Strategy ready for departmental consultations	Submit Communication Policy to Council for approval by 31 May	None	Communication Policy Council Minutes
GG	Improve stakeholder satisfaction	Customer care	Customer Call Centre (Mayoral Hotline)	30/06/2014				Ensure the Mayoral Hotline is established	Review of Specifications completed	Monitor progress with the Mayoral hotline system and provide technical assistance consultation with the Service Providers	Specifications finalised awaiting advertisement in 3rd Qtr	Monitor progress with the Mayoral hotline system and provide technical assistance consultation with the Service Providers	Monitor progress with the Mayoral hotline system and provide technical assistance in consultation with the Service Providers	Financial Constraints	Customer Care and Hotline activity Reports
GG	Improve stakeholder satisfaction	Public Participation	Public Participation management	30/06/2014				Draft Integrated Public Participation programme in consultation with all Departments and finalise by 31 July. Ensure implementation	Integrated PP Programme not drafted. The Public Participation Programme was postponed due to non availability of politicians.	Monitor implementation of the Integrated Public Participation Programme	The draft is ready, waiting input from ward committee planned for February	Monitor implementation of the Integrated Public Participation Programme	Monitor implementation of the Integrated Public Participation Programme	None	Integrated Public Participation programme, Invitations Attendance Register
GG	Effective and Efficient administration	Information management	Centralised Filing & Record Keeping	30/06/2014				Ensure that all employees utilise the centralised filing system and proper record keeping of all official documents	Internal workshop programme on Records and Electronic document management compiled and distributed to all the departments on 17September 2013.	Ensure that all employees utilise the centralised filing system and proper record keeping of all official documents	Induction workshop were conducted on 02 December 2013 and all Departments were in participation	Ensure that all employees utilise the centralised filing system and proper record keeping of all official documents	Ensure that all employees utilise the centralised filing system and proper record keeping of all official documents	None	*Training Programme -Attendance Registers -Collaborator

Quarterly targets per Project - Corporate Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification		
GG	Effective and Efficient administration	Information management	Delegation of Authority	30/06/2014	R 250 000			Submit Revised Delegations Council for approval by 30 Sept. Arrange a Workshop on delegations		The revised Delegation of Authority was discussed during the Lekgotla meeting held between officials and Councillors and was further presented to Council for approval but referred back for further amendments	Monitor adherence to Delegations of Authority	Item was referred back from Council for adjustment	Monitor adherence to Delegations of Authority	Monitor adherence to Delegations of Authority	Legal office still to resolve issues raised	Council Resolution Revised Delegations Report
GG	Effective and Efficient administration	Information management	Computers and IT Equipment for the CFO's department	30/06/2014		R 200 000		Submit specifications to SCM by 30 July.		Seven Computers procured.	Procurement Process	Seven Computers and Five Laptops purchased	Payment for computers and equipment	Computers & IT equipment procured	None	*Asset register update
GG	Effective and Efficient administration	Information management	Purchase of Laptops	30/06/2014		R 84 000		Not applicable this quarter		30 Laptops procured.	Not applicable this quarter	Not applicable this quarter	Procure Laptops	Procure Laptops	None	Asset Register update
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture equipments and books for the Corporate Services department	30/06/2014		R 230 500		Procurement of furniture and books as and when the need requires		No Furniture purchased this quarter	Procurement of furniture and books as and when the need requires	Furniture procured (conference table, reception desks etc.) Not all received yet.	Procurement of furniture and books as and when the need requires	Procurement of furniture and books as and when the need requires	None	Asset Register update
GG	Effective and Efficient administration	Regulatory Framework	Promulgation of By-laws	30/06/2014				Ensure that by-laws are promulgated. Monitor the public participation process and finalise by-laws for promulgation.		No Public Participation Process or Promulgation conducted during this quarter	Ensure that by-laws are promulgated. Monitor the public participation process and finalise by-laws for promulgation.	26 By-Laws were reviewed awaiting public participation in the 3 quarter	Ensure that by-laws are promulgated. Monitor the public participation process and finalise by-laws for promulgation.	Ensure that by-laws are promulgated. Monitor the public participation process and finalise by-laws for promulgation.	None	Government Gazette
GG / PP	Improve Stakeholder satisfaction	Ward Committees	Ward Committees Functionality	30/06/2014				Monitor support given to ward committees ensure that monthly reports are submitted and service delivery issues directed to the relevant department.		Monthly reports are submitted Water issues and Electricity were referred to departments	Monitor support given to ward committees ensure that monthly reports are submitted and service delivery issues directed to the relevant department.	CDF assist ward committee developing programme and also typing minutes	Monitor support given to ward committees ensure that monthly reports are submitted and service delivery issues directed to the relevant department.	Monitor support given to ward committees ensure that monthly reports are submitted and service delivery issues directed to the relevant department.	None	Monthly WC reports
LED/ MTOD	Develop high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	Cascade Performance Management System	30/06/2014				Identify "best practice" municipalities to visit and study process of cascading individual PMS. Draft implementation guidelines. Appoint capable personnel in HR to manage process and appoint service provider		Best practice municipalities not yet visited, Advertisement for service provider closed on 27 September	Commence with cascading process by putting procedures and templates in place and by arranging workshops with union representatives and employees on targeted levels to train them on PMS.	Requested COGHSTA to assist with identification for service provider closed on 27 September. No progress with since BEC meeting held on 1 November.	Commence with cascading process by putting procedures and templates in place and by arranging workshops with union representatives and employees on targeted levels to train them on PMS.	Development of performance plans for targeted levels of employees	None	Correspondence Workshop attendance registers Procedure Manual

Key Performance Indicators (KPIs) - Electrical Engineering Department

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure	% of households with access to electricity	89.00%	Not applicable this quarter	Not applicable this quarter	91.5%	90.0%	Not applicable this quarter	94% (102377 of 108926)	546 new connections completed	Electrification reports
	Optimise and sustain infrastructure investment and services	Cost Recovery	Total kwh electricity loss	47 740 299	11935074.75	Not available yet	23870149.5	Not available yet	35805224.25	47740299	Calculated annually	Revenue reports
		Electricity network upgrade and maintenance	R-value spent on maintenance of electricity infrastructure as % of asset value	2.0%	Not applicable this quarter	Not applicable this quarter	1.4%	Not available yet	Not applicable this quarter	2.8%	Calculated annually	Bi-annual
		Electricity network upgrade and maintenance	R-value electricity maintenance	R 36 240 806	R 8 077 469	R 9 813 942	R 20 193 673	R 19 898 629	R 32 309 876.80	R 40 387 346	None	Budget expenditure
		Electricity network upgrade and maintenance	Km of overhead lines rebuilt	20	3	0	3	0	6	12	Cash flow constraints	Project Progress reports
GG	Effective and Efficient administration	Management and Administration	# of departmental meetings	1	3	2	6	3	9	12	Time and personnel constraints	Minutes and Attendance registers of Departmental meetings
GG / MFVM	Increase financial viability	Budget management	% of departmental budget spent	77%	25%	24%	50%	45%	75%	100%	None	Monthly financial budget reports
GG / MFVM	Increase financial viability	Expenditure Management	% of capital budget for electricity spent	97%	10%	4%	20%	14%	50%	100%	No Capital received due to cash flow restraints	Expenditure report
GG / MFVM	Increase financial viability	Financial reporting	% of AG queries responded to within 3 working days	100%	Not applicable this quarter	Not applicable this quarter	100%	100%	Not applicable this quarter	Not applicable this quarter	None	Register of Audit queries & corresponding reports
LED	Create a stable economic environment by attracting suitable investors	Electricity Infrastructure	Available MVA - Town	35MVA	Not applicable this quarter	35MVA	45MVA	35MVA	Not applicable this quarter	45MVA	Projects not yet complete	Asset register
		Electricity Infrastructure	Available MVA - Outlying	50MVA	Not applicable this quarter	50MVA	50MVA	50 MVA	Not applicable this quarter	50MVA	None	Asset register
	Increased investment in the GTM economy	Expanded Public Works	# of EPWP work opportunities created through EED projects	New indicator	229	62	458	153	687	916	Less Projects due to cash flow restraints	Project reports

Quarterly targets per Project - Electrical Engineering Departmen

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
BSD	Improve access to sustainable and affordable services	Electricity Infrastructure Development	Electrification of Lekgwareng (215 units)	30/06/2014	R 2 200 000		Designs approved	Project at Construction Phase	Contracter appointed	Project at Construction phase (78%)	Project 50% completed	Project completed 215 units energised	None	Consultant Reports
		Electricity Infrastructure Development	Electrification of Mbekwana and Lwandlamuni (570 units)	30/06/2014	R 5 450 000		Designs approved	Project at Construction Phase	Contracter appointed	Lwandlamuni at Construction phase (61%) Mbekwana project on hold due to Community despute (11%)	Project 50% completed	Project completed 570 units energised	Mbekwana project on hold due to Community dispute	Consultant Reports
		Electricity Infrastructure Development	Electrification of Mohlaba Cross and Malakete (564 units)	30/06/2014	R 5 350 000		Designs approved	Project at Design Stage	Contracter appointed	Designs approved	Project 50% completed	Project completed 564 units energised	None	Consultant Reports
		Electricity Infrastructure Development	Electrification of households at Khujwana (Phase 1 and 2)	30/06/2014	R 13 919 000		Designs approved	Project at Design Stage	Contractor appointed	Designs approved	Project 50% completed	Project completed units energised in Phase 1 is 418 and 674 in Phase 2	None	Consultant Reports
		Electricity Infrastructure Development	Electrification of Dan Ext 2	30/06/2014	R 9 000 000		Appointment of service providers	Construction Completed Awaiting Energisation	Designs approved by ESKOM	Project completed and energised (546 units connected)	Electrification of 544 households in progress (50% complete)	Electrification of 544 households completed	None	Monthly report
		Electricity Infrastructure Development	Electrification of households at Thapane	30/06/2014	R 4 565 000		Appointment of service provider	Project at Design Stage	Approval of designs	Designs approved	50% construction completed	Completed and energised (395 Units)	None	Progress reports Hand over certificate
		Electricity Infrastructure Development	Apollo lights at Dan village	30/06/2014		R 500 000	Identify specific position where Apollo light is required. Get permission from relevant stakeholders. Application for connection from ESKOM	Specifications drawn up, tender document complete, awaiting MM's approval for advertisement	Provide specifications to SCM and monitor procurement process	Bid evaluation done waiting for BAC to appoint	Monitor the installation of Apollo light by service provider, 50% construction completed	Apollo lights in Dan Village completed	Bid evaluation done waiting for BAC to appoint	Progress reports Hand over certificate
		Electricity Infrastructure Development	Apollo lights at Motupa village	30/06/2014		R 500 000	Identify specific position where Apollo light is required. Get permission from relevant stakeholders. Application for connection from ESKOM	Specifications drawn up, tender document complete, awaiting MM's approval for advertisement	Provide specifications to SCM and monitor procurement process	Bid evaluation done waiting for BAC to appoint	Monitor the installation of Apollo light by service provider, 50% construction completed	Apollo lights in Motupa Village completed	Bid evaluation done waiting for BAC to appoint	Progress reports Hand over certificate
		Electricity Infrastructure Development	Apollo lights at Nyagelani (Radoo) village	30/06/2014		R 500 000	Identify specific position where Apollo light is required. Get permission from relevant stakeholders. Application for connection from ESKOM	Specifications drawn up, tender document complete, awaiting MM's approval for advertisement	Provide specifications to SCM and monitor procurement process	Bid evaluation done waiting for BAC to appoint	Monitor the installation of Apollo light by service provider, 50% construction completed	Apollo lights in Nyagelani Village completed	Bid evaluation done waiting for BAC to appoint	Progress reports Hand over certificate
		Electricity Infrastructure Development	Apollo lights at Tickyline village	30/06/2014		R 500 000	Identify specific position where Apollo light is required. Get permission from relevant stakeholders. Application for connection from ESKOM	Specifications drawn up, tender document complete, awaiting MM's approval for advertisement	Provide specifications to SCM and monitor procurement process	Bid evaluation done waiting for BAC to appoint	Monitor the installation of Apollo light by service provider, 50% construction completed	Apollo lights in Tickyline Village completed	Bid evaluation done waiting for BAC to appoint	Progress reports Hand over certificate
Optimise and sustain infrastructure investment and services	Electricity network upgrade and maintenance	Electricity Infrastructure Development	Purchase electrical equipment	30/06/2014		R 25 000	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	No procurement done	Not applicable this quarter	Procure equipment	Cash flow constraints	Proof of purchase
		Electricity Infrastructure Development	Master Plan Review (Electricity)	30/06/2014	R 1 700 000		Draft Request for proposal and submit to SCM for Procurement of a consultant	Draft request to be submitted in November 2013	Appointment of consultant	Scope of works document completed	1st Draft Revised Master Plan completed	Final submission of Master Plan by service provider.	None	Revised Electricity Master Plan Progress Reports
		Electricity Infrastructure Development	Service Contribution	30/06/2014		R 15 000 000	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Utilised primarily on Capacity project	Identification and planning of projects	Ensure that service contribution funds received are allocated to projects	None	Correspondence with CFO

