

# Greater Tzaneen Municipality



## 2010/11 Service Delivery and Budget Implementation Plan



August 2010

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## INTRODUCTION

The development of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (Act no.56 of 2003). In terms of the MFMA Circular 13 of the National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA." The budget gives effect to the strategic priorities of the municipality and it is therefore important to supplement the budget and the IDP with a management and implementation plan, therefore the SDBIP.

The SDBIP serves as the commitment by the Municipality, which includes Administration and Council, to the intended objectives and projected achievements expressed by the community to ensure that the desired outcomes are achieved over the long term. The SDBIP form the basis for monitoring and measuring the performance of the Municipality against quarterly service delivery targets and budget projections. The SDBIP is therefore a vital link between the Mayor, Council and the Administration and a tool with which Management can be held accountable for its performance in terms of execution of the budget and the performance of Senior Management in the achievement of the strategic objectives as set by Council. The SDBIP therefore also forms the basis of the Performance Agreements of the Municipal Manager and Senior Managers.

**Approved by the Honourable Mayor OJ Mushwana:**

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

**Monthly Revenue projections by source for 2010/11**

Source	Jul '10		Aug '10		Sep '10	
	Projected	Actual	Projected	Actual	Projected	Actual
Property rates	2 866 879	4 751 870	2 403 140	4 747 227	2 855 885	4 661 142
Penalties imposed and collection charges on rates	224 424	241 903	188 122	238 450	223 563	240 228
Service charges	28 865 342	30 547 371	26 323 802	28 639 973	28 152 662	28 636 322
Rent of facilities and equipment	44 951	23 692	46 609	26 468	34 761	29 104
Interest earned - external investments						
Interest earned - outstanding debtors	651 847	847 387	680 863	1 219 222	722 550	1 011 106
Fines	111 869	0	94 040	85 981	82 978	53 760
Licenses and Permits	26 682	94	27 211	930	27 000	245
Income from Agency services	1 033 808	2 742 963	988 043	2 619 302	879 397	2 379 361
Operating grants and subsidies	82 249 583	77 083 964	8 448 000	0	4 679 000	0
Other Revenue	56 833	73 222	54 089	75 129	59 719	41 854
Gain on disposal of property, plant and equipment						
Income foregone	-832 340	-1 252 756	-759 087	-1 141 558	-811 825	-1 121 029
<b>Total Revenue</b>	<b>115 299 876</b>	<b>115 059 710</b>	<b>38 494 832</b>	<b>36 511 124</b>	<b>36 905 690</b>	<b>35 932 093</b>

**Monthly Revenue projections by source for 2010/11**

Source	Oct '10		Nov '10		Dec '10	
	Projected	Actual	Projected	Actual	Projected	Actual
Property rates	2 797 992	4 803 706	2 966 670	4 681 450	2 366 236	4 763 386
Penalties imposed and collection charges on rates	219 031	223 537	232 236	267 950	185 233	278 741
Service charges	29 801 933	12 384 333	21 941 739	23 709 988	22 850 110	24 378 310
Rent of facilities and equipment	36 094	65 513	47 434	46 151	28 232	39 909
Interest earned - external investments		37 602		0	460 000	0
Interest earned - outstanding debtors	705 680	1 084 169	756 491	1 177 213	303 515	1 279 703
Fines	33 727	284 042	130 140	220 673	383 035	235 348
Licenses and Permits	0	41 460	22 000	17 718	25 000	17 482
Income from Agency services	1 377	3 326 555	974 547	2 553 909	1 691 516	2 680 227
Operating grants and subsidies	23 645 588	0	49 026 924	17 728 431	17 384 280	51 752 873
Other Revenue	55 157	266 440	67 688	2 709	704 644	25 895
Gain on disposal of property, plant and equipment		497		0		0
Income foregone	-859 384	-1 272 747	-632 724	-1 245 575	-658 918	-1 271 375
<b>Total Revenue</b>	<b>56 437 196</b>	<b>21 245 107</b>	<b>75 533 145</b>	<b>49 160 617</b>	<b>45 722 883</b>	<b>84 180 500</b>

**Monthly Revenue projections by source for 2010/11**

Source	Jan '11		Feb '11		Mar '11	
	Projected	Actual	Projected	Actual	Projected	Actual
Property rates	2 561 489		2 387 000		2 987 000	
Penalties imposed and collection charges on rates	200 517		238 154		260 843	
Service charges	31 721 408		18 091 308		27 207 181	
Rent of facilities and equipment	33 701		38 811		37 147	
Interest earned - external investments					20 000	
Interest earned - outstanding debtors	481 601		544 629		597 116	
Fines	91 310		79 329		93 638	
Licenses and Permits	16 403		27 800		25 000	
Income from Agency services	372 058		924 663		736 499	
Operating grants and subsidies	9 209 000		2 105 000		39 108 193	
Other Revenue	21 770		22 581		26 302	
Gain on disposal of property, plant and equipment						
Income foregone	-914 735		-521 691		-784 561	
<b>Total Revenue</b>	<b>43 794 522</b>	<b>0</b>	<b>23 937 585</b>	<b>0</b>	<b>70 314 358</b>	<b>0</b>

**Monthly Revenue projections by source for 2010/11**

Source	Apr '11		May '11		Jun '11		TOTAL
	Projected	Actual	Projected	Actual	Projected	Actual	Actual
Property rates	2 884 022		2 783 000		2 076 660		60 344 753
Penalties imposed and collection charges on rates	225 766		230 417		71 695		3 990 809
Service charges	22 173 349		26 960 605		26 156 061		458 541 797
Rent of facilities and equipment	36 880		39 274		35 020		689 751
Interest earned - external investments					70 000		587 602
Interest earned - outstanding debtors	594 503		623 255		337 950		13 618 800
Fines	122 486		79 992		928 162		3 110 511
Licenses and Permits	29 000		23 676		26 477		354 179
Income from Agency services	768 826		785 684		23 587 007		49 045 742
Operating grants and subsidies	14 929 000		0		13 751 432		411 101 268
Other Revenue	54 494		59 795		224 107		1 892 427
Gain on disposal of property, plant and equipment					1 500 000		1 500 497
Income foregone	-639 403		-777 450		-754 287		-16 251 445
<b>Total Revenue</b>	<b>41 178 922</b>		<b>30 808 247</b>		<b>68 010 285</b>		<b>988 526 692</b>

### Monthly Projected Expenditure by Vote

Vote	Jul-10			Aug-10			Sep-10		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	560		0	725			606		
Executive and Council	1 480		0	1 280			1 803		
Financial Services	2 283		60 760	3 433		3 568	2 615		2 999
Corporate Services	1 544			3 386			2 450		
Planning and Economic Development	756	1 202	8 001	1 698	1 629	1 250	1 661	1 827	5 250
Community Services	3 997		80	4 522		55	4 097		95
Engineering Services	6 887	1 641	17 639	11 224	4 319	7 814	11 712	2 249	4 423
Transport, Safety, Security and Liaison	1 741		1 138	3 802		1 096	3 505		1 001
Electrical Engineering	4 524	1 598	27 683	27 863	1 250	24 712	24 599	1 365	23 138
<b>Total By Vote</b>	<b>23 772</b>	<b>4 441</b>	<b>115 301</b>	<b>57 933</b>	<b>7 198</b>	<b>38 495</b>	<b>53 048</b>	<b>5 441</b>	<b>36 906</b>

### Monthly Actual Expenditure by Vote

Vote	Jul-10			Aug-10			Sep-10		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	690			619		0	459	0	
Executive and Council	398			1 986		0	1 555		
Financial Services	4 109		69 933	2 013		36 383	3 133		5 080
Corporate Services	3 226		84	2 632		45	2 085		0
Planning and Economic Development	784	172	8	1 104	136	7	1 117		8
Community Services	6 391		4 286	9 422		3 097	8 990		4 419
Engineering Services	3 546	124	3 266	7 875	1 134	10 428	11 513	2 660	13 981
Transport, Safety, Security and Liaison									
Electrical Engineering	2 664	37	23 578	48 321	787	-112	3 980	1 767	23 366
<b>Total By Vote</b>	<b>21 808</b>	<b>333</b>	<b>101 155</b>	<b>73 972</b>	<b>2 057</b>	<b>49 848</b>	<b>32 832</b>	<b>4 427</b>	<b>46 854</b>



### Monthly Projected Expenditure by Vote

Vote	Oct-10			Nov-10			Dec-10		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	792			550			560		
Executive and Council	1 600			1 805			1 420		
Financial Services	4 251		4 007	2 445		50 844	2 705		4 280
Corporate Services	2 010			1 808			2 425		
Planning and Economic Development	1 490	1 128	395	1 046	2 001		1 348	619	4 050
Community Services	4 733		51	4 536		62	4 829		59
Engineering Services	10 861	2 498	20 703	9 226	6 084	5 630	14 139	11 243	15 336
Transport, Safety, Security and Liaison	3 364		2	3 719		1 115	3 278		1 787
Electrical Engineering	18 480	2 515	31 279	15 342	3 461	17 882	17 729	2 672	20 211
<b>Total By Vote</b>	<b>47 581</b>	<b>6 141</b>	<b>56 437</b>	<b>40 477</b>	<b>11 546</b>	<b>75 533</b>	<b>48 433</b>	<b>14 534</b>	<b>45 723</b>

### Monthly Actual Expenditure by Vote

Vote	Oct-10			Nov-10			Dec-10		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	729			2 518			413		
Executive and Council	1 456			1 459			1 978		
Financial Services	2 919		5 314	3 319	170.00	5 114	4 890		56 906
Corporate Services	2 456		0	2 865		195	2 245		103
Planning and Economic Development	1 000	156	18	874	124.00	-521	2 115	732	2
Community Services	9 465		5 125	8 570		4 028	10 141		4 350
Engineering Services	9 430	7 016	-9 269	10 172	4 901.00	13 789	10 488	3 405	2 901
Transport, Safety, Security and Liaison									
Electrical Engineering	25 148	2 904	20 056	30 342	5 785.00	26 556	8 295	5 574	19 918
<b>Total By Vote</b>	<b>52 603</b>	<b>10 076</b>	<b>21 244</b>	<b>60 119</b>	<b>10 980</b>	<b>49 161</b>	<b>40 565</b>	<b>9 711</b>	<b>84 180</b>

**Monthly Projected Expenditure by Vote**

Vote	Jan-11			Feb-11			Mar-11		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	620			812			498		
Executive and Council	1 570			1 685			1 980		
Financial Services	3 793		3 885	3 793		3 571	3 643		4 439
Corporate Services	2 726			4 044			1 690		
Planning and Economic Development	1 373	492	7 104	1 251	3 883		2 264	555	
Community Services	5 195		142	7 326		87	4 546		126
Engineering Services	9 556	-2 048	7 028	8 043	3 784	4 116	8 788	5 453	42 181
Transport, Safety, Security and Liaison	3 452		480	4 298		1 023	4 110		848
Electrical Engineering	17 838	1 666	25 155	18 168	2 595	15 141	<u>16 062</u>	1 250	22 720
<b>Total By Vote</b>	<b>46 123</b>	<b>110</b>	<b>43 794</b>	<b>49 420</b>	<b>10 262</b>	<b>23 938</b>	<b>43 581</b>	<b>7 258</b>	<b>70 314</b>

**Monthly Actual Expenditure by Vote**

Vote	Jan-11			Feb-11			Mar-11		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager									
Executive and Council									
Financial Services									
Corporate Services									
Planning and Economic Development									
Community Services									
Engineering Services									
Transport, Safety, Security and Liaison									
Electrical Engineering									
<b>Total By Vote</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Monthly Projected Expenditure by Vote**

Vote	Apr-11			May-11			Jun-11		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	435			760			759		
Executive and Council	1 506			1 609			1 924		
Financial Services	4 078		2 805	2 233		3 990	11 166		17 808
Corporate Services	2 519			1 737			1 575		
Planning and Economic Development	1 326	555		908	555		1 275	555	
Community Services	4 048		60	5 238		68	7 008		2 039
Engineering Services	9 268	4 565	18 711	7 478	9 657	2 479	20 106	24 393	1 419
Transport, Safety, Security and Liaison	1 622		892	1 855		885	7 481		24 542
Electrical Engineering	13 893	1 250	18 711	16 264	1 250	23 386	27 024	4 128	22 202
<b>Total By Vote</b>	<b>38 695</b>	<b>6 370</b>	<b>41 179</b>	<b>38 082</b>	<b>11 462</b>	<b>30 808</b>	<b>78 318</b>	<b>29 076</b>	<b>68 010</b>

**Monthly Actual Expenditure by Vote**

Vote	Apr-11			May-11			Jun-11		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager									
Executive and Council									
Financial Services									
Corporate Services									
Planning and Economic Development									
Community Services									
Engineering Services									
Transport, Safety, Security and Liaison									
Electrical Engineering									
<b>Total By Vote</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Quarterly Summary of Projected Revenue and Expenditure by Vote (2010/11)**

Vote	Quarter ending 30 September 2010			Quarter ending 31 December 2010			Quarter ending 31 March 2011			Quarter ending 30 June 2011			Total		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	1 891			1 902			1 930			1 954			7 677		
Executive and Council	4 563			4 825			5 235			5 039			19 662		
Financial Services	8 331		67 327	9 401		59 131	11 229		11 895	17 477		24 603	46 438		162 956
Corporate Services	7 380			6 243			8 460			5 831			27 914		
Planning and Economic Development	4 115	4 658	14 501	3 884	3 748	4 445	4 888	4 930	7 104	3 509	1 665		16 396	15 001	26 050
Community Services	12 616		230	14 098		172	17 067		355	16 294		2 167	60 075		2 924
Engineering Services	29 823	8 209	29 876	34 226	19 825	41 669	26 387	7 189	53 325	36 852	38 615	22 609	127 288	73 838	147 479
Transport	9 048		3 235	10 361		2 904	11 860		2 351	10 958		26 319	42 227		34 809
Electrical Engineering	56 986	4 213	75 533	51 551	8 648	69 372	52 068	5 511	63 016	57 181	6 628	64 299	217 786	25 000	272 220
<b>Total By Vote</b>	<b>134 753</b>	<b>17 080</b>	<b>190 702</b>	<b>136 491</b>	<b>32 221</b>	<b>177 693</b>	<b>139 124</b>	<b>17 630</b>	<b>138 046</b>	<b>155 095</b>	<b>46 908</b>	<b>139 997</b>	<b>565 463</b>	<b>113 839</b>	<b>646 438</b>

**Quarterly Summary of Actual Revenue and Expenditure by Vote (2010/11)**

Vote	Quarter ending 30 September 2010			Quarter ending 31 December 2010			Quarter ending 31 March 2011			Quarter ending 30 June 2011			Total		
	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000	Opex R '000	Capex R '000	Rev R '000
Municipal Manager	1 768			3 660											
Executive and Council	3 939			4 893											
Financial Services	9 255		111 396	11 128	170	67 334									
Corporate Services	7 943		129	7 566		298									
Planning and Economic Development	3 005	308	23	3 989	1 012	-501									
Community Services	24 803		11 802	28 176		13 503									
Engineering Services	22 934	3 918	27 675	30 090	15 322	7 421									
Transport															
Electrical Engineering	54 965	2 591	46 832	63 785	14 263	66 530									
<b>Total By Vote</b>	<b>128 612</b>	<b>6 817</b>	<b>197 857</b>	<b>153 287</b>	<b>30 767</b>	<b>154 585</b>									

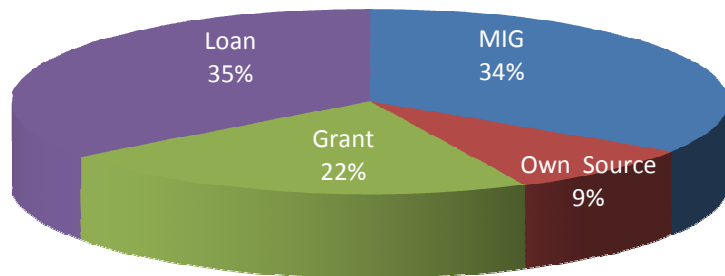
### 2010/11 Capital Funding by source

Funding Source	R '000	%
MIG	38 839	34%
Own Source	10 000	9%
Grant	25 000	22%
Loan	40 000	35%
<b>Total</b>	<b>113 839</b>	<b>100%</b>

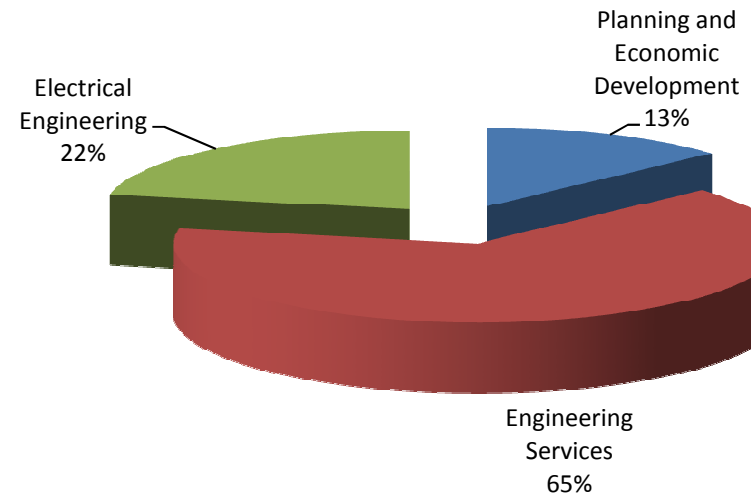
### 2010/11 Capital Allocation by vote

Capital Budget 2010/11	R '000	%
Planning and Economic Development	15 000	13.18%
Engineering Services	73 839	64.86%
Electrical Engineering	25 000	21.96%
<b>Total</b>	<b>113 839</b>	<b>100%</b>

#### Capital Funding - Source



#### Capital Allocation - Vote



**SERVICE DELIVERY TARGETS (KPIs) - MUNICIPAL MANAGER**

Strategic Objective	Programme	Strategic KPI	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Develop a high performance culture for a changed, diverse, efficient and effective local government	Project Management	% institutional projects within budget		100%	100%	100%	100%	100%	100%	
		% of institutional projects within time		100%	100%	100%	100%	100%	100%	
		% of institutional projects within specifications		100%	100%	100%	100%	100%	100%	
	Institutional Performance Management	% Institutional performance score		Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	130.00%	Not applicable this quarter	
		% Section 57 Managers with signed Performance Agreements/ Plans by 30 Jun		100%	0%	Not applicable this quarter	85%	Not applicable this quarter	Not applicable this quarter	Engineering Director did not sign, currently suspended
		% of MM HOD's with signed performance plans by 31 July		100%	0%	Not applicable this quarter	50%	Not applicable this quarter	Not applicable this quarter	Disaster Managers has not signed
	Employee Performance Management and assessment	# of Quarterly performance reviews		1	0	2	0	3	4	Scorecard was not finalised in time
Performance Management Reports	# of audited Quarterly performance reports submitted to Council on time		1	0	2	0	3	4	SDBIP could not be audit by Internal Audit	
	# of MM Departmental monthly reports submitted on time		3	3	6	3	9	12		
Develop and build skilled and knowledgeable workforce	Capacity building and Training	% compliance to Workplace Skills plan		25%	25.3%	50%	32%	75%	90%	Financial constraints
Attract and retain the best human capital to become employer of choice	Employee satisfaction and well-being	% Staff turnover (Levels 1-6)		Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	6%	
	Employment equity	# of people from employment equity target groups employed in the three highest levels of management		19	19	19	18	19	22	MM left service
Promote environmentally sound practices and social development	Social Security		# of Tzaneen Social Security Forum meetings	0	0	1	0	1	2	Not yet established
Promote environmentally sound practices and social development	Environmental management	% compliance to the environmental legislation		Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	80%	
	Disaster management		# of disaster awareness campaigns and preventative programmes	1	1	2	3	3	4	

**SERVICE DELIVERY TARGETS (KPIs) - MUNICIPAL MANAGER**

Strategic Objective	Programme	Strategic KPI	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Promote environmentally sound practices and social development	Disaster management		# of Annual Disaster Management reports submitted to Council and MDM by July	1	1	Not applicable this quarter		Not applicable this quarter	Not applicable this quarter	
			% of Disaster (incidents) sites visited	100%	100%	100%	100%	100%	100%	
			% of Incidences provided with relief	100%	100%	100%	100%	100%	100%	
			% emergency relief cases responded to within 72-hours	100%	100%	100%	100%	100%	100%	
Improve access to sustainable and affordable services	Accessible services		% of households with access to basic level of water	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	90%	
			% of households with access to basic level of sanitation	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	40%	
			% of households with access to basic level of electricity	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	85%	
			% Households with access to basic level of solid waste removal	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	13%	
	Electricity	R-value sourced to implement electricity recovery plan	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	R 114 000 000		
Maintain and upgrade municipal assets	Maintenance of municipal assets	% of operational budget spent on repairs and maintenance		Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	18.9%	
Integrated developmental planning	Integrated Development Planning		# of Steering Committee meetings	3	1	6	2	9	12	
Integrated developmental planning	Integrated Development Planning		% Compliance to the integrated IDP/ PMS/ Budget Process Plan	100%	0%	100%	60%	100%	100%	
			# of Repforum meetings	1	1	2	1	3	4	
			MEC assessment rating of the IDP	High	0	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	
Integrated developmental planning	Integrated Spatial Development	% of capital spent in the priority areas identified in Spatial Development Framework		100%	50%	100%	53%	100%	100%	
Increase financial viability	Revenue Management		% increase in own revenue generated		0		0%			
			% Equitable share funding used for free basic services		1%		2%			

**SERVICE DELIVERY TARGETS (KPIs) - MUNICIPAL MANAGER**

Strategic Objective	Programme	Strategic KPI	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation	
	Debt management	% Capital budget actually spent on capital projects identified for financial year ito. IDP		100%	0%	100%	25%	100%	100%		
Increase financial viability	Financial Management and Budgeting		% of departmental budget spent	25%	24.4%	50%	71%	75%	100%		
	Supply chain management		# of Tenders awarded that deviated from the adjudication committee recommendations	0	0	0	0	0	0		
			% of Bids awarded within 2 weeks after adjudication committee resolution		1	33.3%	1	100	1	1	
Develop effective and sustainable stakeholder relations	Client satisfaction	% Community satisfaction rating		Not applicable this quarter	Not applicable this quarter	Not applicable this quarter		Not applicable this quarter	70%		
	Public Participation		# of District MM Forum attended		2		1				
	Inter-governmental relations	% of issues raised during Imbizos resolved within the financial year		Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	100%		
	Inter-governmental relations		% of MM forum and technical working group meeting resolutions implemented		100%	100%	100%	90%	100%	100%	
				# of quarterly reports from MDM council representatives	1	0	2	0	3	4	
			% of premier IGR resolutions implemented		100%	0%	100%	100%	100%	100%	
			% of local IGR forum and technical working group meeting resolutions implemented		100%	0%	100%	90%	100%	100%	



**SERVICE DELIVERY TARGETS (KPIs) - MUNICIPAL MANAGER**

Strategic Objective	Programme	Strategic KPI	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Effective and Efficient administration	Council Structures	% of Council resolutions implemented		100%	100%	100%	100%	100%	100%	
	Meeting Management		# Management meetings	13	7	26	4	39	52	
	Sound Governance	% of reported cases of corruption prosecuted		100%	0%	100%	0%	100%	100%	
	Sound Governance		# of quarterly internal audit reports submitted to audit committee	1	1	2	1	3	4	
	Sound Governance		% of Audit queries responded to within 14 days	100%	0%	100%	0%	100%	100%	

**PROJECTS AND QUARTELY DELIVERABLES - OFFICE OF THE MUNICIPAL MANAGER**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec'10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Develop high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	PMS Policy Review	R 30,000	01/07/2010	30/06/2011	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Submit reviewed PMS policy to Council for recommendations	Finalise PMS policy and submit to Council for adoption	
	Institutional Performance Management	Electronic PMS		01/07/2010	30/06/2011	Refresher course on automated PM system reporting training	Did not take place.	Draft 1st Quarter Performance report using data on system	Scorecard not yet finalised.	Draft Half year Performance report using data on system	Draft 3rd Quarter Performance report using data on system	
Integrated Development Planning	Integrated development planning	IDP/Budget/PMS Strategic Session	R 200,000	01/07/2010	30/06/2011	Not applicable this quarter	Not applicable this quarter	Co-ordinate IDP strategic session	A IDP Strategic Planning Workshop was held on the 19th - 22nd October 2011	Not applicable this quarter	Not applicable this quarter	
		IDP Project registration, implementation & tracking software		01/07/2010	30/06/2011	Not applicable this quarter	Not applicable this quarter	Finalisation of IDP project prioritisation criteria & adoption of prioritised projects	A draft IDP is ready to be approved by Council on the 28th February 2011	Not applicable this quarter	Not applicable this quarter	

**SERVICE DELIVERY TARGETS (KPIs) - CHIEF FINANCIAL OFFICER**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept '10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Develop a high performance culture for a changed, diverse, efficient and effective local government	Project Management	% departmental projects within budget	100%	100%	100%	100%	100%	100%	
		% of departmental projects within time	100%	100%	100%	100%	100%	100%	
		% of departmental projects within specifications	100%	100%	100%	100%	100%	100%	
	Institutional Performance Management	% of CFO HOD's with signed performance plans by 31 July	100%	0%	100%	0%	Not applicable this quarter	Not applicable this quarter	
	Performance Management Reports	# of Finance Departmental monthly reports submitted on time	3	3	6	6	9	12	
Promote environmentally sound practices and social development	Safety and Security	# of external criminal cases reported		0		0			
Increase financial viability	Financial viability	Cost coverage ratio		1.29		1.54			
		Debt coverage ratio		11.35		15.84			
	Revenue Management	% reduction in rates and services billed, not recovered	2%	0%	2%	0%	2%	2%	
		% revenue received (Actual R-value revenue / total projected revenue)	91%	120%	91%	57%	91%	91%	
		% revenue generated through services (R-value revenue from services / R-value total revenue)	45%	39%	45%	41%	45%	45%	
		% Revenue from grants	39%	39%	39%	39%	39%	39%	
		R-value MIG funding / R-Value Capital budget as %	22%	3%	22%	30%	22%	22%	
		% of income from Agency services (R-value income from agency services / of total revenue)	5.60%	4.40%	5.60%	4.60%	5.60%	5.60%	
		% equitable share received	42%	42%	75%	75%	100%	100%	
	Debt management	% of Loan amount utilised for capital projects		1%		100		100%	
		Outstanding service debtors	152 896 492	159 974 335	151 443 249	209 484 616	150 678 384	149 913 519	
		Average % Payment rate for municipal area	90%	92%	90%	90%	90%	90%	
		R-value total debts written off annually	Not applicable this quarter		Not applicable this quarter		Not applicable this quarter	R 10 000 000	
	Financial Management and Budgeting	% variance from annual Budget process plan	10%	10%	10%	0%	10%	10%	
		% of capital budget spent	10%	5%	20%	28.00%	50%	100%	
		% of budget allocated for training and development (SDP)	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	0.19%	Not applicable this quarter	0%	
	Financial Management and Budgeting	% Operating budget for Councilor allowances (Councilor allowances budgeted / total operating budget)	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	2.75%	Not applicable this quarter	3%	
		% General expenses budget / Operating expenses budget		2.93%	13%	12%		13%	
		% of budget allocated for free basic services		11.06%					
		% of municipal budget spent		22.16%		48.00%			
	Financial reporting	% of departmental Queries arising from previous audit report attended to by the end of the financial year	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	100%	Not applicable this quarter	100%	

**SERVICE DELIVERY TARGETS (KPIs) - CHIEF FINANCIAL OFFICER**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept '10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
	Municipal Assets	% GRAP compliance (asset register)	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	100%	Not applicable this quarter	100%	
	Supply chain management	Total R-value of contracts awarded during the financial year		34 546 208.64					
		Average time taken from tender advertisement to submission of recommendation to the MM (# of weeks)	8	10	8		8	8	
Effective and Efficient administration	Information Management	% Daily Data and mail backup available	100%	100%	100%	100%	100%	100%	
	Council Structures	% of Council resolutions implemented	100%	100%	100%	100%	100%	100%	
	Meeting Management	# of departmental meetings	1	1	2	2	3	4	

**PROJECTS AND QUARTELY DELIVERABLES - FINANCE DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Increase Financial Viability	Financial Viability	Operation Clean Audit	R 200 000	01/01/2011	30/06/2011	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	200 000	Training of officials and professional support	Training of officials and professional support	
		GRAP Training and Financial System improvement	R 500 000	01/01/2011	30/06/2011	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	500 000	Comprehensive system analysis and official training	Comprehensive system analysis and official training	
	Revenue Management	Public consultation for installation of water meters in selected villages	R 1 000 000	01/07/2010	30/09/2010	Plan the public participation process In consultation with Engineering services department and Revenue division. Funds are budgeted in Revenue division	No budget available	Not applicable this quarter	NO FUNDING AVAILABLE	Not applicable this quarter	Not applicable this quarter	
		Revenue enhancement	R 1 000 000	01/07/2010	30/06/2011	Data cleansing Finalisation of by-laws	In process	Data cleansing Finalisation of by-laws	WAS IMPELEMENTED AND PAID FOR BY COGTA	Data cleansing Finalisation and publication of by-laws Property rates tariff policy reviewed and made available for public participation and comments	Finalisation of data cleansing Property rates tariff policy reviewed and adopted	
		Update Valuation Roll	R 400 000	01/07/2010	30/06/2011	Review of valuation roll	In process	Review of valuation roll		Review of valuation roll	Review of valuation roll Publicise supplementary valuation roll	
	Indigent management	Indigent register	R 200 000	01/07/2010	30/06/2011	Review of indigent policy Review and updating of indigent register	In process	Review and updating of indigent register	PAID FOR BY COGTA	Review and updating of indigent register	Review and updating of indigent register	
	Information management	Financial Software supplier Data Base and Electronic Bank recon, and Microsoft Licensing		01/07/2010	30/06/2011	Not applicable this quarter	Not applicable this quarter	Procurement and payment of Microsoft Licenses	BUSY WITH PROCUREMENT PROCESSES	Not applicable this quarter	Payment of Microsoft Licenses	

**SERVICE DELIVERY TARGETS (KPIs) - CORPORATE SERVICES**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Develop a high performance culture for a changed, diverse, efficient and effective local government	Project Management	% departmental projects within budget	100%	100%	100%	100%	100%	100%	
		% of departmental projects within time	100%	90%	100%	100%	100%	100%	
		% of departmental projects within specifications	100%	100%	100%	100%	100%	100%	
	Institutional Performance Management	% of CORP HOD's with signed performance plans by 31 July	100%	0%	Not applicable this quarter	100%	Not applicable this quarter	Not applicable this quarter	
	Performance Management Reports	# of Corporate Services Departmental monthly reports submitted on time	3	3	6	6	9	12	
Develop and build skilled and knowledgeable workforce	Capacity building and Training	% of Personnel budget spend on implementing the Workplace skills plan		Not applicable this quarter		32%		Need target	
		# of Sec 57 managers undergone CPMD Training	3	2	3	2	3	3	
Attract and retain the best human capital to become employer of choice	Labour relations management	# Industrial actions	0	1	0	0	0	0	
	Employment equity	% Compliance to Employment Equity plan	100%	100%	100%	100%	100%	100%	
Promote environmentally sound practices and social development	Safety and Security	# of external criminal cases reported				n/a			
Integrated developmental planning	Community Based Planning	% compliance to CBP implementation plan	100%	10%	100%	25%	100%	100%	
Increase financial viability	Financial Management and Budgeting	% of departmental budget spent	25%	25%	50%	49%	75%	100%	
Increase financial viability	Financial reporting	% of departmental Queries arising from previous audit report attended to by the end of the financial year	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	n/a	Not applicable this quarter	100%	
Develop effective and sustainable stakeholder relations	Client satisfaction	Average internal client satisfaction rating for departments	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	n/a	70%	Not applicable this quarter	
	Inter-governmental relations	# of issues raised during the Local Imbizos resolved		0		25%			
Effective and Efficient administration	Customer care	# of sectoral Department visits to the Thusong service centres to render services		5		5%			
	Customer care	% of Information requests responded to according to guidelines (PAI Act)	100%	100%	100%	100%	100%	100%	