Quarterly targets per Project - Electrical Engineering Departmen

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification	
		Electricity network upgrade and maintenance	<i>Energy efficiency and demand</i>	30/06/2014		R 5 000 000		Draft Request for proposal and submit to SCM for Procurement of a consultant	Consultant appointed. Started process for baseline information and report to DOE	Appoint service provider for energy efficiency	Tenders closed in December 2013. Contractor to be appointed before end of February 2014	Energy audit report finalised	Monitor the implementation of recommendations of energy audit report. 25% of energy saving plan implemented	None	Energy Audit Report Consultant Appointment letter
		Electricity network upgrade and maintenance	<i>Rebuilding of Lines- Atherstone sub - redbank and Enslin (12km)</i>	30/06/2014		R 2 160 000		Draft specifications and submit to Supply Chain for procurement process	No progress	Appointment of service provider	Survey complete, will move substation and rebuild Grysapel line	Pegging and initial ground work	Instruction to contractor and implementation	Cash flow constraints	Specifications Progress Reports Proof of payment
		Electricity network upgrade and maintenance	<i>Electricity capacity building - Avis old SAR to Power station</i>	30/06/2014		R 8 000 000		Design and technical specifications completed submit to SCM.	Capital not available due to cash flow problem. Consultant started with compilation of tender documents on own risk.	Appointment of service provider	Final designs in progress	Material delivered and construction commenced	Construction of ringfeed cable and close-out.	Cash flow constraints	Proof of submission of Technical Spect to SCM Progress Reports Close-out report
		Electricity network upgrade and maintenance	<i>SAB Re-routing of HT Cable NERSA Audit</i>	30/06/2014		R 800 000		Determine route for new cable	Cable route determined, will start with procurement for excavations	Not applicable this quarter	Cable procured waiting for Contractors to open trench and lay pipes then cable will be laid in the same trench R231 770,00 spend	Procurement of cable	Installation of cable	None	Progress Reports
		Electricity network upgrade and maintenance	<i>Renewal R and M on airconditioners</i>	30/06/2014		R 40 000		Renewal of airconditioners as and when the need requires	Airconditioners will be replaced as and when needed	Renewal of airconditioners as and when the need requires	SCMU to advertise for service provider	Renewal of airconditioners as and when the need requires	Renewal of airconditioners as and when the need requires	None	Update Asset Register
		Electricity network upgrade and maintenance	<i>Renewal Repairs and Maintenance on distribution network</i>	30/06/2014		R 3 000 000		Identify lines to be rebuilt and procure service provider and implement	Not applicable this quarter	Identify lines to be rebuilt and procure service provider and implement	Miscellaneous repairs and maintenance	Identify lines to be rebuilt and procure service provider and implement	Identify lines to be rebuilt and procure service provider and implement	Cash flow constraints	Progress Reports
		Electricity network upgrade and maintenance	<i>Renewal, Repairs and Maintenance on pre paid meters</i>	30/06/2014		R 500 000		Replace old technology with new meters and equipment. 41 connections replaced	Project halted due to cash flow problems. 13 Data Concentrators installed as infrastructure for the prepaid system.	Replace old technology with new meters and equipment. 82 connections replaced	45 Connections completed, project halted due to financial constraints	Replace old technology with new meters and equipment. 123 connections replaced	Replace old technology with new meters and equipment. 166 connections replaced	Cash flow constraints	Progress Reports
		Electricity network upgrade and maintenance	<i>Installation of New Automatic reclosers</i>	30/06/2014		R 300 000		Not applicable this quarter	Not applicable this quarter	Procurement of 1 Automatic Recloser	Auto-Reclosers ordered	Installation of Automatic Recloser and commissioning	Not applicable this quarter	None	Progress Reports Asset register
		Electricity network upgrade and maintenance	<i>Electricity capacity building - Cable network renewal</i>	30/06/2014		R 2 000 000		Determine route for new cable	Cable identified for replacement is still to be confirmed	Not applicable this quarter	Project linked to Old SAR to Power station project. Consultant drafted documets on own risk.	Procurement of cable	Installation of cable	Cash flow constraints	Progress Reports
		Electricity network upgrade and maintenance	<i>New Double garage to house protection equipment</i>	30/06/2014		R 150 000		Plan and drawing of building plan and bill of quantities.	Project will move to next quarter due to availability of funds	Submit specifications to SCM and procure service provider	Technical Specs prepared	Appointment and construction of garage	Double garage completed	None	Building plan Asset Register update
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and equipment for the Electrical Engineering Department	30/06/2014		R 200 000		Not applicable this quarter	Not applicable this quarter	Purchase furniture and equipment	Not purchased	Purchase furniture and equipment	Not applicable this quarter	Cash flow constraints	Payment advice Asset Register update

Key Performance Indicators (KPIs) - Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
BSD	Improve access to sustainable and affordable services	Building Control	% decrease in non-compliance to building regulations	30%	not applicable this quarter	20%	None	Register of contraventions				
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Km of roads tarred	9	Not applicable this quarter	Not applicable this quarter	not applicable this quarter	13	Not applicable this quarter	44.3	None	Road Progress Reports
BSD	Optimise and sustain infrastructure investment and services	Maintenance and upgrading of municipal buildings	R-value spent on maintenance of municipal buildings as % of asset value	1.4%	Not applicable this quarter	Not applicable this quarter	2%	0,11%	Not applicable this quarter	2%	Delays in SCMU processes	Expenditure Report & Asset Value
BSD	Optimise and sustain infrastructure investment and services	Roads and Storm water maintenance and upgrade	R-value spent on maintenance of roads infrastructure as % of asset value	4.5%	Not applicable this quarter	Not applicable this quarter	4.5%	2.0%	Not applicable this quarter	4.5%	Not sufficient budget	Expenditure reports
BSD	Optimise and sustain infrastructure investment and services	Water and Sewer maintenance and upgrade	% reduction in distribution losses (water)	10%	Not applicable this quarter	8%	None	Water distribution reports				
GG	Effective and Efficient administration	Management and Administration	# of departmental meetings	0	3	3	6	2	9	12	There was no meeting in December due to employees on leave	Minutes and Attendance registers of Departmental meetings
GG / MFVM	Increase financial viability	Budget management	% of departmental budget spent	84%	25%	25%	50%	51%	75%	100%	None	Monthly financial budget reports
GG / MFVM	Increase financial viability	Budget management	% MIG funding spent	92%	10%	17%	50%	35%	75%	100%	Delay in the appointment of contractor	Budget printout
LED	Increased investment in the GTM economy	Expanded Public Works	# of EPWP work opportunities created through ESD projects	930	229	220	458	324	687	916	Delays in appointment of service providers	EPWP reports

Quarterly targets per Project - Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
BSD	Improve access to sustainable and affordable services	Roads and Storm water Infrastructure Development	Sasekani to Nkwanakowa D Tar Road	30/06/2014		R 6 500 843	7.2km Tar road completed	0 km	Not applicable this quarter	The contractor resumed the works on the 4th of November 2013. Very little progress has been made as there was a lot of rain interruptions (45% progress)	Not applicable this quarter	Not applicable this quarter	The contractor was off site	Completion certificate
		Roads and Storm water Infrastructure Development	Mafarana, Nisako, Bonn to Sedan Tar Road	30/06/2014		R 16 137 152	Monitor the construction of a tar road and report progress expenditure at 45%	Expenditure is at 19%	Monitor the construction of a tar road and report progress expenditure at 90%	Progress Expenditure is at 25%. The contractor is busy with roadbed preparation, placing of subbase material on other section and bedding for the culverts. (36%	5km tar road completed. Expenditure at 100%	5km tar road completed. Expenditure at 100%	Slow progress by the contractor	Completion certificate
		Roads and Storm water Infrastructure Development	Nkwanakowa C - Ring Road	30/06/2014		R 5 000 000	Nkwanakowa Ring Road completed	Earth works and road bed	Not applicable this quarter	Finishing the base and Sealing	Not applicable this quarter	Not applicable this quarter	Project not yet complete due to slow progress by the contractor. The contractor is now on site.	Completion certificate
		Roads and Storm water Infrastructure Development	Agatha street (Tzaneen) Refurbishment	30/06/2014		R 1 500 000	Procurement of a contractor	contractor not yet appointed.	Refurbishment completed	Consultant busy with the investigations	Not applicable this quarter	Not applicable this quarter	Project delayed due to delay in the appointment of consultant	Progress Reports Completion Certificates
		Roads and Storm water Infrastructure Development	Sapekoe drive (Tzaneen) Refurbishment - phase 1	30/06/2014		R 2 500 000	Procurement of a contractor	contractor not yet appointed.	Refurbishment completed	Consultant appointed, busy with investigations	Not applicable this quarter	Not applicable this quarter	Project delayed due to delay in the appointment of consultant	Progress Reports Completion Certificates
		Roads and Storm water Infrastructure Development	Khayalami street (Nkwanakowa) Refurbishment - phase 1	30/06/2014		R 2 500 000	Procurement of a contractor	contractor not yet appointed.	Refurbishment completed	Waiting for the appointment of the consultant	Not applicable this quarter	Not applicable this quarter	Project delayed due to delay in the appointment of consultant	Progress Reports Completion Certificates
		Roads and Storm water Infrastructure Development	Bankuna street (Nkwanakowa) Refurbishment - phase 1	30/06/2014		R 3 000 000	Procurement of a contractor	contractor not yet appointed.	Refurbishment completed	Waiting for the appointment of the consultant	Not applicable this quarter	Not applicable this quarter	Project delayed due to delay in the appointment of consultant	Progress Reports Completion Certificates
		Roads and Storm water Infrastructure Development	Senakwe to Maropalala Tar (Phase 2)	30/06/2014		R 20 767 635	Construction, expenditure at 25%	Construction expenditure is at 69%. Physical progress is at 45%	Construction, expenditure at 50%	Construction expenditure is at 55%	Construction, expenditure at 75%	6.8km tar road completed, 99% expenditure	None	Completion certificate
		Roads and Storm water Infrastructure Development	Thapane to Moruji Tar	30/06/2014		R 37 991 687	Construction, expenditure at 25%	5% professional fees expenditure and 0% construction	Construction, expenditure at 50%	Still awaiting the appointment of the contractor	Construction, expenditure at 75%	11.5km Tar road completed, expenditure at 99%	Delays in SCMU processes	Completion certificate
		Water and Sewer Infrastructure	Rural Household Infrastructure Grant (Sanitation)	30/06/2016		R 4 000 000	Procurement of contractor.	Project allocated to MDM	Construction of VIPs in rural areas completed	Project and the funds were re-allocated to MDM by Treasury because MDM is the Water Service Authority	Not applicable this quarter	Not applicable this quarter	Project and the funds were re-allocated to MDM by Treasury because MDM is the Water Service Authority	Project Certificates & progress reports

Quarterly targets per Project - Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
	Optimise and sustain infrastructure investment and services	Fleet management	<i>Purchase a vehicle for the Speaker</i>	30/06/2014		R 480 000	Procurement of vehicle for the speaker by 31 July	Evaluation stage	Not applicable this quarter	Adjudication stage	Not applicable this quarter	Not applicable this quarter	Delays in SCMU processes	Asset Register update
		Water and Sewer maintenance and upgrade	<i>Water & Sewer master plan</i>	30/06/2014			Liaise with MDM & MISA on the drafting of a Water and Sewer Master plan, report progress	The process is going on and implemented by MISA through consultation with MDM	Liaise with MDM & MISA on the drafting of a Water and Sewer Master plan, report progress	The process of drafting Water Master Plan is going on and implemented by MISA in consultation with MDM	Liaise with MDM & MISA on the drafting of a Water and Sewer Master plan, report progress	Liaise with MDM & MISA on the drafting of a Water and Sewer Master plan, report progress	None as MISA and MDM are busy with the drafting of the Plan	Correspondence
		Maintenance and upgrading of municipal buildings	<i>Construction of a new carport at the Museum</i>	30/06/2014		R 100 000	Construction of carport at the Museum	Busy with specifications and plans	Not applicable this quarter	SCMU to advertise for appointment of service provider	Not applicable this quarter	Not applicable this quarter	None	Completion certificate
		Maintenance and upgrading of municipal buildings	<i>Provision of parking at Waste Management offices</i>	30/06/2014		R 10 000	Construction of a carport at Waste Management offices	Not yet constructed. Busy with specifications and plans	Not applicable this quarter	SCMU to advertise for appointment of service provider	Not applicable this quarter	Not applicable this quarter	None	Completion certificate
		Maintenance and upgrading of municipal buildings	<i>Expansion of storage facility at Nkowanokwa Testing Station and shelves</i>	30/06/2014		R 40 000	Expansion of storage facility at Nkowanokwa Testing Station and shelves completed	Busy with specifications and plans	Not applicable this quarter	SCMU to advertise for appointment of service provider	Not applicable this quarter	Not applicable this quarter	None	Completion certificate
		Maintenance and upgrading of municipal buildings	<i>Convert H.C.R.W. storeroom into office/conference room in Tzaneen</i>	30/06/2014		R 100 000	Conversion of H.C.R.W. storeroom into office/conference room in Tzaneen completed	Busy with specifications and plans	Not applicable this quarter	SCMU to advertise for appointment of service provider	Not applicable this quarter	Not applicable this quarter	None	Completion certificate
		Maintenance and upgrading of municipal buildings	<i>Upgrading and extension of trade license office</i>	30/06/2014		R 40 000	Upgrading and extension of trade license office completed	Busy with specifications and plans	Not applicable this quarter	SCMU to advertise for appointment of service provider	Not applicable this quarter	Not applicable this quarter	None	Completion certificate
		Maintenance and upgrading of municipal buildings	<i>Partitioning of Tourism Centre</i>	30/06/2014		R 250 000	Investigate ownership of building	Investigations of building ownership has been finalised. Busy with specifications and interaction with the user	Partitioning of Tourism Centre completed	SCMU to advertise for appointment of service provider	Not applicable this quarter	Not applicable this quarter	Building ownership investigations took longer than planned	Completion certificate
		Maintenance of municipal assets	<i>Renovation of Municipal Swimming Pool in Tzaneen</i>	30/06/2014		R 3 692 000	Submit application to MIG by 31 July. Processing and approval	Application completed but not submitted to MIG	Planning and appointment of contractor	Consultant appointed and busy with designs	Construction of swimming pool, report progress	Construction of swimming pool completed	None	Progress Reports Completion certificate
		Maintenance of municipal assets	<i>Renovation of Parks -Maritz Street and Extension 13, Lenyenye, Letsitele and</i>	30/06/2014		R 1 000 000	Application to MIG	Application not submitted	Not applicable this quarter	Did not receive information from Parks division	Not applicable this quarter	Procurement of contractor, appointment by 1 June	Dependant on CSD/Parks	MIG application Appointment letter
		Maintenance of municipal assets	<i>Upgrading of Lenyenye Stadium</i>	30/06/2014		R 5 000 000	Submit application to MIG by 31 July. Processing and approval	Application submitted	Planning and appointment of contractor	Project registered with MIG. Consultant appointed	Implementation of upgrading programme, report progress	Implementation of upgrading programme, report progress	Problem with MIG MIS system	Progress Reports Completion certificate
		Maintenance of municipal assets	<i>Upgrading of Nkowanokwa Stadium</i>	30/06/2014		R 2 000 000	Submit application to MIG by 31 July. Processing and approval	Application completed but not submitted to MIG	Planning and appointment of contractor	Project registered with MIG. Consultant not yet appointed	Implementation of upgrading programme	Implementation of upgrading programme	Problem with MIG MIS system	Progress Reports Completion certificate

Quarterly targets per Project - Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
		Roads & Storm water maintenance and upgrade	Roads masterplan Development	30/06/2014				Liaise with MISA on the drafting of a Road Master Plan. Report Progress		Liaise with MISA on the drafting of a Road Master Plan. Report Progress			Dependant on MISA	Progress Reports
		Roads & Storm water maintenance and upgrade	Purchase Survey Equipment	30/06/2014		R 150 000		Procurement of survey equipment	Busy with specifications	Not applicable this quarter	Not yet purchased due to cash flow problems	Not applicable this quarter	Cash flow challenges	Asset Register update
		Roads & Storm water maintenance and upgrade	Purchase generators	30/06/2014		R 60 000		Not applicable this quarter	Not applicable this quarter	Procurement of generator	Not yet purchased due to cash flow problems	Not applicable this quarter	Cash flow challenges	Asset Register update
		Roads & Storm water maintenance and upgrade	Purchase welding machines	30/06/2014		R 25 000		Not applicable this quarter	Not applicable this quarter	Procurement of welding machines	Busy with procurement	Not applicable this quarter	None	Asset Register update
		Roads & Storm water maintenance and upgrade	Purchase Diesel bowser	30/06/2014		R 65 000		Procure Diesel bowser	Busy with specifications	Not applicable this quarter	Not yet purchased due to cash flow problems	Not applicable this quarter	Cash flow challenges	Asset Register update
		Roads & Storm water maintenance and upgrade	Purchase 2 Chain Saws	30/06/2014		R 20 000		Procurement of 2 chainsaws	Busy with specifications	Not applicable this quarter	Not yet purchased due to cash flow problems	Not applicable this quarter	Cash flow challenges	Asset Register update
		Roads & Storm water maintenance and upgrade	Replacement of small tools	30/06/2014		R 50 000		Procurement of small tools	Busy with specifications	Not applicable this quarter	Not yet purchased due to cash flow problems	Not applicable this quarter	Cash flow challenges	Asset Register update
		Water and Sewer maintenance and upgrade	BlueDrop Water Certification (BDC)	30/06/2014				Maintain blue drop status by monitoring compliance to SANS 241:2011 at Tzaneen & Letsitele water system. Develop water safety plans and policies for Nkowankowa and Lenyenye to secure BDC	The Blue Drop assessment is due on the 30 October 2013. The SANS 241: 2011 Samples are being taken for all five towns. Water Safety Plan to be Reviewed in December 2013	Maintain blue drop status by monitoring compliance to SANS 241:2011 at Tzaneen & Letsitele water system. Implement water safety plans and policies for Nkowankowa and Lenyenye to secure BDC	The BDC status is being maintained through compliance monitoring as per SANS 241:2011 at Tzaneen & Letsitele water system. Implement water safety plans and policies for Nkowankowa and Lenyenye to secure BDC	Maintain blue drop status by monitoring compliance to SANS 241:2011 at Tzaneen & Letsitele water system. Implement water safety plans and policies for Nkowankowa and Lenyenye to secure BDC	GTM can only advice LNW for Nkowankowa in case of none compliance. Can't make changes.	Water Quality reports Policies
		Water and Sewer maintenance and upgrade	GreenDrop Certification (GDC)	30/06/2014				Develop plans for waste water management to secure GDC for Tzaneen & Nkowankowa and Lenyenye. Monitor activities to ensure adherence to SANS 241:2011	The Green Drop assessment is due on the 30 October 2014. Risk abatement Plan is available and in place, the plan has been sent to council for adoption.	Develop plans for waste water management to secure GDC for Tzaneen & Nkowankowa and Lenyenye. Monitor activities to ensure adherence to SANS 241:2011	Wastewater Risk Abatement Plan for Tzaneen Wastewater had been finalised. It is just waiting for circulation to Council to adapt it.	Develop plans for waste water management to secure GDC for Tzaneen & Nkowankowa and Lenyenye. Monitor activities to ensure adherence to SANS 241:2011	None	*Waste Water Management Plan *Waste Water Quality reports