**SERVICE DELIVERY TARGETS (KPIs) - CORPORATE SERVICES**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Effective and Efficient administration	Legal support	R-value spent on external legal fees		R 490 535.96		85%			
	Personnel Management system	% Personnel costs / Operating expenses (excl Salaries of councilors)	35%	31%	35%	31%	35%	35%	
	Council Structures	% of Council resolutions implemented	100%	90%	100%	100%	100%	100%	
	Committee Management	% of Cluster committees quorated	100%	100%	100%	100%	100%	100%	
	Committee Management	# of Councillor Induction training workshops	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	n/a	Not applicable this quarter		1
	Committee Management	# of Ward committees Induction training workshops	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	34	Not applicable this quarter		1
	Committee Management	# Fully functional ward committees	34	34	34	34%	34	34	
	Meeting Management	# of departmental HOD meetings	3	3	6	6%	9	12	
	Meeting Management	# of Governance Thrust meetings held	1	0	2	0	3	4	

**PROJECTS AND QUARTELY DELIVERABLES - CORPORATE SERVICES DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation	
Develop effective and sustainable stakeholder relations	Intergovernmental relations	Municipal IGR	50000	01/07/2010	30/06/2011	Ensure regular attendance of IGR meetings and implementation of resolutions	100%	Ensure regular attendance of IGR meetings and implementation of resolutions	100	Ensure regular attendance of IGR meetings and implementation of resolutions	Ensure regular attendance of IGR meetings and implementation of resolutions		
		Batho Pele	R 70 000	01/07/2010	30/06/2011	Batho Pele Build Up Activities, Name Tags and Signage to the Municipality	All Officials have name tags except newly appointed ones. Internal signage completed, awaiting for capital budget fro external signage	Not applicable this quarter	80%	Not applicable this quarter	Not applicable this quarter		
	Marketing		Internal and External Communication	R 150 000	01/07/2010	30/06/2011	Collect news from various departments. Develop 3 x Newsletters	4 newsletter developed	Collect news from various departments. Develop 3 x Newsletters	50%	Collect news from various departments. Develop 3 x Newsletters	Collect news from various departments. Develop 3 x Newsletters	
			Exhibitions	R 75 000	01/07/2010	30/06/2011	Plan and ensure successful 3 x Exhibitions or events	More than 3 exhibitions and events planned and successfully implanted 100%	Plan and ensure successful 3 x Exhibitions or events	40%	Plan and ensure successful 3 x Exhibitions or events	Plan and ensure successful 3 x Exhibitions or events	
			Events	R 250 000	01/07/2010	30/03/2011	Plan and ensure successful events as planned.	100%	Not applicable this quarter	N/A	Plan and ensure successful events as planned.	Not applicable this quarter	
			Media Relations	R 20 000	01/07/2010	30/03/2011	Plan and ensure successful networking session.	Media networking session planned but postponed	Not applicable this quarter	N/A	Plan and ensure successful networking session.	Not applicable this quarter	
			Corporate Video	R 75 000	01/07/2010	15/12/2010	Prepare job spec and procure services through supply chain process. Develop Corporate Video	0%	Develop Corporate Video	0%	Not applicable this quarter	Not applicable this quarter	Lack of funding
			Corporate Booklet	50000	01/07/2010	15/12/2010	Prepare job spec and procure services through supply chain process.	100%	Compile the corporate booklet	0%	Not applicable this quarter	Not applicable this quarter	ABET programme for municipal employees appointed September
			Design of the Municipal flag	5000	01/07/2010	15/12/2010	Finalise the designs and present the flag to the cluster, Exco and Council for approval.	Completed, awaiting council's approval	Registration with the Heraldry. Presentation of the flag and hanging.	100%	Not applicable this quarter	Not applicable this quarter	
			Customer care	Mayoral Hotline and Integration with collaborator	120000	01/07/2010	30/09/2010	Prepare job spec and procure services through supply chain process.	Awaiting decision by Mopani and GTM political principles on the shared service with Mopani Call Centre	Ensure that service provider is appointed and that the hotline is installed and operational	Quotations awaited	Not applicable this quarter	Not applicable this quarter



**PROJECTS AND QUARTELY DELIVERABLES - CORPORATE SERVICES DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Develop effective and sustainable stakeholder relations	Integrated development planning	Roll out of CBP	1000000	01/07/2010	30/03/2011	Finalise the implementation action plan. Await the final results of the ward demarcation board. Establish the evaluation team consisting of councillors, officials, ward facilitators and CBP facilitators. Pilot the CPB in 4 wards. Conduct a refresher course for the team.	In the process of procuring the Service Provider.	Pilot the CPB in 4 wards	To Finalise the appointment of a Service Provider	Engage 4 more wards into the CBP process	Ensure that all wards are involved and engaged in CBP Processes	
Effective and Efficient administration	Communication system	Maintenance Contract Tally-Genicom line printers	50000	01/07/2010	30/09/2010	Prepare job spec for SCM to procure service provider.	0% to sign the contract with the Contractor	Not applicable this quarter	100% Contractors appointed	Not applicable this quarter	Not applicable this quarter	
Develop high performance culture for a changed, diverse, efficient and effective local government	Employee Performance Management	PMS Incentive Policy Development	20000	01/07/2010	30/06/2011	Not applicable this quarter	0%	Draft PMS incentive policy and discuss with stakeholders	Draft PMS policy circulating for comments.	Submit draft PMS incentive policy to Council for recommendations	Finalise PMS incentive policy and submit to Council for adoption	

**SERVICE DELIVERY TARGETS (KPIs) - COMMUNITY SERVICES**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Develop a high performance culture for a changed, diverse, efficient and effective local government	Project Management	% departmental projects within budget	100%	100%	100%	100%	100%	100%	
		% of departmental projects within time	100%	100%	100%	100%	100%	100%	
		% of departmental projects within specifications	100%	100%	100%	100%	100%	100%	
	Institutional Performance Management	% of CSD HOD's with signed performance plans by 31 July	100%	100%	100%	100%	Not applicable this quarter	Not applicable this quarter	
	Performance Management Reports	# of Community Services Departmental monthly reports submitted on time	3	3	6	6	9	12	
Promote environmentally sound practices and social development	Safety and Security	R-value of council property lost through theft and damages		R0.00		R0.00			
		# of external criminal cases reported		4		0			
		# of internal criminal cases reported		6		0			
	Waste Management	% Service delivery backlog for solid waste	88%	88%	88%	88%	88%	88%	
		R-Value of Free Basic waste removal to affected households	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	R 3 800 000	
Environmental monitoring	# of informal food handling premises evaluated	0	0	44	76	44	44		
Improve access to sustainable and affordable services	Accessible services	% households earning less than R1100 with access to basic waste removal							
	Licensing	R-value generated for vehicle registration (Agency agreement)	R 7 275 406	R 5 123 040	R14 550 812	R11 434 401	R21 826 218	R29 101 625	
		R-value generated by the issuing of learners and drivers licenses	R 1 119 400	R 1 552 590	R 2 238 801	R 3 199 344	R 3 358 201	R 4 477 602	
Increase financial viability	Financial Management and Budgeting	% of departmental budget spent	25%	24%	50%	52%	75%	100%	
	Financial reporting	% of departmental Queries arising from previous audit report attended to by the end of the financial year	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	1	
Effective and Efficient	Council Structures	% of Council resolutions implemented	100%	100%	100%	100%	100%	100%	
	Meeting Management	# of departmental meetings	1	2	2	3	3	4	

**PROJECTS AND QUARTELY DELIVERABLES - COMMUNITY SERVICES DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation	
Promote environmental sound practices and social development	Sport, Arts and Culture	Indigenous Games	R 70 000	01/10/2010	2011/06/30	Not applicable this quarter	Cluster games were hosted in July 2010 and Provincial Indigenous game were hosted in September 2010 successfully	Coordinating AGM for Indigenous Games with the GTM Sport Council and Indigenous Games codes conveners.	Not applicable this quarter	Workshop for various indigenous Games codes conveners in all GTM wards. Transport and catering for 3 days.	Conduct Indigenous Games In all four clusters, Conduct local Indigenous Games. Transport participants who made it from local events to the District Indigenous Game events.		
		OR Tambo Games	R 70 000	01/10/2010	2010/10/30	Not applicable this quarter	Not applicable this quarter	Phase 1 of the O.R.Tambo Games will be coordinated and held at Bulamahlo and Rhelela Clusters of the GTM. Participants will be catered and transported to and from the venue. Phase 1 of the Local O.R.Tambo Games will be held	Not applicable this quarter	Not applicable this quarter	Phase 2 O.R.Tambo games will be coordinated and held at Bulamahlo and Rhelela Clusters where catering will be provided. Phase 2 Local O.R. Tambo Games will be held where all participants will be catered.		
		Maphungube Arts and Culture Competition	R 70 000	01/10/2010	30/06/2011	Not applicable this quarter	Not applicable this quarter	Annual General Meeting will be held to get annual report from the committee and to appoint a new committee of Arts and Culture.	General meeting did not take place, the old committee did not respond	Imbizo where all stake holders will be invited will be held.	Lesedi and Rhelela Clusters visual and performing arts .Local visual and performing arts in GTM winners from various clusters compete.		
		GTM Jazz Festival	R 1 000 000	01/07/2010	30/09/2010	Co-ordinate and facilitate arrangements for Jazz festival to be take place on 25 September 2010	Jazz festival hosted successfully	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	
		SAIMSA Games	R 1 000 000	01/07/2010	30/09/2010	Co-ordinate and facilitate SAIMSA Games to b held during last week in September	SAIMSA games hosted successfully	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	
		Lerejeng Sport ground	R 1 m	01/07/2010	30/06/2011	Attending site meetings and report project implementation progress to Management	Not applicable this quarter. Mopani District is responsible for this project	Attending site meetings and report project implementation progress to Management	Mopani District responsibility	Attending site meetings and report project implementation progress to Management	Attending site meetings and report project implementation progress to Management		
	Library Services	Library development and reading promotion	R 4 562 975	01/07/2010	30/06/2011	21125 Library users 25025 Items circulated	25934 Library users 32216 Items circulated	42250 Library users 50050 items circulated	51972 Library users 58890 items circulated	63375 Library users 75075 items circulated	84,500 Library users 100,100 items circulated		
Promote environmental sound practices and social development	Library Services	Book related events	R6,000 & Donations	01/07/2010	30/06/2011	1 Book related arts and culture event arranged and hosted.	2 Book related arts & culture event arranged and hosted	2 Holiday programmes and 2 Book related arts and culture events arranged and hosted.	2 Holiday programmes arranged & hosted; 4 large & 3 smaller Book related Arts and Culture events hosted.	2 Holiday programmes and 3 book related arts and culture events arranged and hosted.	3 Holiday programmes and 4 book related arts and culture events arranged and hosted.		
		Annual GTM library Competition	R 4,000 & Donations	01/07/2010	30/06/2011	Library competition drafted, announced & publicized	Library competition (Draw a picture of yourself reading) drafted, announced and publicized	Competition adjudicated, awards function held. At least 500 entries received	Competition adjudicated & awards function held. 701 Entries received.	Completed 500 Learners participating in annual library competition	Completed 500 Learners participating in annual library competition		
		Computerize library lending function	R 42 051	01/07/2010	30/06/2011	Necessary software purchased; D S,A&C computers configured; Negotiations with Dept. S,A&C recabling and cost continued	Necessary software purchased; Negotiations with Dept. S,A&C recabling and cost continued	All D S,A & C books bar-coded and linked to PALS system. Negotiations with Dept. S,A&C recabling and cost continued	All D S,A&C books barcoded and linked. Negotiations re completer system continued via e-mail	50% Letsitele Library GTM books & 10% Hburg GTM books bar-coded & linked to PALS system	70% Letsitele Library GTM books & 20% Hburg GTM books bar-coded & linked to PALS system		

**PROJECTS AND QUARTELY DELIVERABLES - COMMUNITY SERVICES DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		Assistance to school / community libraries	Donations	01/07/2010	30/06/2011	Request donations from Biblionef for one school & provide the school with a School library management guide	Biblionef forms were handed out to interested schools.	Request donations from Biblionef for one school & provide the school with a School library management guide	Pipa Primary provided with a School library management guide, Biblionef forms & 70 books	Request donations from Biblionef for two schools & provide the schools with School library management guides	Two schools assisted with at least 300 donated books and School library management guides	
		Develop libraries at Nkowanowa and GTM Thusing Centres		01/07/2010	30/06/2011	Participate in the NDPG project team, keeping the establishment of libraries as a priority; Forward new library requirements to Provincial Library Services, DSA&C, to secure possible funding from National Library Grant.	Attended & participated in NDPG meetings on 19 July, 16 & 30 August and 3 & 13 September. Attended preliminary DSAC meeting and site meeting on new library to be built in Shiluvane (18 August) with National Library grant funding.	Participate in the NDPG project team, keeping the establishment of libraries as a priority; Forward new library requirements to Provincial Library Services, DSA&C, to secure possible funding from National Library Grant.	Participated in the NDPG project team. Requested plans of new library to be built at Shiluvane from D S,A&C as well as Dept. Public Works in order to submit informed request for furniture & equipment.	Participate in the NDPG project team, keeping the establishment of libraries as a priority; Forward new library requirements to Provincial Library Services, DSA&C, to secure possible funding from National Library Grant.	Participate in the NDPG project team, keeping the establishment of libraries as a priority; Forward new library requirements to Provincial Library Services, DSA&C, to secure possible funding from National Library Grant.	
	Environmental monitoring	Water quality monitoring	R72 000,00	01/07/2010	30/06/2011	100% compliance to water quality monitoring schedule and 25% expenditure	72 water samples were collected according to the WQMS. The total expenditure for the quarter is R16 750.	100% compliance to water quality monitoring schedule and 50% expenditure	68 water samples were collected according to the WQMS these includes four chemical samples	100% compliance to water quality monitoring schedule and 75% expenditure	100% compliance to water quality monitoring schedule and 100% expenditure	
		Vector control	R 6 500	01/07/2010	30/06/2011	Procurement of insecticide and implementation of vector control program	Vector control programme is circulated prior to implementation. All areas were sprayed in an interval of six weeks.	Implementation of vector control program	Vector control programme is implemented. This quarter lavirciding of different areas was done on a daily basis plus	Procurement of insecticide and implementation of vector control program	Implementation of vector control program	
Promote environmental sound practices and social development	Environmental monitoring	Star grading system	R 26 000	01/07/2010	30/06/2011	Evaluation of food handling premises Issue contravention notices and follow up on contraventions Issuing of certificates of acceptability	A total of 39 contravention notices, 14 follow up notices and 9 final notices were issued.	Evaluation of food handling premises Issue contravention notices and follow up on contraventions Issuing of certificates of acceptability	A total of 46 contranction notices, 20 follow up notices and 7 final notices were issued. 9 Thank you letters were written to premises comply with notices.	Evaluation of food handling premises Issue contravention notices and follow up on contraventions Issuing of certificates of acceptability	Evaluation of food handling premises Issue contravention notices and follow up on contraventions Issuing of certificates of acceptability Arrange and host star grading award ceremony	
		Industrial impact management		01/07/2010	30/06/2011	Evaluate industrial premises Respond to air pollution incidents Issue contravention notices and follow up on contraventions Attend training course for EMI's (Industrial)	27 industrial premises were evaluated. 16 contravention notices were issued.	Evaluate industrial premises Respond to air pollution incidents Issue contravention notices and follow up on contraventions Attend training course for EMI's (Industrial)	34 Industrial premises evaluated. 9 Contravention notices. 12 Follow up notices were issued.	Evaluate industrial premises Respond to air pollution incidents Issue contravention notices and follow up on contraventions Attend training course for EMI's (Industrial)	Evaluate industrial premises Respond to air pollution incidents Issue contravention notices and follow up on contraventions Attend training course for EMI's (Industrial)	
	Environmental management	Cleanest school competition	R19 000,00	01/01/2011	30/06/2011	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Revise entry forms for competition Placement of advert in newspaper Circulate entry forms	Evaluate participating schools Select panel Arrange and host cleanest school competition	