Quarterly targets per Project - Engineering Services Department

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification	
		Water and Sewer maintenance and upgrade	Water Service Authority	30/06/2014				Follow-up with COGSTA on progress with GTM Service Authority Status recommendation and report progress	Not done	Follow-up with COGSTA on progress with GTM Service Authority Status recommendation and report progress	Council had resolved that GTM's PMT will meet with Mopani District Municipality Mayoral Committee.	Follow-up with COGSTA on progress with GTM Service Authority Status recommendation and report progress	Follow-up with COGSTA on progress with GTM Service Authority Status recommendation and report progress	None	Correspondence
	Enhance sustainable environmental management and social development	Environmental management	Hawkers esplanades in rural areas	30/06/2014		R 100 000	Submit applications to MIG	Application completed but not submitted to MIG	Not applicable this quarter	Location for project not yet identified by owner department	Not applicable this quarter	Drafting of implementation plan for the establishment of Hawkets Esplanades in the rural areas.	Awaiting response from PED&CSD	MIG application Implementation plan	
Environmental management		Hawkets esplanades in Tzaneen	30/06/2014		R 140 000	Submit applications to MIG	Application completed but not submitted to MIG	Not applicable this quarter	Location for project not yet identified by owner department	Not applicable this quarter	Drafting of implementation plan for the establishment of Hawkets Esplanades in Tzaneen areas.	Awaiting response from PED&CSD	MIG application Implementation plan		
Sport and recreation		Construction of a new community hall at Relela Cluster	30/06/2014		R 1 000 000	Application to MIG	Application completed but not submitted to MIG	Not applicable this quarter	Consultant appointed and busy with designs	Not applicable this quarter	Procurement of contractor, appointment by 1 June	None	MIG application Appointment letter		
GG	Effective and Efficient administration	Management and Administration	Purchase and Installation of Air conditioners for the Corporate Services Department	30/06/2014		R 60 000	Procurement of air conditioners for CORP	Busy with specifications	Not applicable this quarter	Procurement underway.	Not applicable this quarter	Not applicable this quarter	SCM Processes	Asset Register update	

Key Performance Indicators (KPIs) - Community Services Department

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
BSD	Effective and Efficient administration	Safety and Security	# of theft cases from council buildings	New indicator	0	0	0	1	0	0	Case under investigation. Store room roof stolen at Nkowankowa Cemetery	Theft & damages register
	Improve access to sustainable and affordable services	Cemetery development	# of new cemeteries developed	0	Not applicable this quarter	1	Not applicable this quarter	1	Not applicable this quarter	2	None (Lenyenye cemetery was developed)	Lenyenye & Nkowankowa Cemetery Establishment Notice
		Traffic Services	Traffic fine collection rate [(Rand value received for fines/ R value of fines issued as (%)]	60%	70%	50%	70%	60%	70%	70%	Challenges with warrant of arrest not processed on time	Revenue reports
		Traffic Services	# of planned road blocks	0	13	23	26	25	39	52	Dependant on roadblock bus	Roadblock schedule Reports
		Waste Management	R-value spent on waste management	actual awaited	R 13 519 906.06	R 10 998 815.16	R 27 039 812.11	R 21 997 630.32	R 40 559 718.17	R 54 079 624.22	None	Monthly reports
		Waste Management	% Households with access to basic level of solid waste management services	12%	Not applicable this quarter	12%	12%	10%	Not applicable this quarter	12%	Actual Adjusted with Census 2011 total households	Solid waste Service schedules
		Waste Management	# of service areas (rural waste) serviced (EPWP)	7	7	7	7	7	7	7	None	Rural Waste service schedules Monthly Reports
	Enhance sustainable environmental management and social development	Environmental Health management	% compliance to the environmental legislation checklist	76%	Not applicable this quarter	80%	None	Environmental Checklist				
Environmental Health management		% of water samples that comply with SANS 0241	80%	80%	78%	80%	79%	80%	80%	None	Water quality lab reports	
GG	Effective and Efficient administration	Management and Administration	# of departmental meetings	3	3	3	6	5	9	12	None	Minutes and Attendance registers of Departmental meetings
GG / MFVM	Increase financial viability	Budget management	% of departmental budget spent	99%	25%	23%	50%	50%	75%	100%	None	Monthly financial budget reports
LED	Increased investment in the GTM economy	Expanded Public Works	# of EPWP work opportunities created through CSD projects	New indicator	42	223	84	223	126	168	None	Projects Report

Quarterly targets per Project - Community Services Department

KPA/Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
BSD	Improve access to sustainable and affordable services	Traffic Services	GTM Law Enforcement	30/06/2014			Ensure that Traffic Law Enforcement is implemented in the GTM area. Report areas covered	Areas covered are Tzaneen, Letsitele, Naphuno and Nkawkowa	Ensure that Traffic Law Enforcement is implemented in the GTM area. Report areas covered	Areas covered are Tzaneen, Letsitele, Naphuno, Nkawkowa, Georges Valley and Magoebaskloof roads.	Ensure that Traffic Law Enforcement is implemented in the GTM area. Report areas covered	Ensure that Traffic Law Enforcement is implemented in the GTM area. Report areas covered	None	Law Enforcement Implementation Programme Monthly Reports
		Waste management	Waste Management Service in rural areas	30/06/2014			Ensure that Waste Management in rural areas is implemented. Report progress monthly	Waste Management in rural areas is implemented by means of C.B.P's (Community Based Projects registered i.t.o Sec. 25 as "Transporter of Waste" in 7 rural W.S.A's (Waste Services Areas)	Ensure that Waste Management in rural areas is implemented. Report progress monthly	Waste Management in rural areas is implemented by means of CBPs (Community Based Projects registered i.t.o. Sec. 25 as "Transporters of Waste") in 7 Rural WSAs (Waste Service Areas)	Ensure that Waste Management in rural areas is implemented. Report progress monthly	Ensure that Waste Management in rural areas is implemented. Report progress monthly	Still awaiting the approval of the MM on the SLC's of the ToW at 7 WSA's	*Rural Waste management programme *Monthly reports
		Waste management	Waste Management Services (Urban)	30/06/2014			Ensure that Waste Management in urban areas is implemented through planning processes. Report progress monthly	Waste Management in urban areas is being implemented continuously as per schedules in all 7 urban suburbs	Ensure that Waste Management in urban areas is implemented. Submit projects to IDP for prioritisation. Report progress monthly.	Waste Management in urban areas is being implemented continuously as per schedules in all 7 urban suburbs	Ensure that Waste Management in urban areas is implemented. Report progress monthly	Ensure that Waste Management in urban areas is implemented. Report progress monthly	None	*Integrated Waste Management Plan *Correspondence *Monthly reports
	Optimise and sustain infrastructure investment and services	Maintenance and upgrading of municipal buildings	Building Access Control system	30/06/2014			Ensure that access control to Civic Centre is managed. Report progress on a monthly basis	Biometric project in progress. Additional installations to be done at Stores, Records and MPAC Office.	Ensure that access control to Civic Centre is managed. Report progress on a monthly basis	Biometric project completed. All doors have	Ensure that access control to Civic Centre is managed. Report progress on a monthly basis	Ensure that access control to Civic Centre is managed. Report progress on a monthly basis	None	Morphy system report Monthly security reports
	Enhance sustainable environmental management and social development	Environmental management	Environmental Health Services	30/06/2014			Ensure that Environmental Health law enforcement is implemented in urban areas.	Informal sector: 16 fines were issued to illegal hawkers in the CBD. Formal sector: 16 Certificates of acceptability were issued. 38 contravention notices were issued with 17 follow up notices. 2 joint inspections were done with LEDET	Ensure that Environmental Health law enforcement is implemented in urban areas.	Informal sector: 22 fines were issued to illegal hawkers in the CBD. 3 joint operations with SAPS. Formal sector: 4 Certificates of acceptability were issued. 24 contravention notices were issued with 4 follow up notices.	Ensure that Environmental Health law enforcement is implemented in urban areas.	Ensure that Environmental Health law enforcement is implemented in urban areas.	None	Environmental Health Management Plan Monthly Reports
		Library Services	Library management	30/06/2014	R 5 124 893		Ensure that Libraries are well managed. Facilitate the establishment of new libraries.	24487 Library users, 21257 library items circulated; 18 groups addressed; 160 project themes assisted with; 30 displays mounted; 7 book related events and 1 holiday programme hosted. 27% Progress with linking to SLIMS on average, DSAC contract staff MOA and assessment report submitted, EXCO report on library matters finalised, Sports, Arts and Culture Cluster updated on new library progress. Staff for the Shiluvane Library in training.	Ensure that Libraries are well managed. Facilitate the establishment of new libraries.	46046 Library users, 38868 library items circulated; 29 groups addressed; 229 project themes assisted with; 56 displays mounted; 9 book related events and 3 holiday programmes hosted. 32% Progress with linking to SLIMS on average, DSAC contract staff MOA and assessment reports submitted, EXCO report on library matters finalised, EXCO report on Library Outreach submitted, Sports, Arts and Culture Cluster updated on new library progress. Staff for the Shiluvane Library in training. Staff request for Mulati Library submitted	Ensure that Libraries are well managed. Facilitate the establishment of new libraries.	Ensure that Libraries are well managed. Facilitate the establishment of new libraries.	None	Library management programme Monthly Reports
		Maintenance and upgrade of parks and open spaces	Parks & open space policy development	30/06/2014			Ensure that policy is drafted to manage the establishment of new parks, cemeteries and open spaces and monitor implementation	Drafts are in place	Submit Parks, Cemeteries and Open Space Policy to Council by Dec	Policies not yet submitted to Council	Monitor implementation of Parks, Cemeteries and Open Space Policy	Monitor implementation of Parks, Cemeteries and Open Space Policy	Policies still being finalised by CSD	Parks Development Policy Monthly Reports
GG	Effective and Efficient administration	Management and Administration	Purchase furniture and Library equipment	30/06/2014		R 50 000	Procurement of furniture and equipment	Needs analysis done. Quotations for specialized book trolleys awaited	Procurement of furniture and equipment	Requests for book trolleys submitted but not yet processed.	Procurement of furniture and equipment	Procurement of furniture and equipment	None	Asset Register update
		Management and Administration	Purchase furniture for Nkawkowa and Lenyenye Community Halls, Julesburg and Burgersdorp Sport Facilities	30/06/2014		R 100 000	Procurement of furniture and equipment	Not yet procured.	Procurement of furniture and equipment	Not yet procured.	Procurement of furniture and equipment	Procurement of furniture and equipment	Request to procure furniture was sent to the CFO but no response received yet.	Asset Register update