**PROJECTS AND QUARTELY DELIVERABLES - COMMUNITY SERVICES DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		Environmental management plan		01/10/2010	30/06/2011	Not applicable this quarter	Not applicable this quarter	Review current Environmental management plan	Collection of data on Environmental issues as part of the review of the EMP	Review current Environmental management plan and submit for inclusion in draft IDP	Not applicable this quarter	
		Letaba river rehabilitation		01/10/2010	15/12/2010	Not applicable this quarter	Not applicable this quarter	Draft and submit proposal for funding to DWA and DEAT		Not applicable this quarter	Not applicable this quarter	
		Environmental Health Plan		01/01/2011	30/06/2011	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Draft 1st phase of Environmental Health Plan	Draft 1st phase of Environmental Health Plan	
	Waste management	Collection & Transportation-Kerbside collections (Municipal)	9 600 000	01/07/2010	30/06/2011	100% compliance to waste removal schedules (Tzaneen, Letsitele, Haenertsburg) and 25% expenditure	100% compliance to waste removal schedules (Tzaneen, Letsitele, Haenertsburg) and 25% expenditure	100% compliance to waste removal schedules (Tzaneen, Letsitele, Haenertsburg) and 50% expenditure	100% compliance to waste removal schedules (Tzaneen, Letsitele, Haenertsburg) and 50% expenditure	100% compliance to waste removal schedules (Tzaneen, Letsitele, Haenertsburg) and 75% expenditure	100% compliance to waste removal schedules (Tzaneen, Letsitele, Haenertsburg) and 100% expenditure	
Promote environmental sound practices and social development	Waste management	Collection & Transportation-Kerbside collections (Nkowankowa)	3 000 000	01/07/2010	30/06/2011	100% compliance to waste removal schedules (Nkowankowa) and 25% expenditure	100% compliance to waste removal schedules (Nkowankowa) and 25% expenditure	100% compliance to waste removal schedules (Nkowankowa) and 25% expenditure	100% compliance to waste removal schedules (Nkowankowa) and 25% expenditure	100% compliance to waste removal schedules (Nkowankowa) and 75% expenditure	100% compliance to waste removal schedules (Nkowankowa) and 100% expenditure	
		Collection & Transportation-Kerbside collections (Lenyenye)	2 000 000	01/07/2010	30/06/2011	100% compliance to waste removal schedules (Lenyenye) and 25% expenditure	100% compliance to waste removal schedules (Lenyenye) and 25% expenditure	100% compliance to waste removal schedules (Lenyenye) and 50% expenditure	100% compliance to waste removal schedules (Lenyenye) and 50% expenditure	100% compliance to waste removal schedules (Lenyenye) and 75% expenditure	100% compliance to waste removal schedules (Lenyenye) and 100% expenditure	
		Collection & Transportation-Kerbside collections (HCW)	1 000 000	01/07/2010	30/06/2011	100% compliance to healthcare waste removal schedules and 25% expenditure	100% compliance to healthcare waste removal schedules and 25% expenditure	100% compliance to healthcare waste removal schedules and 50% expenditure	100% compliance to healthcare waste removal schedules and 50% expenditure	100% compliance to healthcare waste removal schedules and 75% expenditure	100% compliance to healthcare waste removal schedules and 100% expenditure	
		Collection & Transportation-Kerbside collections (Urban & D.o.C's)	2 500 000	01/07/2010	30/06/2011	100% compliance to bulk removal schedules and 25% expenditure	100% compliance to bulk removal schedules and 25% expenditure	100% compliance to bulk removal schedules and 50% expenditure	100% compliance to bulk removal schedules and 50% expenditure	100% compliance to bulk removal schedules and 75% expenditure	100% compliance to bulk removal schedules and 100% expenditure	
		Collection & Transportation-Kerbside collections (Municipal Litterpicking)	2 100 000	01/07/2010	30/06/2011	100% compliance to litterpicking schedules (Tzaneen, Letsitele & 50% Nkowankowa) and 25% expenditure	100% compliance to litterpicking schedules (Tzaneen, Letsitele & 50% Nkowankowa) and 25% expenditure	100% compliance to litterpicking schedules (Tzaneen, Letsitele & 50% Nkowankowa) and 50% expenditure	100% compliance to litterpicking schedules (Tzaneen, Letsitele & 50% Nkowankowa) and 50% expenditure	100% compliance to litterpicking schedules (Tzaneen, Letsitele & 50% Nkowankowa) and 75% expenditure	100% compliance to litterpicking schedules (Tzaneen, Letsitele & 50% Nkowankowa) and 100% expenditure	
		Collection & Transportation-Kerbside collections (Contracted Litterpicking)	5 100 000	01/07/2010	30/06/2011	100% compliance to litterpicking schedules (Tzaneen(50%), Region North) and 25% expenditure	100% compliance to litterpicking schedules (Tzaneen(50%), Region North) and 25% expenditure	100% compliance to litterpicking schedules (Tzaneen(50%), Region North) and 50% expenditure	100% compliance to litterpicking schedules (Tzaneen(50%), Region North) and 50% expenditure	100% compliance to litterpicking schedules (Tzaneen(50%), Region North) and 75% expenditure	100% compliance to litterpicking schedules (Tzaneen(50%), Region North) and 100% expenditure	

**PROJECTS AND QUARTELY DELIVERABLES - COMMUNITY SERVICES DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Promote environmental sound practices and social development	Waste management	Collection & Transportation-Kerbside collections (Contracted Litterpicking)	2 100 000	01/07/2010	30/06/2011	100% compliance to litterpicking schedules (Nkowanowa (50%), Region (South) and 25% expenditure	100% compliance to litterpicking schedules (Nkowanowa (50%), Region (South) and 25% expenditure	100% compliance to litterpicking schedules (Nkowanowa (50%), Region (South) and 50% expenditure	100% compliance to litterpicking schedules (Nkowanowa (50%), Region (South) and 50% expenditure	100% compliance to litterpicking schedules (Nkowanowa (50%), Region (South) and 75% expenditure	100% compliance to litterpicking schedules (Nkowanowa (50%), Region (South) and 100% expenditure	
		Collection & Transportation-Kerbside collections (Bin replacement)	165 000	01/07/2010	30/06/2011	Development and submission of tender specifications and submit to SCM	Development and submission of tender specifications and submit to SCM	Submit advertisement for replacement of bins	Awaiting response from S.C.M.U	Not applicable this quarter	Procurement of 80 bins	
		Treatment & Disposal(Landfill auditing)	30 000	01/07/2010	30/06/2011	Conduct 1st internal audit on landfill site	Conduct 1st internal audit on landfill site	Conduct 2nd internal audit on landfill site	Conduct 3rd internal audit on landfill site	Conduct 3rd internal audit on landfill site	Conduct External landfill audit during April Conduct 4th internal audit on landfill site	
		Treatment & Disposal (Landfill ranking/Development of existing landfill)	250 000	01/10/2010	30/06/2011	Not applicable this quarter	Not applicable this quarter	Development and submission of tender specifications and submit to SCM	Busy with development for submission of tender request to Mopani District Municipality's S.C.M.U	Submit advertisement for Landfill ranking	Conduct landfill ranking by external service provider	
		Treatment & Disposal (Landfill operations)	7 000 000	01/07/2010	30/06/2011	90% daily compliance to landfill permit conditions 25% expenditure	90% daily compliance to landfill permit conditions 25% expenditure	90% daily compliance to landfill permit conditions 50% expenditure	90% daily compliance to landfill permit conditions 60% expenditure	90% daily compliance to landfill permit conditions 75% expenditure	90% daily compliance to landfill permit conditions 100% expenditure	
		Pollution Control (Public Toilets)	3 300 000	01/07/2010	30/06/2011	90% daily compliance to public toilet operations and schedules 25% expenditure	90% daily compliance to public toilet operations and schedules 25% expenditure	90% daily compliance to public toilet operations and schedules 50% expenditure	90% daily compliance to public toilet operations and schedules 50% expenditure	90% daily compliance to public toilet operations and schedules 75% expenditure	90% daily compliance to public toilet operations and schedules 100% expenditure	
		Pollution Control(Upgrading ablutions facilities)	600 000	01/07/2010	30/06/2011	Attend to ablation maintenance as per requisition to CEM 25% expenditure	Attend to ablation maintenance as per requisition to CEM 25% expenditure	Attend to ablation maintenance as per requisition to CEM 50% expenditure	Attend to ablation maintenance as per requisition to CEM 50% expenditure	Attend to ablation maintenance as per requisition to CEM 75% expenditure	Attend to ablation maintenance as per requisition to CEM 100% expenditure	
	Safety and Security	Kukula Ndelela drunken-driving blitz project	R 55 000	01/07/2010	30/06/2011	Additional roadblocks - 2 (Drunken driving Blitz)	Not activated Machine out for calibration	Additional roadblocks - 2 (Drunken driving Blitz)	4 Roadblocks	Additional roadblocks - 2 (Drunken driving Blitz)	Additional roadblocks - 2 (Drunken driving Blitz)	
Promote environmental sound practices and social development	Safety and Security	Minitzani-Bonatsela Traffic centres scholar Education and school points and other clusters	R 40 000	01/07/2010	30/06/2011	Staging of Minitzani safety week during September holidays	Budget activated. Annual programme could not be kick started due to World Cup 2010 activities. But ordinary Minitzani visits by school are taken care of.	Conduct road safety education campaigns at rural schools (20)	N/A 2010 due to World Cup	Conduct road safety education campaigns at rural schools (25)	Conduct road safety education campaigns at rural schools (25)	
		GTM Law Enforcement rural outreach and scrappings	R 100 000	01/07/2010	30/06/2011	Conducting rural traffic program as per schedule. Manage and follow up on vehicle scrappings	Law Enforcement activities are done daily sped/checks safety belts project are in for July/June 2011. Not yet activated.	Conducting rural traffic program as per schedule. Manage and follow up on vehicle scrappings	15	Conducting rural traffic program as per schedule. Manage and follow up on vehicle scrappings	Conducting rural traffic program as per schedule. Manage and follow up on vehicle scrappings	
		Burgersdorp cattle pound	R 15 000	01/07/2010	30/06/2011	Manage and co-ordinate impounding of stray animals	Budget not activated will be used to buy animal feeds	Manage and co-ordinate impounding of stray animals	Disposed of	Manage and co-ordinate impounding of stray animals	Manage and co-ordinate impounding of stray animals	

**PROJECTS AND QUARTELY DELIVERABLES - COMMUNITY SERVICES DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Improve access to sustainable and affordable services	Health well-being	HIV/Aids management	30000	01/07/2010	30/06/2011	Conduct 1 workshop for peer educators	Workshop not conducted	Conduct workshop on HIV/Aids awareness for all ward committee members responsible for health	Workshop for peer educators conducted during Dec month	Refresher course for peer educators	Not applicable this quarter	
		HIV/Aids theme day celebrations	40000	01/07/2010	30/06/2011	Not applicable this quarter	Not applicable this quarter	Partnership against Aids (Oct) Red Ribbon Month (Nov) World Aids Day (Dec)	Partnership against AIDS which focused on counselling and testing was done for Boxer & Shoprite. Red Ribbon month & world AIDS day theme celebrations.	Not applicable this quarter	World TB day (Apr)	
		HIV/Aids seminars for target groups	27000	01/07/2010	30/06/2011	Conduct seminar targeting female church representatives	Seminar held at Relela Community Hall	Conduct seminar targeting youth leaders	Seminar not held due to unforeseen circumstances reschedule to the third quarter	Not applicable this quarter	Not applicable this quarter	

**SERVICE DELIVERY TARGETS (KPIs) - ELECTRICAL ENGINEERING SERVICES**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Develop a high performance culture for a changed, diverse, efficient and effective local government	Project Management	% departmental projects within budget	100%	100%	100%	100%	100%	100%	
		% of departmental projects within time	100%	100%	100%	100%	100%	100%	
		% of departmental projects within specifications	100%	100%	100%	100%	100%	100%	
	Institutional Performance Management	% of EED HOD's with signed performance plans by 31 July	100%	0%	100%	100%	Not applicable this quarter	Not applicable this quarter	
	Performance Management Reports	# of Electrical Engineering Departmental monthly reports submitted on time	3	3	6	6	9	12	
Promote environmentally sound practices and social development	Safety and Security	# of external criminal cases reported		0		0			
Optimise infrastructure investment and services	Cost Recovery	% of Electricity losses	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	12%	
	Cost Recovery	R-value of electricity loss		Not applicable this quarter		Not applicable this quarter			
	Cost Recovery	Total kwh electricity loss		Not applicable this quarter		Not applicable this quarter			
Improve access to sustainable and affordable services	Accessible services	% households earning less than R1100 with access to basic electricity		8%		8%			
	Electricity	% electricity backlog ( # Households that needs electrical connections / Total # households as %) (Electrification)	Not applicable this quarter	19%	Not applicable this quarter	18.60%	Not applicable this quarter	16%	
		# of new electricity connections in licensed distribution area		16		23			
		% increase in Councils' maximum demand (MVA)		100%		100%			
	Electricity Infrastructure	MVA increase of urban capacity	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	40	
		% of poor households served with free basic electricity		81%		79.30%			
		Total number of households served with electricity		7246		7215			
		Number of jobs created through departmental capital projects (women)		4		16			
Improve access to sustainable and affordable services	Electricity Infrastructure	Number of jobs created through departmental capital projects (youth)		28		27			
		Number of jobs created through departmental capital projects (disabled)		1		0			
Maintain and upgrade municipal assets	Electricity network upgrade and maintenance	R-value electricity maintenance	8,0 Million	7,4 Million	16 Million	R 11 468 607.43	24,08 Million	32,1 Million	
Increase financial viability	Financial Management and Budgeting	% of departmental budget spent	25%	23%	50%	49%	75%	100%	



**SERVICE DELIVERY TARGETS (KPIs) - ELECTRICAL ENGINEERING SERVICES**

<b>Strategic Objective</b>	<b>Programme</b>	<b>Departmental KPI</b>	<b>Target Sept '10</b>	<b>Actual Sept'10</b>	<b>Target Dec '10</b>	<b>Actual Dec '10</b>	<b>Target Mar '11</b>	<b>Target Jun '11</b>	<b>Reason for deviation</b>
	Financial reporting	% of departmental Queries arising from previous audit report attended to by the end of the financial year	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	100%	
Effective and Efficient	Council Structures	% of Council resolutions implemented	100%	100%	100%	100%	100%	100%	
	Meeting Management	# of departmental meetings	0	0	1	1	1	2	