Quarterly targets per Project - Community Services Department

KPA/Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
		Regulatory Framework	Hawkers Policy & By-law	30/06/2014			Ensure that Hawkerc policy and By-law is revised	Hawkers Policy and By-law reviewed.	Submit Hawkerc Policy to Council for adoption and the By-law for public participation	Policy and By-law not yet submitted to Council	Submit Hawkerc Bylaw to CORP for gazetting	Gazetted By-law	Public participation is still to be completed in Letsitele, Tzaneen and Mookobane	Council Resolution on Hawkerc Policy

Key Performance Indicators (KPIs) - Planning and Economic Development

KPA/ Theme	Strategic Objective	Programme	Departmental KPI	Baseline (end June 2013)	Target Sept '13	Actual Achieved 30 Sept '13	Target Dec '13	Actual Dec '13	Target Mar '14	Target Jun '14	Reason for deviation	Means of verification
BSD	Improve access to sustainable and affordable services	Integrated Human Settlements	<i>IHSSP approved by 30 June '13</i>	New indicator	Not applicable this quarter	30 June 2013	None	Council Minutes				
GG / MFVM	Increase financial viability	Budget management	% of departmental budget spent	80%	25%	25%	50%	69%	75%	100%	None	Monthly financial budget reports
GG / MFVM	Increase financial viability	Financial reporting	% of AG queries responded to within 3 working days	100%	Not applicable this quarter	Not applicable this quarter	100%	0%	Not applicable this quarter	Not applicable this quarter	None	Register of Audit queries & corresponding reports
LED	Create a stable economic environment by attracting suitable investors	Economic Growth and Investment	<i># of committed investors attracted through GTEDA</i>		5	Not applicable this quarter	5	None	Investment reports (LADC, MDDA, Premiers Office & SEDA)			
LED	Increased investment in the GTM economy	Agriculture	<i># of Agricultural schemes supported (LED support)</i>	0	4	4	4	5	4	4	None	Job creation register (Tours, Xitshabi, Letsitele, Julesburg)
LED	Increased investment in the GTM economy	Community Works Programme	<i>Number of job opportunities created through the CWP</i>	2000	2045	1994	2045	1977	2045	2045	People resigned	CWP Employment register
LED	Increased investment in the GTM economy	Community Works Programme	Nr of cooperatives established and still functional in wards where the CWP is implemented	4	Not applicable this quarter	Not applicable this quarter	4	4	Not applicable this quarter	4	None	SEDA reports
LED	Increased investment in the GTM economy	Enterprise Development (SMME support)	<i># of SMMEs capacitated through GTEDA (1 Per cluster)</i>	0	0	4	0	4	2	4	None	GTEDA SMME support report
LED	Increased investment in the GTM economy	Marketing and Investor Targeting	<i># of jobs created through municipal LED initiatives including Capital Projects</i>	503	100	50	200	300	400	600	None	LED monthly job creation report
LED	Increased investment in the GTM economy	Marketing and Investor Targeting	<i>R value in investment in the municipality</i>	R4m	R25m	R278m	R50m	R17,5m	R75m	R100m	Only 1 out of 10 Bathabine farms has signed with an investor	GTEDA monthly project progress reports Minutes of meetings
LED	Increased investment in the GTM economy	Tourism	<i># of Tourism SMMEs exposed to the market</i>	New indicator	10	12	10	12	20	30	None	Itinerary Events report
LED	Integrated developmental planning	Integrated Spatial Development	# of Integrated Rural Nodal Development Plans	0	0	0	0	0	0	1	Project not funded.	Bulamahlo Nodal Development Plan
GG	Effective and Efficient administration	Management and Administration	# of departmental meetings	6	3	1	6	0	9	12	no Director to coordinate the meetings	Minutes and Attendance registers of Departmental meetings

Quarterly targets per Project - Planning and Economic Development

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
BSD	Improve access to sustainable and affordable services	Human settlements	Emergency Housing (44 units)	30/06/2014	R 20 000		Completion of beneficiary lists and attach documents and details Submission of forms to COGHSTA Verification of beneficiaries Monitor project implementation to be completed by end of September	All 44 housing units completed.	Monitor implementation and report progress	The Project is completed	Monitor implementation and report progress	Monitor implementation and report progress	None	Updated RDP Housing Beneficiary list Correspondence regarding Housing Project steering Committee minutes & attendance registers
BSD	Improve access to sustainable and affordable services	Human settlements	Housing coordination (600 RDP units)	30/06/2014		COGHSTA	Completion of beneficiary lists and attach documents and details Submission of forms to COGHSTA Verification of beneficiaries Monitor project implementation	600 beneficiaries were verified, application forms were completed and submitted to COGHSTA. Housing consumer education was conducted on the following villages N'wamitwa, Relela and Khujwana. Villages allocated RDP units are as follows: Mbekwana (64), Fofzoa (36), Mphatasediba (35), Ramphele (65), JB (50), Kjujwana (50), Shiwambana (50), Nyanukani (50), Rhulani (50), Hovheni (50), Hweetjie (50), Nsolani (50)	Monitor Project implementation and report progress on the building of houses at the allocated villages	The Projects never commenced, since all the contracts were terminated and COGHSTA is to re-advertise.	Monitor Project implementation and report progress on the building of houses at the allocated villages	Monitor Project implementation and report progress on the building of houses at the allocated villages	The Public Protector found gross irregularities in the tender and advised COGHSTA to readvertise.	Report on Mbekwana (64), Fofzoa (36), Mphatasediba (35), Ramphele (65), JB (50), Kjujwana (50), Shiwambana (50), Nyanukani (50), Rhulani (50), Hovheni (50), Hweetjie (50), Nsolani (50)
LED	Integrated Developmental Planning	Land Acquisition	Establishment of Lenyeny Cemetery	30/06/2014		R 1 250 000	Planning of the establishment of a regional cemetery (Bulamahlo & Lesedi)	This project is done at strategic/ higher level. Negotiations with Traditional Authority underway.	Design of regional cemetery (Bulamahlo & Lesedi)	Land for Cemetery has been secured from Nkuna Traditional Council on Muhlava's location 567LT. Cemetery was establishment and is ready for Burial.	Implementation	Commissioning of regional cemetery	None	Site establishment plans
SR/LED	Integrated Developmental Planning	Land Acquisition	Acquisition of land at Politsi (residential)	30/06/2016		R 1 000 000	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Valuation of the property was conducted in July 2013. The negotiation was concluded and a Purchase Agreement signed. The deposit amount of R 1 000 000 was paid on the 30th of December 2013.	Valuation and negotiations with owner.	Payment of deposit.	None	Correspondence Proof of payment
GG	Effective and Efficient administration	Management and Administration	Purchase office furniture and Equipment for the PED department	30/06/2014		R 40 000	Submit specifications to SCM	Submitted quotations to SCM	Procurement of furniture	Part of the equipment purchased.	Payment for furniture	Not applicable this quarter	Outstanding furniture not purchased due lack of office space	Asset Register update

Quarterly targets per Project - Planning and Economic Development

KPA/Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification
LED	Increased investment in the GTM economy	Marketing and Investment Targeting	GTEDA Trade and Investment initiatives	30/06/2014	R 2 500 000		Monitor GTEDA operations attend Board meetings and report progress on projects to Council	Supported GTEDA during Mandela week from the 13th to 20th July 2013. Currently advertised for new members. First tranche of grant funding of R1,250M transferred. Attended Special Board Meeting on the 5th of September 2013. Currently finalizing project for implementation through Council Resolution.	Monitor GTEDA operations attend Board meetings and report progress on projects to Council	Supported GTEDA's strategic planning and project prioritization meeting held on the 30th of November and 1st of December 2013 respectively.	Monitor GTEDA operations attend Board meetings and report progress on projects to Council	Monitor GTEDA operations attend Board meetings and report progress on projects to Council	None	GTEDA Monthly Progress Reports
LED	Increased investment in the GTM economy	Enterprise Development (SMME support)	SMME Support	30/06/2014	R 200 000		Develop programme to support SMMEs. Facilitate the SMME development activities in partnership with other development agencies (SEDA, LDC, LEDA).	Database of SMME developed. Need analysis done, engaged Agencies like SEDA, LIBSA for assistance	Facilitate the SMME development activities in partnership with other development agencies (SEDA, LDC, LEDA) SMME in Business, Agriculture, Nkawkank Industrial and Trade	4 SMME's supported and linked to Agencies	Facilitate the SMME development activities in partnership with other development agencies (SEDA, LDC, LEDA) SMME in Business, Agriculture, Nkawkank Industrial and Trade	Facilitate the SMME development activities in partnership with other development agencies (SEDA, LDC, LEDA) SMME in Business, Agriculture, Nkawkank Industrial and Trade	None	4 SMME Programme Support Plans Co-operatives establishment records
LED	Increased investment in the GTM economy	Tourism	Tourism landmark project	30/06/2014			Conceptualisation and consultation to identify a Tourism Landmark project	Consultations done with stakeholders. Concept document on Tzaneen Dam finalised, MOU signed with a strategic partner (Vongani Skills)	Packaging of Tourism Landmark Project	Site visit undertaken by VVV events management company on the 6th November 2013 with representatives from GTEDA, GTM and LTA to discuss possible events to be hosted at the dam. Presentation made by VVV group on possible events to be hosted at the facility.	Test feasibility of Landmark project in the market	Tourism Landmark project proposal finalised	None	Tourism Landmark project Concept & implementation plan
SR/LED	Integrated Developmental Planning	Integrated Development Planning	Rural Development Strategy	30/06/2014			Appoint service provider for drafting a Rural Development Strategy. Monitor the drafting of a Rural Development Strategy. Ensure that all Departments are actively involved in the drafting of the strategy	Project on hold	Monitor the drafting of a Rural Development Strategy. Ensure that all Departments are actively involved in the drafting of the strategy	Project on hold	Draft Rural Development Strategy Ready by 30 March '13 for public consultation.	Submit Rural Development Strategy to Council for adoption along with the IDP.	Funding could not be secured for the Project, to be subjected to IDP prioritisation	Correspondence & public Participation records Rural Development Strategy Council Minutes on Rural Development Strategy
SR/LED	Integrated Developmental Planning	Integrated Development Planning	Rural Nodal Development Plans Bulamhlo (Community Centre)	30/06/2014	R 500 000		Appointment of Service Provider	Project on hold	Appointment of service provider to implement identified project	Project on hold	Draft feasibility study presented to Councillors. Approve Conditions of Establishment	Proclaimed township	Legislative impediments	Township approval
SR/LED	Integrated Developmental Planning	Integrated Development Planning	Socio - Economic survey	30/06/2014			Investigate possible service providers for the Socio - Economic survey. Appoint service provider. Ensure that TOR covers poverty alleviation, indicators of economic growth & indigent management	No progress	Monitor the Socio - Economic Survey processes and report progress to Council	Univen submitted the draft report.	Monitor the Socio - Economic Survey processes and report progress to Council	Submit report to Council on the findings of the Socio - Economic survey	None	Signed SLA Progress Reports Council Item