**PROJECTS AND QUARTELY DELIVERABLES - ELECTRICAL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11
Improve access to sustainable and affordable services	Electricity network upgrade and maintenance	Strategic Lighting	R 8,000.00	01/01/2011	30/06/2011	Identified area and install 12 lights	15 strategic lighting installed	Identified area and install 12 lights	15 strategic lighting installed	Identified area and install 12 lights	Identified area and install 12 lights
		Street Lights	R 20,000.00	01/01/2011	30/06/2011	Identified area and install 27 lights	8 street lights installed	Identified area and install 27 lights	8 street lights installed	Identified area and install 27 lights	Identified area and install 27 lights
	Electricity Infrastructure	Masoma village rural electrification	R 4 255 200	01/07/2010	31/03/2011	Designs and tender specifications	Designs completed, tender stage for appointment of contractor	Project 75% completed	Tender stage for appointment of contractor	Masoma village rural electrification project completed by Jan 2011	Not applicable this quarter
		Hweetji village rural electrification	R 2 044 000	01/07/2010	31/12/2010	Designs and tender specifications	Designs completed, tender stage for appointment of contractor	Hweetji village rural electrification project completed by Dec 2010	Tender stage for appointment of contractor	Not applicable this quarter	Not applicable this quarter
		Shoromong village rural electrification	R 1 584 000	01/07/2010	31/12/2010	Designs and tender specifications	Designs completed, tender stage for appointment of contractor	Shoromong village rural electrification project completed by Dec 2010	Tender stage for appointment of contractor	Not applicable this quarter	Not applicable this quarter
		Pulaneng village Electrification Phase 1	R 5 000 000	01/07/2010	30/03/2011	Not applicable this quarter	Consultant appointed, design stage	Designs completed and procurement of materials completed	Construction Phase	Pulaneng village electrification project completed	Not applicable this quarter
Mokgolobotho and Dan extension 1 & 2 electrification Phase 1	R 10 000 000	01/10/2010	30/06/2011	Not applicable this quarter	Consultant appointed, design stage	Designs completed and procurement of materials completed	Construction Phase	Mokgolobotho and Dan extension 1 & 2 electrification Phase 1 project 70% completed	Mokgolobotho and Dan extension 1 & 2 electrification Phase 1 project completed by May		
Maintain and upgrade municipal assets	Electricity network upgrade and maintenance	Robot Controllers	R 5,000.00	01/10/2010	30/09/2010	Replaced 7 Robot Controllers	Not applicable this quarter		Not applicable this quarter		
		Refurbish of distribution network (Rural)	R 785 000.00	01/07/2010	30/06/2011	Ongoing maintenance on rural distribution network	Ongoing maintenance on rural distribution network	Ongoing maintenance on rural distribution network	Ongoing maintenance on rural distribution network	Ongoing maintenance on rural distribution network	Ongoing maintenance on rural distribution network
		Maintenance of HT equipment (Rural)	R 250 000.00	01/07/2010	30/06/2011	Ongoing maintenance on HT equipment in rural distribution network	Ongoing maintenance on HT equipment in rural distribution network	Ongoing maintenance on HT equipment in rural distribution network	Ongoing maintenance on rural distribution network	Ongoing maintenance on HT equipment in rural distribution network	Ongoing maintenance on HT equipment in rural distribution network
		Refurbishment of meter boxes (Urban)	R 200 000.00	01/07/2010	30/09/2010	Refurbish 33 M/Boxes per Quarter	Not applicable this quarter	Refurbish 33 M/Boxes per Quarter	3 meter boxes maintained	Refurbish 33 M/Boxes per Quarter	Refurbish 33 M/Boxes per Quarter
		Substation Maintenance (Rural)	R 600 000.00	01/07/2010	30/06/2011	Ongoing maintenance on substations within rural distribution network	substations maintained - 15%	Ongoing maintenance on substations within rural distribution network	substations maintained - 30%	Ongoing maintenance on substations within rural distribution network	Ongoing maintenance on substations within rural distribution network
Maintain and upgrade municipal assets	Electricity network upgrade and maintenance	Meter boxes (Rural)	R 100 000.00	01/07/2010	30/06/2011	Ongoing maintenance on meter boxes within rural distribution network	14	Ongoing maintenance on meter boxes within rural distribution network	34 meter boxes maintained	Ongoing maintenance on meter boxes within rural distribution network	Ongoing maintenance on meter boxes within rural distribution network
		Reactive and preventive maintenance on overhead lines and equipment (Rural)	R 1 514 358	01/07/2010	30/06/2011	Ongoing maintenance on overhead lines within rural distribution network	Ongoing maintenance on overhead lines within rural distribution network	Ongoing maintenance on overhead lines within rural distribution network	Ongoing maintenance on overhead lines within rural distribution network	Ongoing maintenance on overhead lines within rural distribution network	Ongoing maintenance on overhead lines within rural distribution network
		Vegetation Control Rural)	R 2 000 000	01/07/2010	30/06/2011	Ongoing vegetation control on overhead lines within rural distribution network	Vegetation controlled - 523.98km	Ongoing vegetation control on overhead lines within rural distribution network	Vegetation controlled - 1080.706km	Ongoing vegetation control on overhead lines within rural distribution network	Ongoing vegetation control on overhead lines within rural distribution network

**PROJECTS AND QUARTELY DELIVERABLES - ELECTRICAL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11
		Council owned Buildings (Urban)	R 103 000.00	01/07/2010	30/06/2011	Maintained Electrical Infrastructure in buildings	Ongoing Maintenance of Electrical Infrastructure in buildings	Maintained Electrical Infrastructure in buildings	Lights Maintained =26 Plug Sockets Maintained= 4 Lights Switches maintained =2	Maintained Electrical Infrastructure in buildings	Maintained Electrical Infrastructure in buildings
		Airconditioners (Urban)	R 100 000.00	01/07/2010	30/06/2011	Maintain all Airconditioners in Municipal buildings	Two air conditioners maintained	Maintain all Airconditioners in Municipal buildings	Airconditioners Maintained =12 Airconditioners installed =2	Maintain all Airconditioners in Municipal buildings	Maintain all Airconditioners in Municipal buildings
		Metering Audits (Urban)	R 200 000.00	01/07/2010	30/06/2011	Audit LPU meters	Not applicable this quarter	Audit LPU meters	Not applicable this quarter	Audit LPU meters	Audit LPU meters
		Streetslight Maintenance (Urban)	R 257 123.00	01/07/2010	30/06/2011	Maintain all street lights in municipal area	street lights maintained -80%	Maintain all street lights in municipal area	street lights maintained -80%	Maintain all street lights in municipal area	Maintain all street lights in municipal area
		Traffic Lights (Urban)	R 20 215.00	01/07/2010	30/06/2011	Maintain all Robots	Not applicable this quarter	Maintain all Robots	Not applicable this quarter	Maintain all Robots	Maintain all Robots
		General expenses (Urban)	R 775 235.00	01/07/2010	30/06/2011	Repair of Radios,PPE,Stationery,Telephone	Three portable radios repaired	Repair of Radios,PPE,Stationery,Telephone	Two Portable radios maintained	Repair of Radios,PPE,Stationery,Telephone	Repair of Radios,PPE,Stationery,Telephone
		Reactive and preventive maintenance on urban distribution, machinery and equipment (Urban)	R 600 000.00	01/07/2010	30/06/2011	Reactive and preventive maintenance on urban distribution, machinery and equipment (Urban)	Not applicable this quarter	Reactive and preventive maintenance on urban distribution, machinery and equipment (Urban)	Reactive and preventive maintenance on urban distribution, machinery and equipment (Urban) =50%	Reactive and preventive maintenance on urban distribution, machinery and equipment (Urban)	Reactive and preventive maintenance on urban distribution, machinery and equipment (Urban)

Reason for deviation

Reason for deviation

**SERVICE DELIVERY TARGETS (KPIs) - CIVIL ENGINEERING SERVICES**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Develop a high performance culture for a changed, diverse, efficient and effective local government	Project Management	% departmental projects within budget	100%	100%	100%	100%	100%	100%	
		% of departmental projects within time	100%	100%	100%	100%	100%	100%	
		% of departmental projects within specifications	100%	100%	100%	100%	100%	100%	
	Institutional Performance Management	% of ESD HOD's with signed performance plans by 31 July	100%	0%	100%	100%	Not applicable this quarter	Not applicable this quarter	
	Performance Management Reports	# of Engineering Services Departmental monthly reports submitted on time	3	3	6	6	9	12	
Promote environmentally sound practices and social	Safety and Security	# of external criminal cases reported				n/a			
	Environmental monitoring	% of daily samples taken complying to SANS 241	100%	100%	100%	100%	100%	100%	
Optimise infrastructure investment and services	Cost Recovery	% Water unaccounted for (water losses)		5%		4%			Low water loss for this 2nd Quarter
		R-value of unaccounted water		R 7 534.33		R `12482.31			None
Improve access to sustainable and affordable services	Accessible services	% households earning less than R1100 with access to basic water services		Info not yet available		Info not yet available			There is no baseline
		% households earning less than R1100 with access to basic sanitation services		Info not yet available		Info not yet available			Info not yet available
		Number of jobs created through departmental capital projects (women)		50		51			
		Number of jobs created through departmental capital projects (youth)		90		90			
		Number of jobs created through departmental capital projects (disabled)		0		0			
	Water and sanitation	m³ increase of water quota	0	0	0	0	0	3.8million m³	
		# of new basic water connections	2200	22%		62			
		# metered water connections / total figure of households as %	12083	12.2%		12.3%			
	Roads and Storm water	% MIG funding spent by March		50%	75%	67%	100%		
		# of roads projects on schedule		5%	5	5	5	5	

**SERVICE DELIVERY TARGETS (KPIs) - CIVIL ENGINEERING SERVICES**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Maintain and upgrade municipal assets	Maintenance of municipal assets	% Progress with development of integrated Repairs and maintenance plan	20%	20%	25%	25%	35%	100%	None as the PLAN REQUIRED BY DWAF: Was done accordingly.
	Maintenance on Water and Sewer Network	R-value spent on water and sanitation infrastructure maintenance	3 646 330.00	R 192,535.00	3 646 330.00	R 4 575 319	3 646 330.00	3 646 330.00	Major refurbishment was done
	Roads & Storm water upgrading and maintenance	R-value spent on road and storm water maintenance	To maintain and eradicate backlogs on all tarred and gravel roads	R13 000 000	Need target	24 593 864	Need target	Need target	Budget overspent due to heavy rainfall.
	Fleet Management	R-value maintenance on the fleet / R-value fleet asset as a %		7%		14.65			
Increase financial viability	Financial Management and Budgeting	% of departmental budget spent	25%	18%	50%	42%	75%	100%	
Increase financial viability	Financial reporting	% of departmental Queries arising from previous audit report attended to by the end of the financial year	Not applicable this quarter		Not applicable this quarter		Not applicable this quarter	100%	
Effective and Efficient administration	Legal support	# of Departmental policies developed	Not applicable this quarter		Not applicable this quarter		Not applicable this quarter	1	
	Council Structures	% of Council resolutions implemented	100%	100%	100%	100%	100%	100%	
	Meeting Management	# of departmental meetings	1	1	2	2	3	4	
		# of Thrust meeting held	1	1	2	2	3	4	

**PROJECTS AND QUARTELY DELIVERABLES - CIVIL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Maintain and upgrade municipal assets	Maintenance and upgrading of municipal buildings	Aerodrome Maintenance	R 25 000	01/07/2010	30/06/2011	Maintain the Aerodrome buildings on request	no request received from airfield board	Maintain the Aerodrome buildings on request	no request received from airfield board	Maintain the Aerodrome buildings on request	Maintain the Aerodrome buildings on request	
		Municipal house (Letsitele) renovations	R 100 000	01/10/2010	15/12/2010	Not applicable this quarter		Compile specifications and schedule of quantities for repairs and maintenance of Municipal house (Letsitele) and advertise for quotations.	waiting for a=supply chain to appoint	Not applicable this quarter	Not applicable this quarter	
		Paving Nkowankowa testing ground	R 100 000	01/10/2010	15/12/2010	Not applicable this quarter		Compile specifications and schedule of quantities for paving Nkowankowa testing ground and advertise for quotations.	waiting for a=supply chain to appoint	Not applicable this quarter	Not applicable this quarter	
		Civic Centre and Community Services painting	R 200 000	01/07/2010	15/12/2010	Compile specifications and schedule of quantities for painting the internal walls Civic Centre and obtain quotations by 30 September	on target busy with quotes	Finalise quotations and appoint contractor for painting the civic centre. Implement painting programme as per the implementation plan to be completed by 15 December	waiting for a=supply chain to appoint	Not applicable this quarter	Not applicable this quarter	busy with specification project on target
		Repairs and maintenance to Tzaneen testing ground	R 150 000	01/10/2010	15/12/2010	Not applicable this quarter		Compile specifications and schedule of quantities for repairs and maintenance of Tzaneen Testing Station and advertise for quotations. Ensure that service provider is appointed and project completed by end of November	waiting for a=supply chain to appoint	Not applicable this quarter	Not applicable this quarter	
		Emergency Maintenance	R 300 000	01/07/2010	30/06/2011	Conduct emergency maintenance as and when the need requires on all municipal buildings and assets (Including Pioneers Old aged homes & the Aerodrome)	project is ongoing and request are attended to as and when requested. Total expenditure is at 30%	Conduct emergency maintenance as and when the need requires on all municipal buildings and assets (Including Pioneers Old aged homes & the Aerodrome)	project is ongoing and request to attend to as and when requested EXP 80%	Conduct emergency maintenance as and when the need requires on all municipal buildings and assets (Including Pioneers Old aged homes & the Aerodrome)	Conduct emergency maintenance as and when the need requires on all municipal buildings and assets (Including Pioneers Old aged homes & the Aerodrome)	
Maintain and upgrade municipal assets	Fleet management	Fleet management	R 5 502 892	01/07/2010	30/06/2011	Investigate utilisation of vehicles after hours and submit recommendations to Management on monthly basis. Manage and co-ordinate optimal use of fleet according to contractual agreement within available budget	project is ongoing and vehicles are serviced and attended to as and when requested. The total expenditure is 8.84%	Investigate possible ways of managing fleet and submit recommendations to Management. Manage and co-ordinate optimal use of fleet according to contractual agreement within available budget. Monitor enforcement of fleet management policy and submit monthly reports to Management. Investigate possible ways of eliminating negligence utilisation of fleet after hours.	project is ongoing and vehicles are serviced and attended to as and when requested. The total expenditure is 14.65%	Manage and co-ordinate optimal use of fleet according to contractual agreement within available budget. Monitor enforcement of fleet management policy and submit monthly reports to Management. Investigate possible ways of eliminating negligence utilisation of fleet after hours.	Manage and co-ordinate optimal use of fleet according to contractual agreement within available budget. Monitor enforcement of fleet management policy and submit monthly reports to Management. Investigate possible ways of eliminating negligence utilisation of fleet after hours.	ongoing project and despite lack of electronic system the service is still rendered efficiently



**PROJECTS AND QUARTELY DELIVERABLES - CIVIL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '19	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation	
			R 4 745 707	01/07/2010	30/06/2011	Consolidate and monitor monthly data and statistics pertaining to fleet and submit monthly reports monitoring fuel usage, mileage and services.	project is ongoing and vehicles are serviced and attended to as and when requested. The total expenditure is 23.63%	Consolidate and monitor monthly data and statistics pertaining to fleet and submit monthly reports monitoring fuel usage, mileage and services	project is ongoing and vehicles are serviced and attended to as and when requested. The total expenditure is 46.65%	Consolidate and monitor monthly data and statistics pertaining to fleet and submit monthly reports monitoring fuel usage, mileage and services	Consolidate and monitor monthly data and statistics pertaining to fleet and submit monthly reports monitoring fuel usage, mileage and services	ongoing project and despite lack of electronic system the service is still rendered efficiently	
Improve access to sustainable and affordable services	Water and Sewer Infrastructure	Water to RDP Houses at Lenyenye	R 290 000	01/07/2010	30/06/2011	TOR developed and Service provider appointed Project 50% completed	TOR development at 50% but the contractor not yet appointed	Project 100% completed Metered water supply to RDP houses	not yet done as the project was depending on the NDPG funding, that fund is not yet received.	Not applicable this quarter	Not applicable this quarter	the project is scheduled to start at the 2nd Quarter	
		Water to RDP Houses at Nkowankowa Section D	R 230 000	01/07/2010	30/06/2011	TOR developed and Service provider appointed Project 50% completed	TOR development at 50% but the contractor not yet appointed	Project 100% completed Metered water supply to RDP houses	not yet done as the project was depending on the NDPG funding, that fund is not yet received.	Not applicable this quarter	Not applicable this quarter	there is no funds available.	
		Erection of 50kl elevated tank at Lenyenye Stadium	R 490 000	01/07/2010	30/06/2011	Not applicable this quarter		Not applicable this quarter	not yet done as the project was depending on the NDPG funding, that fund is not yet received.	Procurement completed Project 60% completed	Project 100% completed	there is no funds available.	
		Erection of 50kl elevated tank at Nkowankowa Stadium	R 490 000	01/07/2010	30/06/2011	Not applicable this quarter		Not applicable this quarter	not yet done as the project was depending on the NDPG funding, that fund is not yet received.	Procurement completed Project 60% completed	Project 100% completed	there is no funds available.	
Improve access to sustainable and affordable services	Water and Sewer Infrastructure	Refurbishment of pump station and pipeline for grey water at Lenyenye	R 600 000	01/07/2010	30/06/2011	Not applicable this quarter		Not applicable this quarter	not yet done as the project was depending on the NDPG funding, that fund is not yet received.	Procurement completed and project 50% completed	Project 100% completed	there is no funds available.	
		Installation of Elevated tank for water storage at Dan 1 & 2	R 560 000	01/07/2010	30/06/2011	Not applicable this quarter		Not applicable this quarter	not yet done as the project was depending on the NDPG funding, that fund is not yet received.	Procurement completed and project 60% completed	Project 100% completed	there is no funds available.	
Maintenance on Water and Sewer Network		Water Works (Upgrade at Tzaneen dam water lab)	R 80 000	01/07/2010	30/06/2011	Not applicable this quarter		Project 100% completed	project delayed due to design not yet made	Not applicable this quarter	Not applicable this quarter	there is no funds available.	
		Water Works (Upgrade of telemetric system)	R 150 000	01/07/2010	30/06/2011	Not applicable this quarter		Project 100% completed	project due to gap analysis which needed to be made before specifications.	Not applicable this quarter	Not applicable this quarter		
		Replacement of lime feeders at Georges valley and Tzaneen water works	R 360 000	01/07/2010	30/06/2011			Procurement completed and project implementation at 40%	project started but delayed by rain conditions. It is 10%	Replacement of lime feeders completed 100% completed			
		Replacement of flocculent mixers	R 80 000	01/07/2010	30/06/2011			Procurement completed and project implementation at 40%	project started but delayed by rain conditions.	Replacement of flocculent mixers 100% completed			
		Replacement of air valves at Georges Valley raw water pipeline	R 50 000	01/07/2010	30/06/2011			Obtain quotations Procurement completed and project completed 100%	project delayed due to gap analysis which needed to be made before specifications.	Replacement of air valves 100% completed			