Quarterly targets per Project - Planning and Economic Development

KPA/ Theme	Strategic Objective	Programme	Project	Planned end date	Opex 2013/2014	Capex 2013/2014	Qtr Ending Sept '13	Actual Activities concluded by 30 Sept	Qtr Ending - Dec '13	Actual Activities concluded by 31 Dec '13	Qtr Ending - Mar '14	Qtr Ending - Jun '14	Reason for deviation	Means of verification	
SR/LED	Integrated Developmental Planning	Integrated Spatial development	<i>Review of Spatial Development Framework</i>	30/06/2014	R	1 200 000		Appointment of service provider	Not yet done	Data collection, legislative compliance, public participation, socio-economic research and approval	Project put on hold due to late promulgation of the Planning legislation(SPLUMA) and no fund are available in this current financial year	Draft SDF ready for public participation	SDF finalised and approved by Council	None	Revised SDF Council Minutes
SR/LED	Integrated Developmental Planning	Integrated Spatial development	<i>Land Use Management System</i>	30/06/2014	R	1 500 000		Not applicable this quarter	Not applicable this quarter	Appointment of service provider	Project put on hold due to late promulgation of the Planning legislation(SPLUMA) and no funds are available in this current financial year	Data collection, legislative compliance, public participation, socio-economic research and approval	Data collection, legislative compliance, public participation, socio-economic research and approval	None	Progress Reports

CAPITAL WORKS PLAN 2013/14 - 2015/16

WARD	CAPITAL ITEM	START DATE	END DATE	CAPITAL BUDGET 2013/14	Projected Expenditure												TOTAL EXPENDITURE 2013/2014	CAPITAL BUDGET 2014/2015	CAPITAL BUDGET 2015/2016	Source of Funding
					Jul '13	Aug '13	Sep '13	Oct '13	Nov '13	Dec '13	Jan '14	Feb '14	Mar '14	Apr '14	May '14	Jun '14				
22	Traffic light at R36 Rita turn off to Ramalema	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 400 000	Own	
31	Traffic lights at R36 turn off Lenyene	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 400 000	Own	
23	Rebuilding of Lines-Eureka - De neck (9 km)	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 000 000	n/a	Own	
13	Rebuilding of Lines-Mapietskop - Mizelebar (7km)	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 000 000	n/a	Own	
14	Rebuilding of Lines-Politsi valley - Dap. Naudé (15 km)	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 2 000 000	n/a	Own	
13	Rainbow Chicken - Construction of new 33 kV switchyard and overhead line	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 2 870 000	R 8 400 000	Own	
14,15	Electricity capacity building - Build and equip prison Sub	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 2 500 000	n/a	Own	
14	Electricity capacity building - Avigsank - SS 1	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 200 000	n/a	Own	
14,15	Install new protection relays	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 650 000	R 700 000	Own	
14,15	Miniature substations (NERSA Audit)	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 000 000	R 1 000 000	Own	
16	Rebuilding of Lines- Greenfog - Heanersturm (12km)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 2 000 000	Own	
23	Rebuilding of Lines- Gravelote - De Neck (15km)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 2 000 000	Own	
23	Rebuilding of Lines- Lalapanzi - Waterbok (7km)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 500 000	Own	
19	Rebuilding of Lines- Letsitele valley substation - Bosbou and all T offs (22km)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 2 000 000	Own	
15	Installation of New 2 x 20 MVA Transformers	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 5 000 000	Own
13	Installation of New 1 x 60 MVA Transformers	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 500 000	Own
15	Installation of New 2 x 2 MVA Transformers	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 4 000 000	Own
13,14,15	Construction of new 66 kV line from Tzaneen to Tarentaal	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 3 736 389	Own
ALL	Provision of Capital Tools (Urban)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 550 000	Own
ALL	Provision of Capital Tools (Outlying)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 550 000	Own
ALL	Installation of Fire wall protection	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 550 000	Own
23	Upgrading of Waterbok substation	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 100 000	Own
15	Relocating of Pusele Substation	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 100 000	Own
14,15	Retrofitting old panels with new safe technologies	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 2 600 000	Own
ALL	Replace analogue radios with cell technology	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 100 000	Own
Engineering Services Department																				
21&24	Sasekani to Nkwankowa D Tar Road	01/07/2013	30/06/2014	R 6 500 843	R 0	R 3 250 422	R 3 250 422	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	MIG & GTM
25	Mafarana, Ntsako, Bonn to Sedan Tar Road	01/07/2013	30/06/2014	R 16 137 152	R 2 689 525	R 2 689 525	R 2 689 525	R 2 689 525	R 2 689 525	R 2 689 525	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	MIG & GTM
21	Nkwankowa C - Ring Road	01/07/2013	30/06/2014	R 5 000 000	R 1 666 667	R 1 666 667	R 1 666 667	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	NDPG
3	Ramotshinyadi Bridge	01/07/2013	30/06/2014	R 12 006 030	R 1 500 754	R 1 500 754	R 1 500 754	R 1 500 754	R 1 500 754	R 1 500 754	R 1 500 754	R 1 500 754	R 0	R 0	R 0	R 0	R 0	n/a	n/a	MIG & GTM
14	Agatha street (Tzaneen) Refurbishment	01/07/2013	30/06/2014	R 1 500 000		R 150 000	R 337 500	R 337 500	R 337 500	R 337 500	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
14	Sapekoe drive (Tzaneen) Refurbishment - phase 1	01/07/2013	30/06/2014	R 2 500 000		R 150 000	R 587 500	R 587 500	R 587 500	R 587 500	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
21	Khaya street (Nkwankowa) Refurbishment - phase 1	01/07/2013	30/06/2014	R 2 500 000		R 150 000	R 587 500	R 587 500	R 587 500	R 587 500	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
21	Bankuna street (Nkwankowa) Refurbishment - phase 1	01/07/2013	30/06/2014	R 3 000 000		R 150 000	R 712 500	R 712 500	R 712 500	R 712 500	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
1	Mantawa to Maropaisa Tar	01/07/2013	30/06/2014	R 20 767 635	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	R 1 730 636	n/a	n/a	GTM & MIG
7&11	Thapane to Moruji Tar	01/07/2013	30/06/2014	R 37 991 687	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	R 3 165 973	n/a	n/a	GTM & MIG
ALL	Rural Household Infrastructure Grant (Sanitation)	01/07/2013	30/06/2016	R 4 000 000	R 0	R 0	R 1 000 000	R 1 000 000	R 1 000 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 4 500 000	R 4 500 000	NT
All	Purchase a vehicle for the Speaker	01/07/2013	30/06/2014	R 480 000	R 480 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
Civic Centre	Construction of a new carport at the Museum	01/07/2013	30/06/2014	R 100 000	R 0	R 0	R 100 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
Civic Centre	Provision of parking at Waste Management offices	01/07/2013	30/06/2014	R 10 000	R 0	R 0	R 10 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
19	Expansion of storage facility at Nkwankowa Testing Station and shelves	01/07/2013	30/06/2014	R 40 000	R 0	R 0	R 40 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
15	Convert H.C.R.W. storeroom into office/conference room in Tzaneen	01/07/2013	30/06/2014	R 100 000	R 0	R 0	R 100 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
Civic Centre	Upgrading and extension of trade license office	01/07/2013	30/06/2014	R 40 000	R 0	R 0	R 40 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own
15	Partitioning of Tourism Centre	01/07/2013	30/06/2014	R 250 000	R 0	R 0	R 0	R 0	R 250 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	n/a	n/a	Own

CAPITAL WORKS PLAN 2013/14 - 2015/16

WARD	CAPITAL ITEM	START DATE	END DATE	CAPITAL BUDGET 2013/14	Projected Expenditure												TOTAL EXPENDITURE 2013/2014	CAPITAL BUDGET 2014/2015	CAPITAL BUDGET 2015/2016	Source of Funding		
					Jul '13	Aug '13	Sep '13	Oct '13	Nov '13	Dec '13	Jan '14	Feb '14	Mar '14	Apr '14	May '14	Jun '14						
15	Renovation of Municipal Swimming Pool in Tzaneen	01/07/2013	30/06/2014	R 3 692 000	R 0	R 0	R 692 000	R 0	R 0	R 0	R 0	R 0	R 0	R 3 000 000	R -	R -	R -	tdb	n/a	n/a	MIG & GTM	
31	Upgrading of Lenyene Stadium	01/07/2013	30/06/2014	R 5 000 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 1 250 000	tdb	n/a	n/a	MIG & GTM				
19	Upgrading of Nkowankowa Stadium	01/07/2013	30/06/2014	R 2 000 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R -	R 1 000 000	R 1 000 000	tdb	n/a	n/a	MIG & GTM	
All	Purchase Survey Equipment	01/07/2013	30/06/2014	R 150 000	R 0	R 0	R 150 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R -	R -	R -	tdb	n/a	n/a	Own	
All	Purchase generators	01/07/2013	30/06/2014	R 60 000	R 0	R 0	R 0	R 0	R 0	R 60 000	R 0	R 0	R 0	R 0	R -	R -	R -	tdb	n/a	n/a	Own	
All	Purchase welding machines	01/07/2013	30/06/2014	R 25 000	R 0	R 0	R 0	R 0	R 0	R 25 000	R 0	R 0	R 0	R 0	R -	R -	R -	tdb	n/a	n/a	Own	
All	Purchase Diesel bowser	01/07/2013	30/06/2014	R 65 000	R 0	R 0	R 0	R 0	R 0	R 65 000	R 0	R 0	R 0	R 0	R -	R -	R -	tdb	n/a	n/a	Own	
All	Purchase 2 Chain Saws	01/07/2013	30/06/2014	R 20 000	R 0	R 0	R 20 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	0	0	0	tdb	n/a	n/a	Own	
All	Replacement of small tools	01/07/2013	30/06/2014	R 50 000	R 0	R 0	R 50 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	0	0	0	tdb	n/a	n/a	Own	
All	Hawkers esplanades in rural areas	01/07/2013	30/06/2014	R 100 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R -	R -	R -	100 000	tdb	n/a	n/a	MIG & Own
15	Hawkers esplanades in Tzaneen	01/07/2013	30/06/2014	R 140 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R -	R -	R -	140 000	tdb	n/a	n/a	Own
tdb (Relela cluster)	Construction of a new community hall at Relela Cluster	01/07/2014	30/06/2015	R 1 000 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 333 333	R 333 333	R 333 333	tdb	R 5 000 000	n/a	MIG & GTM	
Civic Centre	Purchase and Installation of Air conditioners for the Corporate Services Department	01/07/2013	30/06/2014	R 66 000	R 0	R 0	R 66 000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R -	R -	R -	tdb	n/a	n/a	Own	
19	Construction of new toilet block at Nkowankowa	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 50 000	n/a	Own	
16	Construction of new toilet block at Tzaneen Testing Stations	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 50 000	n/a	Own	
15	Construction of new Ablution block at parks workshop in Tzaneen	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 100 000	n/a	Own	
15	40m² x extension of Public toilet-block at Tzaneen Sanlam Taxi rank	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 150 000	Own	
23	20m² x extension of Public toilet-block at Letsitele Sanlam Taxi rank	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 100 000	Own	
15	40m² x extension of Public toilet-block at Tzaneen Jhb Taxi Rank	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 150 000	Own	
14	Agatha Cemetery low level bridge	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 500 000	R 1 000 000	Own	
31	Mokonyane low level bridge	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 500 000	R 800 000	Own	
4	Rikhotso low level bridge	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 000 000	R 400 000	Own	
	Khubu to Lwandlamuni Low Level bridge	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 500 000	R 400 000	Own	
9	Khwekwe low level bridge	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 500 000	Own	
2	Mawa Block 12 Low level bridge	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 500 000	Own	
ALL	Speed humps	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 000 000	R 500 000	Own	
1,7	Maruji to Matswi, Kheshekolwe Tar Road	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 29 999 999	R 29 999 999	MIG & GTM	
22, 24	Rita, Khopo, Lefara, Zanghoma to Berlin Tar Road	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 29 999 999	R 29 999 999	MIG & GTM	
22, 24, 28, 29	Tickline, Myakayaka, Burgersdorp, Gavaza to Mafarana Tar Road	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 22 305 428	R 29 041 810	MIG & GTM	
31	Lenyene Cemetery Tar road	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 1 000 000	0	GTM	
16	Agatha Cemetery Access road	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 600 000	n/a	GTM	
15	Construction of a new Museum in Tzaneen	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 6 000 000	MIG & GTM	
6	Construction of a new sport facility for Runnymede Cluster (Mfuleni-Goxela village)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 5 642 600	MIG & GTM	
ALL	Construction of swimming pool in all clusters cluster	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 500 000	MIG & GTM	
ALL	Construction of new parks in all clusters	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 2 000 000	MIG & GTM	
15	Repairs and maintenance (Renewal) Tzaneen landfill site entrance	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 500 000	R -	Own	
16	Repairs and maintenance (Renewal) Haenertsburg DoC entrance road	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 500 000	R -	Own	
19	Repairs and maintenance (Renewal) Nkowankowa DoC entrance road	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 500 000		Own	
23	Repairs and maintenance (Renewal) Letsitele DoC entrance road	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 600 000	Own	
31	Repairs and maintenance (Renewal) Lenyene DoC entrance road	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 600 000	Own	
13	Tzaneen air field fencing	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 800 000	Own	
31	Construction of fencing at Lenyene Satellite Office	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 50 000	Own	
15	Palisade fencing at Civic centre in Tzaneen	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 300 000	Own	
19	Refurbishment to Nkowankowa offices	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 200 000	Own	

CAPITAL WORKS PLAN 2013/14 - 2015/16

WARD	CAPITAL ITEM	START DATE	END DATE	CAPITAL BUDGET 2013/14	Projected Expenditure												TOTAL EXPENDITURE 2013/2014	CAPITAL BUDGET 2014/2015	CAPITAL BUDGET 2015/2016	Source of Funding															
					Jul '13	Aug '13	Sep '13	Oct '13	Nov '13	Dec '13	Jan '14	Feb '14	Mar '14	Apr '14	May '14	Jun '14																			
31	Refurbishment to Lenyenye offices	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 200 000	Own															
16	Refurbishment to Heanersburg offices	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 200 000	Own															
23	Refurbishment to Letsitele offices	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R 200 000	Own															
15	Replacement of roof in the civic centre in Tzaneen	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	500 000	n/a	Own														
16	Expansion of storeroom at Tzaneen Testing Station and shelves	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	135 000	Own														
26	Upgrading of Julesburg sport facility	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	5 072 630	n/a	MIG & Own													
28	Upgrading of Burgersdorp sport facility	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	3 000 000	n/a	MIG & Own													
ALL	Purchase office furniture and Equipment for the Engineering Services department	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	500 000	R	500 000	Own												
Community Services Department																																			
15,16,23,25,27	Purchase furniture and Library equipment	01/07/2013	30/06/2016	R 50 000	R	5 000	R	5 000	R	5 000	R	5 000	R	5 000	R	5 000	R	-	tdb	R	500 000	R	500 000	Own											
21, 28, 31	Purchase furniture for Nkawkowa and Lenyenye Community Halls, Julesburg and Bumanodum Sport Facilities	01/07/2013	30/06/2014	R 100 000	R	10 000	R	10 000	R	10 000	R	10 000	R	10 000	R	10 000	R	10 000	R	10 000	R	-	tdb	n/a	n/a	Own									
15,16, 23,31	Renovation of Parks -Maritz Street and Extension 13, Lenyenye, Letsitele and Heanersburg	01/07/2013	30/06/2014	R 1 000 000	R	333 333.33	R	333 333.33	R	333 333.33	R	-	R	-	R	-	R	-	R	-	R	-	tdb	n/a	n/a	MIG & GTM									
19	Paving at Nkawkowa DLTC	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	30 000	Own									
15	Installation of a weigh bridge at Tzaneen DLTC	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	340 000	Own									
15	240m ² concrete floor at Tzaneen Landfill Recycling depot (heavy-duty)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	200 000	Own									
All wards	Kerbside Removals: Purchasing Bulk-bins	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	50 000	n/a	Own								
15	Purchase 1 x Tub-Grinder	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	1 000 000	n/a	Own								
15	Purchase 1 x High Pressure Cleaner	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	10 000	n/a	Own								
15	Purchase of 2 x Chain-saws	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	10 000	n/a	Own								
15	Purchase of 1 x Log-splitter	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	200 000	n/a	Own								
15,16 + 23	Bulk-recycling bins	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	180 000	n/a	Own								
All wards	Bulk Container	01/07/2014	30/06/2015	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	75 000	n/a	Own								
21	Installation of a security system at Nkawkowa offices	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	100 000	Own									
31	Installation of a security system at Lenyenye offices	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	100 000	Own									
16	Installation of a security system at Heanersburg offices	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	100 000	Own									
23	Installation of a security system at Letsitele offices	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	100 000	Own									
Planning and Economic Development																																			
18	Establishment of Lenyenye Cemetery	01/07/2013	30/06/2014	R 1 250 000	R	0	R	0	R	300 000	R	0	R	0	R	300 000	R	0	R	0	R	350 000	tdb	n/a	n/a	Own									
Civic Centre	Purchase office furniture and Equipment for the PED department	01/07/2013	30/06/2016	R 40 000	R	0	R	0	R	0	R	0	R	40 000	R	0	R	0	R	0	R	0	tdb	R	500 000	R	500 000	Own							
14	Acquisition of land at Politsi (residential)	01/07/2014	30/06/2016	R 1 000 000	R	0	R	0	R	0	R	0	R	0	R	0	R	0	R	0	R	1 000 000	tdb	R	3 000 000	R	7 000 000	Own							
15	Talana Hostel programme	01/07/2013	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	500 000	R	500 000	Own							
16	Acquisition of land at Tzaneen (Residential)	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	4 000 000	R	4 000 000	Own							
19	Acquisition of land at Nkawkowa (Cemetery)	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	1 000 000	R	1 000 000	Own							
28	Transfer of state land to GTM (Regional Cemetery)	01/07/2014	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	500 000	R	1 000 000	Own							
16, 22, 23,24,27, 28, 34	Support for small scale farming Partnership	01/07/2015	30/06/2016	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	R	500 000	R	500 000	Own							
Total				R 169 629 847	R	11 581 888	R	14 952 309	R	20 504 309	R	12 676 888	R	13 476 888	R	14 816 888	R	10 702 363	R	12 082 363	R	18 957 609	R	11 217 442	R	12 444 942	R	16 209 942	R	-	R	155 599 516	R	202 725 797	