**PROJECTS AND QUARTELY DELIVERABLES - CIVIL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		Mini lab at Sewer Plant	R 100 000	01/07/2010	30/06/2011			Procurement completed and project implementation at 40%	Designs had been made and completed. Project is at 10%	Mini lab at sewer plant 100% completed		
		Water Works (Replacement of clarifiers at George's Valley)	R 30 000	01/07/2010	30/06/2011	Not applicable this quarter		Project 100% completed	Not done as Project was delayed by rainy conditions.	Not applicable this quarter	Not applicable this quarter	
Maintain and upgrade municipal assets	Maintenance on Water and Sewer Network	Operations and maintenance water distribution network	R 1 445 000	01/07/2010	30/06/2011	Maintain 100% compliance to maintenance and reduction of backlogs. 25% expenditure	100 % compliance at R 177,535.00 ( which is 12% expenditure)	Maintain 100% compliance to maintenance and reduction of backlogs. 50% expenditure	380907	Maintain 100% compliance to maintenance and reduction of backlogs. 75% expenditure	Maintain 100% compliance to maintenance and reduction of backlogs. 100% expenditure	the project is scheduled to start at the 2nd Quarter
		Operations and maintenance water purification	R 325 000	01/07/2010	30/06/2011	Maintain 100% compliance to maintenance and reduction of backlogs. 25% expenditure	100 % compliance at R 110,155.00 ( which is 34% expenditure)	Maintain 100% compliance to maintenance and reduction of backlogs. 50% expenditure	243065	Maintain 100% compliance to maintenance and reduction of backlogs. 75% expenditure	Maintain 100% compliance to maintenance and reduction of backlogs. 100% expenditure	Chemicals are bought in bulk and stored for all 3 water works. They appear to be over expenditure but the available stock will last for longer time (Bulk)
		Operations and maintenance sewer (distribution networks)	R 900 000	01/07/2010	30/06/2011	Maintain 100% compliance to maintenance and reduction of backlogs. 25% expenditure	100 % compliance at R 15 000.00 (which is 2 % expenditure)	Maintain 100% compliance to maintenance and reduction of backlogs. 50% expenditure	R420.667 which is 48% expenditure	Maintain 100% compliance to maintenance and reduction of backlogs. 75% expenditure	Maintain 100% compliance to maintenance and reduction of backlogs. 100% expenditure	Most of the equipments are scheduled to be installed and serviced in 2nd and 3rd Quarter
	Roads & Storm water upgrading and maintenance	Tar pitching in Tzaneen	R 1 250 000	01/07/2010	30/06/2011	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 50%	12 710,182 m <sup>2</sup> tar pitching done	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 100%.	5.215.417m <sup>2</sup> + 24.735.26m <sup>2</sup> Slurry + Fog spray	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Maintenance budget depletion
		Tar pitching in Nkowankowa	R 750 000	01/07/2010	30/06/2011	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 50%	3 013.600 m <sup>2</sup> tar pitching done	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 100%.	0\$	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Shifted to second quarter due to lack of funds. May be implemented if funds are available
		Tar pitching in Lenyenye	R 300 000	01/07/2010	30/06/2011	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 50%	0	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 100%.	140.390 m <sup>2</sup> Tar Pitching	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Shifted to second quarter due to lack of funds. May be implemented if funds are available

**PROJECTS AND QUARTELY DELIVERABLES - CIVIL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '19	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		Tar pitching in Letsitele	R 200 000	01/07/2010	30/06/2011	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 50%	2 160.710 m² tar pitching done	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 100%.	1829.650 m² Tar Pitching	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Maintenance budget depletion
Maintain and upgrade municipal assets	Roads & Storm water upgrading and maintenance	Tar pitching in Haenertsburg	R 100 000	01/07/2010	30/06/2011	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 50%	323.950 m² tar pitching done	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 100%.	289.050 m² Tar Pitching	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Shifted to second quarter due to lack of funds. Maybe implemented if funds are available
		Funeral roads in all clusters	R 1 702 800	01/07/2010	30/06/2011	100% compliance to requisitions submitted	All requisitions were attended to	100% compliance to requisitions submitted	100%	100% compliance to requisitions submitted	100% compliance to requisitions submitted	
		Purchasing of earthmoving equipment (two sets of Regravelling plants)	R 3 000 000	01/07/2010	30/06/2011	Acquire first set of graders and 80% progress son procurement of remaining plant	2 graders purchased	Procurement of earthmoving equipment / re-gravelling plant (based on deviation)	2X Regravelling plants + 4 Maintenance Graders	100% alignment of availability of resources to areas of need	100% alignment of availability of resources to areas of need	No funds available to purchase remaining plants
Improve access to sustainable and affordable services	Roads & Storm water upgrading and maintenance	Tar patching of sand seal roads	R 300 000	01/07/2010	30/06/2011	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 50%	Sand seal roads maintained at 20%	100% compliance to general maintenance schedule and eradication of backlogs spending to be at 100%.	80% Rebuild of all Sand Seal Roads	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	No funds available to approve orders for full scale maintenance programme
Improve access to sustainable and affordable services	Roads and Storm water Infrastructure	Stone pitching in Xihoko, Moleketla and Mawa 8 and 12	4700000 (actual budget R2.2m)	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 30%	0	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 60%	95% at Moleketla	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%		Order were issued but could not be approved due to lack of funds
		Regravelling of internal streets in Bulamahlo cluster	734550 (R1.1M actual budget)	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	Ongoing grading of roads	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	15% of Roads Re-gravelled	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Grading of roads in this area under serious threat due to lack of funds
		Regravelling of internal streets in Relela cluster	734550 (R1.1M actual budget)	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	Ongoing grading of roads	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	15% of Roads Re-gravelled	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Grading of roads in this area under serious threat due to lack of funds
Improve access to sustainable and affordable services	Roads and Storm water Infrastructure	Regravelling of internal streets in Lesedi cluster	734550 (R1.1M actual budget)	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	Ongoing grading of roads	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	15% of Roads Re-gravelled	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Grading of roads in this area under serious threat due to lack of funds
		Regravelling of internal streets in Runnymede cluster	734550 (R1.1M actual budget)	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	Ongoing grading of roads	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	15% of Roads Re-gravelled	Submit request for additional funding within adjustment budget process (January). Implementation pending additional funding	Implementation pending additional funding	Grading of roads in this area under serious threat due to lack of funds

**PROJECTS AND QUARTELY DELIVERABLES - CIVIL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '19	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		Storm water management in Tzaneen	R 250 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	50 % of stormwater structures maintained	Not applicable this quarter	70% Maintained	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	
		Storm water management in Nkowankowa	R 500 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	10% of stormwater structures maintained	Not applicable this quarter	45% Maintained	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to approve orders for full scale maintenance programme
		Storm water management in Letsitele	R 50 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	50 % of stormwater structures maintained	Not applicable this quarter	100% Maintained	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	
		Storm water management in Haenertsburg	R 150 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	30% of stormwater structures maintained	Not applicable this quarter	95% Maintained	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	
		Storm water management in Lenyenye	R 200 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	0%	Not applicable this quarter	20% Maintained	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS
Improve access to sustainable and affordable services	Roads and Storm water Infrastructure	Installation of storm water drain at Nkowankowa B	R 670 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	5%	Not applicable this quarter	100% stone petch side drain at Gaza Street ,Petanenge street.	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS
		Stormwater management at Runnymede Thusong centres	R 100 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	5%	Not applicable this quarter	10% Achieved	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS
		Stormwater management at Lesedi Thusong centres	R 100 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	5%	Not applicable this quarter	10% Achieved	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS

**PROJECTS AND QUARTELY DELIVERABLES - CIVIL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '19	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		Stormwater management at Bulamahlo Thusong centres	R 100 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	5%	Not applicable this quarter	10% Achieved	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS
		Stormwater management at Relela Thusong centres	R 200 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	5%	Not applicable this quarter	30% Achieved	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS
		Side walk and pavements in Nkowankowa	R 175 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	5%	Not applicable this quarter	0%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS
		Side walk and pavements in Lenyenye	R 80 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	0%	Not applicable this quarter	0%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS
		Side walk and pavements in Letsitele	R 20 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	0%	Not applicable this quarter	0%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	No funds available to carry out maintenance. Amount reflected under OPEX was included in TARRING OF STREETS

**PROJECTS AND QUARTELY DELIVERABLES - CIVIL ENGINEERING DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '19	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Improve access to sustainable and affordable services	Roads and Storm water Infrastructure	Side walk and pavements in Haenertsburg	R 25 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	0	Not applicable this quarter	0%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	Shifted to second quarter due to lack of funds. May be implemented if funds are available
		Side walk and pavements in Tzaneen	R 200 000	01/07/2010	30/06/2011	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 50%	10 % of work done	Not applicable this quarter	50% Golden Acres Entrance	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 75%	100% compliance to planned maintenance schedule and eradication of backlogs spending to be at 100%	Funds for this programme were included in the tar patching which is now depleted

**SERVICE DELIVERY TARGETS (KPIs) - PLANNING AND ECONOMIC DEVELOPMENT**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Develop a high performance culture for a changed, diverse, efficient and effective local government	Project Management	% departmental projects within budget	100%	100%	100%	100%	100%	100%	
		% of departmental projects within time	100%	100%	100%	100%	100%	100%	
		% of departmental projects within specifications	100%	100%	100%	100%	100%	100%	
	Institutional Performance Management	% of PED HOD's with signed performance plans by 31 July	100%	0%	Not applicable this quarter	100%	Not applicable this quarter	Not applicable this quarter	All signed Nov 2010. PP could not be signed in 1st quarter, received late from PMS
	Performance Management Reports	# of PED Departmental monthly reports submitted on time	3	3	6	6	9	12	Monthly reports - all submitted, still need quarterly report to improve on submission by 5th
Promote environmentally sound practices and social development	Safety and Security	# of external criminal cases reported		0		n/a	n/a		Not applicable to PED
Optimise infrastructure investment and	Township Revitalisation	# of NDPG projects finalised				0			Progressive work
		# of monthly NDPG meetings	0	7	1	15	4	7	
Create community beneficiation and empowerment opportunities through networking for increased employment and poverty alleviation	Poverty Reduction and empowerment	# of jobs created through municipal LED initiatives		2454					See Annexure
		# of jobs (jobs are defined as employment above minimum wage, for at least three months) created by municipal projects							
	Agriculture	# of agricultural projects supported	8	7	8	8	8	8	8 (Mokgolobotho, Tours, Mariveni Coop, Moshupatsea, Mkomomonto, Sapekoe, Mamatola & Letsitele Coop)
Create a stable economic environment by attracting suitable investors	Economic Growth and Investment	# of GTEDA board meetings attended	1	1	2	2	3	4	1 Board Meeting and 1 support meeting attended
		% of Serviced proclaimed sites sold	100%	100%	100%	100%	100%	100%	4 sites sold (Erf 2640/2, Tzn Ext 40, Erf 2420, Nkowa B, Erf 738/39 Nkowa V, Erf 489 Nkowa B
Increase financial viability	Financial Management and Budgeting	% of departmental budget spent	25%	38%	50%	57%	75%	100%	
Increase financial viability	Financial reporting	% of departmental Queries arising from previous audit report attended to by the end of the financial year	Not applicable this quarter	N/A	Not applicable this quarter	N/A	Not applicable this quarter	100%	

**SERVICE DELIVERY TARGETS (KPIs) - PLANNING AND ECONOMIC DEVELOPMENT**

Strategic Objective	Programme	Departmental KPI	Target Sept '10	Actual Sept'10	Target Dec '10	Actual Dec '10	Target Mar '11	Target Jun '11	Reason for deviation
Effective and Efficient administration	Legal support	# of Departmental policies developed	Not applicable this quarter	N/A	Not applicable this quarter	2 in process	1	3	Spaza Shop - approval awaiting Public Participation. The alienation of land policy is under review and circulating for Council.
	Council Structures	% of Council resolutions implemented	100%		100%	100%	100%	100%	
	Meeting Management	# of departmental meetings	2	2	3	3	5	6	14&15 July 2010 1 September 2010 15 December 2010
		# of HOD meetings	1	6	2	4	4	6	12 July 2010 Preparation for Strategic Session 26 August 2010 Discussions on Sept Activity Plan 8 September 2010 Individual meeting with Managers 13 October 2010 meeting with Managers
		# of Stakeholder meetings held	1	1	2	6	3	4	External Seda & others Business Chamber Mopani District (Planning Dept) Internal Dept's Corporate Services Engineering Services Electrical Services



**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Create community beneficiation and empowerment opportunities	Business development support	Business Support Centre	R 100 000	01/07/2010	30/06/2011	Provide continuous support to ABSA - GTEDA learnership programme Support of Tours peppadew project Development of business plan for establishment of business support centre	* Learnership for 50 people in progress. * Other activities coordinated through SEDA. Concept document in place.	Provide continuous support to ABSA - GTEDA learnership programme Support of Tours peppadew project Development of business plan for establishment of business support centre	* Learnership for 50 people in progress. * Other activities coordinated through SEDA. Concept document in place.	Provide continuous support to ABSA - GTEDA learnership programme Support of Tours peppadew project Sourcing funding for establishment of business support centre	Provide continuous support to ABSA - GTEDA learnership programme Support of Tours peppadew project Sourcing funding for establishment of business support centre	
		Investor Conference/Summit	R 300 000	01/07/2010	30/06/2011	Revisit proposals as contained in the developed investor conference documents Solicit support from Council	* Still to be held in 2011 as postponed by Board. * All preparatory documents in place.	Appointment of facilitator	* Still to be held in 2011 as postponed by Board. * All preparatory documents in place.	Sourcing funding, sponsorships and partnerships for hosting the investor conference	Hosting of investor conference	
		SMME Support	R 200 000	01/07/2010	30/06/2011	Facilitate and co-ordinate awareness or training sessions for SMME owners in partnership with SEDA	* SMME support is facilitated in partnership with SEDA. MOU still to be finalized. * Workshops facilitated: 5 workshops in basic business at Shiluvane, CN Phatudi and Tzaneen Ext 3 1 workshop on Cooperatives in Julesburg * Events coordinated: 21 July 2010 breakfast session at Highgrove Lodge 30 July 2010 Awareness campaign at Bonn Village. 19 August 2010 District Fashion show at Lenyenye Community Hall. 16-17 September 2010 Entrepreneur Day at Julesburg Stadium, transport arranged by Municipality for participants from different cluster villages.	Facilitate and co-ordinate awareness or training sessions for SMME owners in partnership with SEDA	* SMME support is facilitated in partnership with SEDA. MOU still to be finalized. * Workshops facilitated: 5 workshops in basic business at Shiluvane, CN Phatudi and Tzaneen Ext 3 1 workshop on Cooperatives in Julesburg * Events coordinated: 21 July 2010 breakfast session at Highgrove Lodge 30 July 2010 Awareness campaign at Bonn Village. 19 August 2010 District Fashion show at Lenyenye Community Hall. 16-17 September 2010 Entrepreneur Day at Julesburg Stadium, transport arranged by Municipality for participants from different cluster villages.	Facilitate and co-ordinate awareness or training sessions for SMME owners in partnership with SEDA	Facilitate and co-ordinate awareness or training sessions for SMME owners in partnership with SEDA	
		Community Radio Station	R 200 000	01/07/2010	30/06/2011	Setting up of equipment and appointment of personnel Starting with broadcasting and road shows	* Acquired funding of R2.2m from MDDA and R50 000 from the Premier's Office. * Contract signed with MDDA to release the funds. * In preparation for the launch envisaged for November 2010. * Studio construction underway.	Monitor operationalisation of radio station and continued broadcasting	* Acquired funding of R2.2m from MDDA and R50 000 from the Premier's Office. * Contract signed with MDDA to release the funds. * In preparation for the launch envisaged for November 2010. * Studio construction underway.	Monitor operationalisation of radio station and continued broadcasting	Monitor operationalisation of radio station and continued broadcasting	