ACTUAL CAPITAL EXPENDITURE 2013/14

WARD	CAPITAL ITEM	START DATE	END DATE	CAPITAL BUDGET 2013/14	Actual Expenditure							Projected Expenditure						TOTAL EXPENDITURE 2013/2014	Source of Funding
					Jul '13	Aug '13	Sep '13	Oct '13	Nov '13	Dec '13	Jan '14	Feb '14	Mar '14	Apr '14	May '14	Jun '14			
Office of the Municipal Manager																			
Civic Center	Purchase office furniture and Equipment for the MM's department	01/07/2013	30/06/2016	R 409 000	R -	R -	R -	R -	R -	R 3 098.78	R -					R	3 098.78	Own	
Office of the Chief Financial Officer																			
Civic Center	Purchase office furniture and Equipment for the CFO's office	01/07/2013	30/06/2016	R 300 000	R -	R -	R -	R -	R -	R -	R -					R	-	Own	
Corporate Services Department																			
Civic Center	Computers and IT Equipment for the CFO's department	01/07/2013	30/06/2014	R 200 000	R 63 970	R -	R -	R -	R -	R -	R -					R	63 970.00	Own	
Civic Center	Purchase of Laptops	01/07/2013	30/06/2014	R 84 000	R 84 000.00	R -	R -	R -	R -	R -	R -					R	84 000.00	Own	
Civic Center	Purchase office furniture, equipments and books for the Corporate Services department	01/07/2013	30/06/2016	R 230 500	R 10 460.00	R -	R -	R 13 185.00	R 86 000.00	R 9 468.42	R -	R 13 053.68				R	132 167.10	Own	
Electrical Engineering Department																			
17&20	Apollo lights at Dan village	01/07/2013	30/06/2014	R 500 000	R -	R -	R -	R -	R -	R -	R -					R	-	Own	
10	Apollo lights at Motupa village	01/07/2013	30/06/2014	R 500 000	R -	R -	R -	R -	R -	R -	R -					R	-	Own	
3	Apollo lights at Nyagelani (Radoo) village	01/07/2013	30/06/2014	R 500 000	R -	R -	R -	R -	R -	R -	R -					R	-	Own	
29	Apollo lights at Tickyline village	01/07/2013	30/06/2014	R 500 000	R -	R -	R -	R -	R -	R -	R -					R	-	Own	
7	Apollo lights at Moruji	01/07/2013	30/06/2014	R 500 000	R -	R -	R -	R -	R -	R -	R -					R	-	Own	
ALL	Purchase electrical equipment	01/07/2013	30/06/2014	R 25 000	R -	R -	R -	R -	R -	R -	R -					R	-	Own	
ALL	Service Contribution	01/07/2013	30/06/2014	R 15 000 000	R 0	R 805 428	R 65 162	R 636 599	R 129 758	R 706 326						R	2 343 273.00	Own	
ALL	Energy efficiency and demand	01/07/2013	30/06/2014	R 5 000 000	R -	R -	R -	R -	R 168 044	R -						R	168 044.00	DOE	
16	Rebuilding of Lines-Atherstone sub -redbank and Enslin (12km)	01/07/2013	30/06/2014	R 2 160 000	R -	R -	R -	R -	R -	R -						R	-	Own	
14/15	Electricity capacity building - Avis old SAR to Power station	01/07/2013	30/06/2014	R 8 000 000	R 0	R 32 151	R 10 920	R 9 621	R 4 536	R -						R	57 228.00	Own	
16	SAB Re-routing of HT Cable NERSA Audit	01/07/2013	30/06/2014	R 800 000	R 62 434	R -	R 1 182	R 168 155	R -	R -						R	231 771.00	Own	
ALL	Renewal epairs and Maintenance on airconditioners	01/07/2013	30/06/2014	R 40 000	R -	R -	R -	R -	R -	R -						R	-	Own	
ALL	Renewal Repairs and Maintenance on distribution network	01/07/2013	30/06/2014	R 3 000 000	R 10 954	R 228 716	R 144 783	R 526 446	R 652 413	R 562 190						R	2 125 502.00	Own	
13,14,15	Renewal Repairs and Maintenance onpre paid meters	01/07/2013	30/06/2014	R 500 000	R -	R 237	78379	R 87 391	R 51 020	221889						R	438 916.00	Own	
ALL	Installation of New Automatic reclosers	01/07/2013	30/06/2014	R 300 000	R -	R -	R -	R -	R -	R -						R	-	Own	
14	Electricity capacity building - Cable network renewal	01/07/2013	30/06/2014	R 2 000 000	R -	R -	R -	R -	R -	R -						R	-	Own	
15	New Double garage to house protection equipment	01/07/2013	30/06/2014	R 150 000	R -	R -	R -	R -	R -	R -						R	-	Own	
Civic Center	Purchase office furniture and equipment for the Electrical Engineering Department	01/07/2013	30/06/2016	R 200 000	R -	R -	R -	R -	R -	R -						R	-	Own	
Engineering Services Department																			
21&24	Sasekani to Nkwankowa D Tar Road	01/07/2013	30/06/2014	R 6 500 843	R -	R -	R -	R -	R -	R 2 039 857						R	2 039 857.00	MIG & GTM	
25	Mafarano, Ntsako, Bonn to Sedan Tar Road	01/07/2013	30/06/2014	R 16 137 152	R 446 551	R -	R 1 027 656	R 1 434 357	R 1 604 732	R 2 244 610						R	6 757 906.00	MIG & GTM	
21	Nkwankowa C - Ring Road	01/07/2013	30/06/2014	R 5 000 000	R -	R -	R -	R -	R -	R -						R	-	NDPG	
3	Ramotshinyadi Bridge	01/07/2013	30/06/2014	R 12 006 030	R 1 595 041	R 2 451 755	R 6 964 551	R 989 429	R 1 677 581	R 649 989						R	5 075 365.00	MIG & GTM	
14	Agatha street (Tzaneen) Refurbishment	01/07/2013	30/06/2014	R 1 500 000	R -	R -	R 263 338	R -	R -	R 196 211						R	459 549.00	Own	
14	Sapekoe drive (Tzaneen) Refurbishment - phase 1	01/07/2013	30/06/2014	R 2 500 000	R -	R -	R -	R -	R -	R -						R	-	Own	
21	Khaya street (Nkwankowa) Refurbishment - phase 1	01/07/2013	30/06/2014	R 2 500 000	R -	R -	R -	R -	R -	R -						R	-	Own	
21	Bankuna street (Nkwankowa) Refurbishment - phase1	01/07/2013	30/06/2014	R 3 000 000	R -	R -	R -	R -	R -	R -						R	-	Own	
1	Mantswa to Maropala Tar	01/07/2013	30/06/2014	R 20 767 635	R -	R -	R 3 574 817	R -	R 1 910 627	R -						R	5 485 444.00	GTM & MIG	
7&11	Thapane to Moruji Tar	01/07/2013	30/06/2014	R 37 991 687	R -	R -	R -	R -	R -	R -						R	-	GTM & MIG	
ALL	Rural Household Infrastructure Grant (Sanitation)	01/07/2013	30/06/2016	R 4 000 000	R -	R -	R -	R -	R -	R -						R	-	NT	
All	Purchase a vehicle for the Speaker	01/07/2013	30/06/2014	R 480 000	R -	R -	R -	R -	R -	R -						R	-	Own	
Civic Centre	Construction of a new carport at the Museum	01/07/2013	30/06/2014	R 100 000	R -	R -	R -	R -	R -	R -						R	-	Own	
Civic Centre	Provision of parking at Waste Management offices	01/07/2013	30/06/2014	R 10 000	R -	R -	R -	R -	R -	R -						R	-	Own	
19	Expansion of storage facility at Nkwankowa Testing Station and shelves	01/07/2013	30/06/2014	R 40 000	R -	R -	R -	R -	R -	R -						R	-	Own	
15	Convert H.C.R.W. storeroom into office/conference room in Tzaneen	01/07/2013	30/06/2014	R 100 000	R -	R -	R -	R -	R -	R -						R	-	Own	
Civic Centre	Upgrading and extension of trade license office	01/07/2013	30/06/2014	R 40 000	R -	R -	R -	R -	R -	R -						R	-	Own	
15	Partitioning of Tourism Centre	01/07/2013	30/06/2014	R 250 000	R -	R -	R -	R -	R -	R -						R	-	Own	
15	Renovation of Municipal Swimming Pool in Tzaneen	01/07/2013	30/06/2014	R 3 692 000	R -	R -	R -	R -	R -	R -						R	-	MIG & GTM	
31	Upgrading of Lenyeny Stadium	01/07/2013	30/06/2014	R 5 000 000	R -	R -	R -	R -	R -	R -						R	-	MIG & GTM	
19	Upgrading of Nkwankowa Stadium	01/07/2013	30/06/2014	R 2 000 000	R 172 772	R -	R -	R -	R -	R -						R	172 772.00	MIG & GTM	
All	Purchase Survey Equipment	01/07/2013	30/06/2014	R 150 000	R -	R -	R -	R -	R -	R -						R	-	Own	
All	Purchase generators	01/07/2013	30/06/2014	R 60 000	R -	R -	R -	R -	R -	R -						R	-	Own	
All	Purchase welding machines	01/07/2013	30/06/2014	R 25 000	R -	R -	R -	R -	R -	R -						R	-	Own	
All	Purchase Diesel bowser	01/07/2013	30/06/2014	R 65 000	R -	R -	R -	R -	R -	R -						R	-	Own	
All	Purchase 2 Chain Saws	01/07/2013	30/06/2014	R 20 000	R -	R -	R -	R -	R -	R -						R	-	Own	
All	Replacement of small tools	01/07/2013	30/06/2014	R 50 000	R -	R -	R -	R -	R -	R -						R	-	Own	
All	Hawkers esplanades in rural areas	01/07/2013	30/06/2014	R 100 000	R -	R -	R -	R -	R -	R -						R	-	MIG & Own	
15	Hawkers esplanades in Tzaneen	01/07/2013	30/06/2014	R 140 000	R -	R -	R -	R -	R -	R -						R	-	Own	
tbd (Relele cluster)	Construction of a new community hall at Relele Cluster	01/07/2014	30/06/2015	R 1 000 000	R -	R -	R -	R -	R -	R -						R	-	MIG & GTM	
Civic Centre	Purchase and Installation of Air conditioners for the Corporate Services department	01/07/2013	30/06/2014	R 66 000	R -	R -	R -	R -	R -	R -						R	-	Own	
Community Services Department																			
15,16,23,25,27	Purchase furniture and Library equipment	01/07/2013	30/06/2016	R 50 000	R -	R -	R -	R -	R -	R -						R	-	Own	

ACTUAL CAPITAL EXPENDITURE 2013/14

WARD	CAPITAL ITEM	START DATE	END DATE	CAPITAL BUDGET 2013/14	Actual Expenditure							Projected Expenditure						TOTAL EXPENDITURE 2013/2014	Source of Funding
					Jul '13	Aug '13	Sep '13	Oct '13	Nov '13	Dec '13	Jan '14	Feb '14	Mar '14	Apr '14	May '14	Jun '14			
21, 28, 31	Purchase furniture for Nkowanokwa and Lenyeny Community Halls, Jalesburn and Burgersburg Sport Facilities	01/07/2013	30/06/2014	R 100 000	R -	R -	R -	R -	R -	R -							R -	Own	
15,16, 23,31	Renovation of Parks -Maritz Street and Extension 13, Lenyeny, Letsitele and Haenertsburg	01/07/2013	30/06/2014	R 1 000 000	R -	R -	R -	R -	R -	R -							R -	MIG & GTM	
Planning and Economic Development																			
18	Establishment of Lenyeny Cemetery	01/07/2013	30/06/2014	R 1 250 000	R -	R -	R 16 900.00	R -	R -	R -							R 16 900.00	Own	
Civic Centre	Purchase office furniture and Equipment for the PED department	01/07/2013	30/06/2016	R 40 000	R -	R -	R -	R -	R 3 756	R 3 500							R 7 256.00	Own	
14	Acquisition of land at Politsi (residential)	01/07/2014	30/06/2016	R 1 000 000	R -	R -	R -	R -	R -	R 877 193							R 877 193.00	Own	
Total				R 169 629 847	R 2 446 182	R 3 531 472	R 12 233 688	R 3 861 466	R 6 205 566	R 7 514 819							R 26 540 212		

Approval:

Date: 20 January 2014

Municipal Manager
Mr. M.E. Mankabidi

Mayor
Cllr. DJ Mmetle