**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
	Economic growth and investment	Partnerships and Stakeholder meetings	R 10 000	01/07/2010	30/06/2011	Establishing and strengthening partnerships and finalise MOU's Facilitate meetings with identified stakeholders	The following Institutions have been engaged to date: * SEDA * Municipal Departments (GTM) met with Corporate Services so far. * Dept of Agriculture * MOU between GTEDA and Greater Tzaneen Community Radio Station (GTCRS) signed. * MOU with SEDA in progress. * Draft MOU with Greater Tzaneen Municipality for management of outdoor advertising developed.	Strengthening of partnerships and facilitate breakfast sessions Facilitate meetings with identified stakeholders	The following Institutions have been engaged to date: * SEDA * Municipal Departments (GTM) met with Corporate Services so far. * Dept of Agriculture * MOU between GTEDA and Greater Tzaneen Community Radio Station (GTCRS) signed. * MOU with SEDA in progress. * Draft MOU with Greater Tzaneen Municipality for management of outdoor advertising developed.	Facilitate meetings with identified stakeholders	Facilitate meetings and breakfast sessions with identified stakeholders	ADM Business Forum meeting held to strengthen working relationship to synergize activities
Create community beneficiation and empowerment opportunities	Economic growth and investment	GTEDA support	R 2 500 000	01/07/2010	30/06/2011	Provide continuous support to GTEDA. Attend board and monthly meetings as per invitation and scheduled	* Board meeting attended on 11 September 2010. Sapekoe meeting attended in support of GTEDA	Provide continuous support to GTEDA. Attend board and monthly meetings as per invitation and scheduled	* Board meeting attended on 11 September 2010. Sapekoe meeting attended in support of GTEDA	Provide continuous support to GTEDA. Attend board and monthly meetings as per invitation and scheduled	Provide continuous support to GTEDA. Attend board and monthly meetings as per invitation and scheduled	
		New Shopping Centre	R 248 000	01/07/2010	30/06/2011	Appoint service provider for packaging identified opportunities	* Feasibility study finalization to be aligned with the Municipal Spatial Development Framework.	Packaging of identified new shopping center developments	* Feasibility study finalization to be aligned with the Municipal Spatial Development Framework.	Packaging and marketing of identified new shopping center developments	Marketing of identified new shopping center developments and implementation of plans	
	Poverty reduction and empowerment	Hawkers strategy implementation	R 50 000	01/07/2010	30/06/2011	Facilitate and co-ordinate monthly meetings with hawkers Continue with regulatory operational procedures	All admin responsibilities are transferred to Community Services. PED is still responsible for the economic enhancement and support. Database is captured.	Facilitate and co-ordinate monthly meetings with hawkers Continue with regulatory operational procedures	All admin responsibilities are transferred to Community Services. PED is still responsible for the economic enhancement and support. Database is captured.	Facilitate and co-ordinate monthly meetings with hawkers Continue with regulatory operational procedures Finalise and adoption of hawkers policy	Facilitate and co-ordinate monthly meetings with hawkers Continue with regulatory operational procedures	
		LED strategy review	R 60 000	01/10/2010	15/12/2010	Not applicable this quarter	No activities for this quarter	Review and adopt LED strategy	No activities for this quarter	Not applicable this quarter	Not applicable this quarter	
	Socio economic projects			01/07/2010	30/06/2011	Provide support to Bathabine conservation; CWWP, EPWP and other CBO's and NGO projects	The Bathabine Project Steering Committee were attended this quarter. CWP was invited for a presentation in the Study Group meetings.	Provide support to Bathabine conservation; CWWP, EPWP and other CBO's and NGO projects	The Bathabine Project Steering Committee were attended this quarter. CWP was invited for a presentation in the Study Group meetings.	Provide support to Bathabine conservation; CWWP, EPWP and other CBO's and NGO projects	Provide support to Bathabine conservation; CWWP, EPWP and other CBO's and NGO projects	

**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
	Agriculture	Land Reform/Agriculture project support	R 100 000	01/07/2010	30/06/2011	Facilitate land reform forum meeting Attend monthly and quarterly meetings for identified agricultural projects (Tours, Mokgolobotho, Sapekoe, Banareng, Bathabine, Kgatle, Mkomomonto)	Land Reform meeting not held during this quarter. Meeting scheduled for October 2010 for Task Team to finalize TOR. Attended the Mokgolobotho Board meeting in July and September. Other projects visited as and when invited. The Tours project has managed to secure funding of R2,5m from Nedbank. ± 100 people are employed to do land preparation, planting at 120 ha. Meeting held on 30 August 2010 for farmer's representatives from Kgweetse, Julesburg, Tours project and Irrigation Scheme to formalize them.	Facilitate land reform forum meeting Attend monthly and quarterly meetings for identified agricultural projects (Tours, Mokgolobotho, Sapekoe, Banareng, Bathabine, Kgatle, Mkomomonto)	Land Reform meeting not held during this quarter. Meeting scheduled for October 2010 for Task Team to finalize TOR. Attended the Mokgolobotho Board meeting in July and September. Other projects visited as and when invited. The Tours project has managed to secure funding of R2,5m from Nedbank. ± 100 people are employed to do land preparation, planting at 120 ha. Meeting held on 30 August 2010 for farmer's representatives from Kgweetse, Julesburg, Tours project and Irrigation Scheme to formalize them.	Facilitate land reform forum meeting Attend monthly and quarterly meetings for identified agricultural projects (Tours, Mokgolobotho, Sapekoe, Banareng, Bathabine, Kgatle, Mkomomonto)	Facilitate land reform forum meeting Attend monthly and quarterly meetings for identified agricultural projects (Tours, Mokgolobotho, Sapekoe, Banareng, Bathabine, Kgatle, Mkomomonto)	
Create community beneficiation and empowerment opportunities	Agriculture	Sapekoe Tea Estate	R 248 000	01/07/2010	30/06/2011	Facilitation of meetings, establishment of task team. Resolution of internal community disputes Development of business and implementation plans - including legal agreements Starting with rehabilitation of tea estate	* Beneficiary meeting attended. Business plans submitted including finalization of other legal documents. * 6 Steering Committee meetings held. * Implementation plan, SLA and other legal documents finalized. * Caretaker license and handing over process is underway. * Rehabilitation delayed due to other processes not done by the official handing over.	Facilitation of meetings and preparation for pilot phase. Proceed with rehabilitation at Sapekoe	* Beneficiary meeting attended. Business plans submitted including finalization of other legal documents. * 6 Steering Committee meetings held. * Implementation plan, SLA and other legal documents finalized. * Caretaker license and handing over process is underway. * Rehabilitation delayed due to other processes not done by the official handing over.	Facilitation of meetings and proceed with rehabilitation at Sapekoe. Implementation of pilot phase.	Facilitation of meetings and proceed with rehabilitation at Sapekoe. Provide support during implementation of pilot phase.	
		Livestock Improvements	R 248 000	01/07/2010	30/06/2011	Packaging of investment opportunities as identified by feasibility studies. Pursue IDC Nguni cattle farming project	Attended a meeting at Gamphalele Tooseng (Lebowakgomo) to learn best practices for goat farming.	Marketing livestock improvement opportunities packaged	Attended a meeting at Gamphalele Tooseng (Lebowakgomo) to learn best practices for goat farming.	Marketing livestock improvement opportunities packaged	Marketing livestock improvement opportunities packaged	
		Restituted farms	R 200 000	01/07/2010	30/06/2011	Attend quarterly meetings and determine areas where agency support will be required	Quarterly meeting not held, meeting planned for October 2010	Attend quarterly meetings Investigate most feasible role and support to be provided by GTEDA	Quarterly meeting not held, meeting planned for October 2010	Engage land claims commission on possible support which GTEDA can provide to land claims beneficiaries Attend quarterly meetings	Attend quarterly meetings Develop land restitution support programme for the agency	

**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		Subtropical Fruit and Nut Cluster	R 248 000	01/07/2010	30/06/2011	Visit blueberry farmers for learning best practices Develop a business plan for starting blueberry farming in Tzaneen area	* Blueberry farming project in progress. * Funding to be secured with other funding houses.	Identify farmers to participate in blueberry farming project and Seobi oil extraction project Packaging of investment opportunities as identified by feasibility studies.	* Blueberry farming project in progress. * Funding to be secured with other funding houses.	Provide support to blueberry farming and Seobi oil extraction project and market packaged opportunities	Provide support to blueberry farming and Seobi oil extraction project and market packaged opportunities Develop blueberry farming support plan	
		Letaba Egg Production	R 200 000	01/07/2010	30/06/2011	Development of business plan for egg production project. Conduct site visits and	Business Plan to be finalized.	Source funding for implementation of business plan	Business Plan to be finalized.	Source funding for implementation of business plan	Development of plans for implementation of the projects	
Create community beneficiation and empowerment opportunities	Tourism	Tourism Events	R 270 000	01/07/2010	30/06/2011	Co-ordinate tourism activities as per calendar Finalisation and adoption of events calendar Letaba Show Springfair	Letaba Show attended in August 2010	Co-ordinate tourism activities as per calendar Facilitate LTA meetings Getaway show Tourism month Mohlababa day Tzaneen flea market	Letaba Show attended in August 2010	Co-ordinate tourism activities as per calendar Facilitate LTA meetings Arrive alive Marula festival	Co-ordinate tourism activities as per calendar Facilitate LTA meetings Indaba Flea market	
		Mefakeng Tourism projects and Khalanga Lodge support	R 200 000	01/07/2010	30/06/2011	Facilitate and support Mefakeng projects and Khalanga lodge	PSC meetings attended and facilitation of outstanding work by the PMU for Mefakeng Project.	Facilitate and support Mefakeng projects and Khalanga lodge	PSC meetings attended and facilitation of outstanding work by the PMU for Mefakeng Project.	Facilitate and support Mefakeng projects and Khalanga lodge	Facilitate and support Mefakeng projects and Khalanga lodge	
		LTA events	R 150 000	01/07/2010	30/06/2011	Facilitate LTA meetings Provide support for implementation of LTA events and campaigns	No activities	Facilitate LTA meetings Provide support for implementation of LTA events and campaigns	No activities	Facilitate LTA meetings Provide support for implementation of LTA events and campaigns	Facilitate LTA meetings Provide support for implementation of LTA events and campaigns	
		GTM Tourism projects	R 248 000	01/07/2010	30/06/2011	Appoint service provider for packaging identified opportunities	Not done	Packaging of identified tourism opportunities	Not done	Packaging and marketing of identified tourism opportunities	Marketing of identified tourism opportunities and implementation of plans	
		Letaba River Mile	R 248 000	01/07/2010	30/06/2011	Appoint service provider for packaging identified opportunities	* The Agency is busy organizing a meeting with all land owners to present the	Packaging of identified Letaba river mile opportunities	* The Agency is busy organizing a meeting with all land owners to present the	Packaging and marketing of identified Letaba river mile opportunities	Marketing of identified Letaba river mile opportunities and implementation of plans	

**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
Promote environmental sound practices and social development	Youth, Gender & Disability	Youth Strategic Session	R 29 800	01/07/2010	30/03/2011	Arrange and co-ordinate Youth strategic session during September	Not launched	Not applicable this quarter	Not launched	Arrange and co-ordinate Youth strategic session during March	Not applicable this quarter	
		Relaunch Of SAWID	R 70 000	01/07/2010	30/09/2010	Arrange and co-ordinate relaunch of SAWID during August	Young SAWID launched on 21/08/2010	Not applicable this quarter	Young SAWID launched on 21/08/2010	Not applicable this quarter	Not applicable this quarter	
Promote environmental sound practices and social development	Youth, Gender & Disability	National Women's Month Celebrations	R 50 000	01/07/2010	30/09/2010	Arrange and co-ordinate national women's month celebrations during August	* District launch of the Women's Month held at Mokwakwaila community hall on 3 August 2010. Co-ordinated a bus that transported Valkegula	Not applicable this quarter	* District launch of the Women's Month held at Mokwakwaila community hall on 3 August 2010. Co-ordinated a bus that transported Valkegula	Not applicable this quarter	Not applicable this quarter	Cash flow challenges
		National Disability Month Celebrations	R 50 000	01/07/2010	15/12/2010	Not applicable this quarter		Arrange and co-ordinate national disability month celebrations during December		Not applicable this quarter	Not applicable this quarter	
		National Youth Month celebrations	R 70 000	01/10/2010	30/06/2011	Not applicable this quarter		Not applicable this quarter		Not applicable this quarter	Arrange and co-ordinate national youth month celebrations during June	
		Annual Youth Assembly	R 100 000	01/07/2010	30/09/2010	Arrange and co-ordinate Annual youth assembly during August	Not held in August	Not applicable this quarter	Not held in August	Not applicable this quarter	Not applicable this quarter	Scheduled for 6,7,8 August 2010 and postponed by MM on the 6th of August 2010
		Disability Council Official Launch	R 50 000	01/10/2010	15/12/2010	Not applicable this quarter		Arrange and co-ordinate launch of Disability Council during October		Not applicable this quarter	Not applicable this quarter	
Promote environmental sound practices and social development	Housing	100 units for Mhangweni Village	R 5 000	01/07/2010	30/09/2010	Completion of beneficiary lists and attach documents an details Submission of forms to DLG&H Verification of beneficiaries Monitor project implementation to be completed by end of September	100% (100 houses completed)	Not applicable this quarter	100% (100 houses completed)	Not applicable this quarter	Not applicable this quarter	

**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		100 Units for Marivenii Village	R 5 000	01/07/2010	30/09/2010	Completion of beneficiary lists and attach documents an details Submission of forms to DLG&H Verification of beneficiaries Monitor project implementation to be completed by end of September	47% (47 houses completed) 53 VIP	Not applicable this quarter	47% (47 houses completed) 53 VIP	Not applicable this quarter	Not applicable this quarter	
		100 Units for Masoma Village	R 6 000	01/07/2010	30/09/2010	Completion of beneficiary lists and attach documents an details Submission of forms to DLG&H Verification of beneficiaries Monitor project implementation to be completed by end of September	50% (50 houses completed)	Not applicable this quarter	50% (50 houses completed)	Not applicable this quarter	Not applicable this quarter	
Promote environmental sound practices and social development	Housing	100 Units for Gabaza Village	R 5 000	01/07/2010	30/09/2010	Completion of beneficiary lists and attach documents an details Submission of forms to DLG&H Verification of beneficiaries Monitor project implementation to be completed by end of September	100% (100 houses completed)	Not applicable this quarter	100% (100 houses completed)	Not applicable this quarter	Not applicable this quarter	
		Housing project 2011/12		01/07/2010	30/06/2011	Conduct consumer education with councilors, ward committees and traditional authorities	100% (three sessions were conducted covering all wards)	Not applicable this quarter	100% (three sessions were conducted covering all wards)	Compile application forms Conduct consumer education for beneficiaries Verification of beneficiaries	Monitoring project implementation through meetings, site visits and receiving feedback	
		20 units for emergence HousesMokgoloboto 1 unit. Petanenge 2 units.Moime 5 units.Rakoma 4 units. Lephephane 5 units.	R 20 000	01/07/2010	30/09/2010	Completion of beneficiary lists and attach documents an details Submission of forms to DLG&H Verification of beneficiaries Monitor project implementation to be completed by end of September	40% (20 forms completed)	Not applicable this quarter	40% (20 forms completed)	Not applicable this quarter	Not applicable this quarter	

**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		560 units for un blocking of the blocked project. Wards- 4,5,10,11,16,19,23, 24,28,29, 30 and 34	R 20 000	01/07/2010	30/06/2011	Verification of beneficiaries and effect changes on status quo report where possible	28%	Continuous monitoring through meetings and site visits	28%	Continuous monitoring through meetings and site visits	Continuous monitoring through meetings and site visits	
Promote environmental sound practices and social development	Housing	Purchase of Part of the farm Muhlaba's location for graveyard in Nkowankowa	R 170 000	01/07/2010	30/03/2011	Acquire council resolution	20% (Council referred item back)	Negotiate with Chief Mohlaba and Dept of Public Works to release the land Procurement of land for graveyard	20% (Council referred item back)	Appointment of conveyancer and transfer property into name of council	Not applicable this quarter	
		Transfer of erf 1628 Nkowankowa A to Council.	R 50 000	01/07/2010	15/12/2010	Submission to DLGH for development of community residential unit. Appointment of conveyancer and transfer of property	40% submitted Conveyancer appointed launched for registration proposal to DLGH submitted.	Registration of property on name of Council	40% submitted Conveyancer appointed launched for registration proposal to DLGH submitted.	Not applicable this quarter	Not applicable this quarter	
		Transfer of erven omitted during the transfer of R 293 Towns to GTM	R 100 000	01/07/2010	15/12/2010	Submission to DLGH for development of community residential unit. Appointment of conveyancer and transfer of property	70% (all launched for registration)	Registration of property on name of Council	70% (all launched for registration)	Not applicable this quarter	Not applicable this quarter	
		Purchase of Ledzee, Yomorna, Shivurali farm	R 70 000	01/07/2010	30/06/2011	Re-start negotiations with Dept of Rural development & land reforms and Dept of Public works for financing	30% Letter to DLGH has been written and await interaction.	Negotiations with claimants for the release of the farm	30% Letter to DLGH has been written and await interaction.	Pending success of negotiations proceed with transfer of property into name of council	Pending success of negotiations proceed with transfer of property into name of council	
		Pioneer housing tenants		01/07/2010	30/06/2011	Allocation and administration of tenants Handling of queries	100% 1 allocated 10 applications received 4 queries - all attended to.	Allocation and administration of tenants Handling of queries	100% 1 allocated 10 applications received 4 queries - all attended to.	Allocation and administration of tenants Handling of queries	Allocation and administration of tenants Handling of queries	
		Pusela 6		01/07/2010	30/06/2011	Obtain council resolution on the rental model an future use of the property. Submit request to DLGH for development of social housing Allocation and administration of tenants Handling of queries	30% Council item referred back the item proposal to Department Local Government & Housing	Allocation and administration of tenants Handling of queries	30% Council item referred back the item proposal to Department Local Government & Housing	Allocation and administration of tenants Handling of queries	Allocation and administration of tenants Handling of queries	
Promote environmental sound practices and social development	Housing	Dan Ext 1 & 2		01/07/2010	15/12/2010	Issuing of keys to beneficiaries and signing of happy letters	40% 21 keys left for collection	Handling disputes on development with DLGH and the developers	40% 21 keys left for collection	Not applicable this quarter	Not applicable this quarter	

**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
		Nkowankowa D (Mbambamencisi)		01/07/2010	30/06/2011	Receiving reports from Water & Sanitation division. Dealing with disputes	40% Monthly project meeting are forwarded to LP&H	Receiving reports from Water & Sanitation division. Dealing with disputes	40% Monthly project meeting are forwarded to LP&H	Receiving reports from Water & Sanitation division. Dealing with disputes	Receiving reports from Water & Sanitation division. Dealing with disputes Finalise project and issue close out report	
		Land administration		01/07/2010	30/06/2011	Monitoring and follow up on month-to-month lease agreements Possible donation of R292 and R293 from Public works to GTM Letter to MEC for donation of property	40% The existing leases are monitored monthly by diarizing sites. Letter to both the HOD & MEC of Public Works has been forwarded.	Monitoring and follow up on month-to-month lease agreements Signing deeds of sale and transfer of property to purchasers/applicants	40% The existing leases are monitored monthly by diarizing sites. Letter to both the HOD & MEC of Public Works has been forwarded.	Monitoring and follow up on month-to-month lease agreements	Monitoring and follow up on month-to-month lease agreements	
		Consolidation and transfer of subdivided erven in Nkowankowa Section C	R 3 801 000	01/07/2010	30/09/2010	Transfer 100 subdivided sites	100% (134 sites has been transferred to Council) Our target was 100.	Not applicable this quarter	100% (134 sites has been transferred to Council) Our target was 100.	Not applicable this quarter	Not applicable this quarter	
		Transfer of houses in old township areas		01/07/2010	30/03/2011	Data collection and verification	70% - all verified	Confirmation of information	70% - all verified	Appoint conveyencer and transfer houses into names of the owners	Not applicable this quarter	
		Transfer of low cost houses build after 1994		01/07/2010	30/06/2011	Verification of beneficiaries in the housing facilities and verify people occupying houses	40% - all verified	Data capturing	40% - all verified	Launching for registration	Registration and transfer of sites	
Integrated Development Planning	Integrated development planning	2030 Growth and development strategy document	R 770 000	01/07/2010	30/06/2011	Initial framework developed	Project on hold due to prioritized local area plan of Nkowankowa	Initial framework developed Establishment of multi-departmental task team established Adopted draft guidelines of 2030 vision	Project on hold due to prioritized local area plan of Nkowankowa	Initial framework developed Co-ordinate task team meetings	Final guidelines of Vision 2030 adopted by newly elected Council Co-ordinate task team meetings	
		Rural Nodal Development Plans	R 660 000	01/07/2010	30/06/2011	Council adoption of feasibility study and establishment of task team for identification of catalyst project	Not achieved due to delay by Consultant	Appointment of service provider to implement identified project	Not achieved due to delay by Consultant	Draft nodal development plan for adoption by Council	Adoption of identified capital projects to be implemented within the catalyst area	
	Integrated Spatial development	Identification and Acquisition of Strategic Land for enhancement of integration	R 170 000	01/07/2010	30/06/2011	Council resolutions and set-up of task team for identification of strategic land Conduct public participation	Report submitted to Council for adoption and preparation of tender document	Town planning division of land application and adoption by Council Appointment of service provider for development of urban design framework Submit request for funding and budget adjustment for local area plan	Report submitted to Council for adoption and preparation of tender document	Formulation of urban design framework	Formulation of urban design framework	



**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation	
		Demarcation of rural sites	3050000 (External funds)	01/07/2010	30/06/2011	Total number of sites to be demarcated Introduction of service provider to traditional authorities and communities	Submitted the total number estimated at 6000 of required sites to Province	Finalise EIA, community participation, ROD and geotech reports. Draft layout plan	Submitted the total number estimated at 6000 of required sites to Province	Council adoption of proposal (proposed layout plans) and submission to Surveyor General	Hand over of sites to traditional authorities for allocation		
		Township establishment		01/07/2010	30/06/2011	Processing, evaluation, adoption by Council and promulgation of township establishment applications	Task completed up to 80% 2 applications outstanding	Processing, evaluation, adoption by Council and promulgation of township establishment applications	Task completed up to 80% 2 applications outstanding	Processing, evaluation, adoption by Council and promulgation of township establishment applications	Processing, evaluation, adoption by Council and promulgation of township establishment applications		
		Rezoning		01/07/2010	30/06/2011	Processing, evaluation, adoption by Council and promulgation o rezoning applications	All submitted applications have been approved - total of 20	Processing, evaluation, adoption by Council and promulgation o rezoning applications	All submitted applications have been approved - total of 20	Processing, evaluation, adoption by Council and promulgation o rezoning applications	Processing, evaluation, adoption by Council and promulgation o rezoning applications		
Integrated Development Planning	Integrated Spatial development	Consent use application		01/07/2010	30/06/2011	Processing, evaluation and adoption of consent applications by Council	35 total number received All submitted applications have been approved	Processing, evaluation and adoption of consent applications by Council	35 total number received All submitted applications have been approved	Processing, evaluation and adoption of consent applications by Council	Processing, evaluation and adoption of consent applications by Council		
		Change of land use on rural land		01/07/2010	30/06/2011	Site inspection, recommendation to DLGH for approval	16 submitted to Province in time	Site inspection, recommendation to DLGH for approval	16 submitted to Province in time	Site inspection, recommendation to DLGH for approval	Site inspection, recommendation to DLGH for approval		
		Monitoring of compliance to town planning scheme		01/07/2010	30/06/2011	Issuing of contravention notices, monitoring and recommendation for litigation	4 notices issued	Issuing of contravention notices, monitoring and recommendation for litigation	4 notices issued	Issuing of contravention notices, monitoring and recommendation for litigation	Issuing of contravention notices, monitoring and recommendation for litigation		
		Thusong Services	R 170 000	01/07/2010	30/06/2011	Visiting Thusong services centres on quarterly basis and marketing department during visits	First visit will be on 22 October 2010. Dept meeting to take place at the venue in liaison with CDF's/CDW's. All required site visits met	Visiting Thusong services centres on quarterly basis and marketing department during visits	First visit will be on 22 October 2010. Dept meeting to take place at the venue in liaison with CDF's/CDW's. All required site visits met	Visiting Thusong services centres on quarterly basis and marketing department during visits	Visiting Thusong services centres on quarterly basis and marketing department during visits	Visiting Thusong services centres on quarterly basis and marketing department during visits	
		Departmental Strategic Sessions and staff development	R 220 000	01/07/2010	30/06/2011	Identify staff development needs and ensure that needs and training programmes and initiatives are include in WSP	The Strategic Session report reflects areas identified for interventions: * Mokgadi Nkowane will be attending the Executive Leadership Management Programme - 5 Module sessions (during Oct 2010 to Feb 2011) * Simon Sebopetsa and Modibe Sekgotodi attended the Capacity Building for LED Officers 27 September 2010 * We have 3 intern students and a young professional from DBSA	Co-ordinate departmental strategic planning session Identify staff development needs and ensure that needs and training programmes and initiatives are include in WSP	The Strategic Session report reflects areas identified for interventions: * Mokgadi Nkowane will be attending the Executive Leadership Management Programme - 5 Module sessions (during Oct 2010 to Feb 2011) * Simon Sebopetsa and Modibe Sekgotodi attended the Capacity Building for LED Officers 27 September 2010 * We have 3 intern students and a young professional from DBSA	Identify staff development needs and ensure that needs and training programmes and initiatives are include in WSP	Co-ordinate departmental strategic planning session Identify staff development needs and ensure that needs and training programmes and initiatives are include in WSP		
		Nkwankowa River Park		01/07/2010	30/06/2011	Finalise business plans and submit to Council for approval	80,94% work completed, paving largely outstanding	Submit budget requirements for budgeting and sourcing of external funds for project implementation	80,94% work completed, paving largely outstanding	Pending funding and approval - monitor an co-ordinate project implementation	Pending funding and approval - monitor an co-ordinate project implementation		

**PROJECTS AND QUARTELY DELIVERABLES - PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**

Strategic Objective	Programme	Project	Opex 2010/2011	Start Date	End Date	Qtr Ending Sept '10	Actual Achieved Sept '10	Qtr Ending - Dec '10	Actual Achieved Dec '10	Qtr Ending - Mar '11	Qtr Ending - Jun '11	Reason for deviation
	Township revitalisation	Nkowankowa Cemetery Upgrading		01/07/2010	30/06/2011	Finalise business plans and submit to Council for approval	78,17% work completed. Road construction must be finalised.	Submit budget requirements for budgeting and sourcing of external funds for project implementation	78,17% work completed. Road construction must be finalised.	Pending funding and approval - monitor and co-ordinate project implementation	Pending funding and approval - monitor and co-ordinate project implementation	
		Nkowankowa Entrance Points		01/07/2010	30/06/2011	Finalise business plans and submit to Council for approval	71,44% work completed.	Submit budget requirements for budgeting and sourcing of external funds for project implementation	71,44% work completed.	Pending funding and approval - monitor and co-ordinate project implementation	Pending funding and approval - monitor and co-ordinate project implementation	Mural problem in public participation stage
Integrated Development Planning	Township revitalisation	Nkowankowa CBD Upgrade		01/07/2010	30/06/2011	Finalise business plans and submit to Council for approval	Service Provider envisages to start by end Oct 2010	Submit budget requirements for budgeting and sourcing of external funds for project implementation	Service Provider envisages to start by end Oct 2010	Pending funding and approval - monitor and co-ordinate project implementation	Pending funding and approval - monitor and co-ordinate project implementation	
		Nkowankowa Stand 944 Zone A		01/07/2010	30/06/2011	Finalise business plans and submit to Council for approval	Site hand over to Service Provider deferred to address budgeted amounts versus amount awarded during bids	Submit budget requirements for budgeting and sourcing of external funds for project implementation	Site hand over to Service Provider deferred to address budgeted amounts versus amount awarded during bids	Pending funding and approval - monitor and co-ordinate project implementation	Pending funding and approval - monitor and co-ordinate project implementation	
		Nkowankowa Stand 2065 Zone B		01/07/2010	30/06/2011	Finalise business plans and submit to Council for approval	Site hand over to Service Provider deferred to address budgeted amounts versus amount awarded during bids	Submit budget requirements for budgeting and sourcing of external funds for project implementation	Site hand over to Service Provider deferred to address budgeted amounts versus amount awarded during bids	Pending funding and approval - monitor and co-ordinate project implementation	Pending funding and approval - monitor and co-ordinate project implementation	
		Nkowankowa Stand 321 Zone C		01/07/2010	30/06/2011	Finalise business plans and submit to Council for approval	Site hand over to Service Provider deferred to address budgeted amounts versus amount awarded during bids	Submit budget requirements for budgeting and sourcing of external funds for project implementation	Site hand over to Service Provider deferred to address budgeted amounts versus amount awarded during bids	Pending funding and approval - monitor and co-ordinate project implementation	Pending funding and approval - monitor and co-ordinate project implementation	
Develop high performance culture for a changed, diverse, efficient and effective local government	Institutional Performance Management	Departmental Strategic sessions	R 220 000	01/07/2010	30/06/2011	Not applicable this quarter	Departmental Strategic Session report in circulation and reflects interventions needed which should form part of the future and next session in November 2010.	Conduct departmental strategic session (Nov)	Departmental Strategic Session report in circulation and reflects interventions needed which should form part of the future and next session in November 2010.	Not applicable this quarter	Conduct departmental strategic session (May)	



**CAPITAL WORKS PLAN 2010 - 2013**

WARD	CAPITAL ITEMS	START DATE	END DATE	CAPITAL BUDGET 2010/2011	Projected Expenditure						Projected Expenditure						TOTAL EXPENDITURE 2010/2011	CAPITAL BUDGET 2011/2012	CAPITAL BUDGET 20012/2013	Source of Funding	
					Jul '10	Aug '10	Sep '10	Oct '10	Nov '10	Dec '10	Jan '11	Feb '11	Mar '11	Apr '11	May '11	Jun '11					
<b>GRANTS</b>																					
13,14,15,16,23	Farm Labour Housing (295 connections)	01/07/2010	30/06/2011	R 2 044 000	R 37 000	R -	20 000	R 400 000	R 500 000		R 700 000	R 387 000		R 1 370 880	R 1 370 880	R 1 370 880		1 680 000	2 016 000	DME grants	
<b>TOTAL ELECTRICAL ENGINEERING: GRANTS</b>				<b>R 2 044 000</b>	<b>R 37 000</b>	<b>R 0</b>	<b>R 20 000</b>	<b>R 400 000</b>	<b>R 500 000</b>	<b>R 0</b>	<b>R 700 000</b>	<b>R 387 000</b>	<b>R 0</b>	<b>R 1 370 880</b>	<b>R 1 370 880</b>	<b>R 1 370 880</b>	<b>R 0</b>				
3	Ramotshinyadi, Mirakoma to Ga-Mokhwati Tar road	01/07/2010	30/06/2011	R 7 500 000										R 2 000 000	R 3 000 000	R 2 500 000				MIG	
21 and 24	Sasekani to Nkowankowa Tar road	01/07/2010	30/06/2011	R 7 500 000										R 2 000 000	R 3 000 000	R 2 500 000				MIG	
<b>TOTAL ENGINEERING SERVICES: GRANTS</b>				<b>R 15 000 000</b>	<b>R 0</b>	<b>R 0</b>	<b>R 0</b>	<b>R 0</b>	<b>R 0</b>	<b>R 0</b>	<b>R 0</b>	<b>R 0</b>	<b>R 0</b>	<b>R 4 000 000</b>	<b>R 6 000 000</b>	<b>R 5 000 000</b>	<b>R 0</b>				
19/21	Nkowankowa River Park	01/07/2010	30/06/2011	R 211 687.80	To be determined (TBD)	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
19/21	Nkowankowa Cemetery Upgrading	01/07/2010	30/06/2011	R 70 044.00	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
19/21	Nkowankowa Entrance Points	01/07/2010	30/06/2011	R 82 057.20	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
19/21	Nkowankowa CBD Upgrade	01/07/2010	30/06/2011	R 138 339.10	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
19/21	Nkowankowa Stand 944 Zone A	01/07/2010	30/06/2011	R 103 507.00	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
19/21	Nkowankowa Stand 2065 Zone B	01/07/2010	30/06/2011	R 128 018.24	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
19/21	Nkowankowa Stand 321 Zone C	01/07/2010	30/06/2011	R 117 592.48	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD	TBD					
<b>TOTAL PLANNING AND ECONOMIC</b>				<b>R 851 245.82</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>	<b>R 0.00</b>			

